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France
May 29 1996

FINANCIAL TIMES

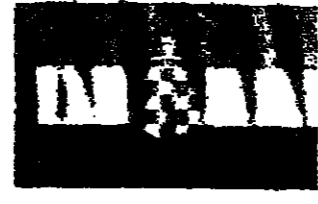


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World Business Newspaper THURSDAY MAY 30 1996

Air France talking to four US airlines over an alliance

Air France is in discussions with at least four leading US airlines about a possible transatlantic alliance. The four are American Airlines, which is discussing what industry sources suggest may be a far-reaching accord with British Airways, United Airlines, Delta Air Lines and Continental Airlines. The French state-owned carrier, which is expected to be privatised late next year or early in 1998, recently revealed it had cut net losses before restructuring costs to less than FF1.2bn (\$230m) in 1995-96 - excluding its domestic partner, Air France Europe. Page 15; American airlines' integration approved, Page 15

French prepare for telecoms sale: The French cabinet has paved the way for the sale early next year of shares in France Télécom, the state-owned telecoms supplier valued at between FF130bn (\$23.3bn) and FF200bn. Page 14

Eurotunnel: The Anglo-French operator of the Channel tunnel, announced it is to halve its standard return fare over the summer to £129 (\$196), intensifying the price war on travel between France and England. Page 8; Lex, Page 14

Snecma head dismissed: The French government dismissed Bernard Dufour as head of its state-owned Snecma aero-engine company following his recent row with General Electric, Snecma's long-term US partner. Page 16

Greece cancels talks with Turkey: Greece called off talks with Turkey over disputes in the Aegean, claiming a meeting "would not be useful under present conditions". Page 2

Europe slips in global competition: Singapore, Hong Kong and New Zealand top the list of the world's most competitive countries, ahead of the US, while European Union countries are slipping behind many parts of the world, according to a report by Geneva-based World Economic Forum. Page 5

Albanian election criticised: The US joined criticism of Sunday's Albanian elections as calm returned to the capital Tirana after clashes between police and demonstrators. Page 2

Telecom Eireann: The Irish state-owned telecommunications company, reported a 137 per cent rise in profits for the year to £116m (\$180m) from £48m in 1995. Page 17

Taiwan in \$3.8bn China deal: Taiwan's biggest industrial group, Formosa Plastics, is believed to have finalised a deal to build a US\$3.8bn thermal power plant in China, only two months after a tense military stand-off between Beijing and Taipei. Page 6

Japanese sales lift Mitsubishi: Cost-cutting and higher sales in the domestic market helped Mitsubishi Motors post record profits on a non-consolidated basis last year but consolidated profits fell from ¥56.9bn (\$613.33m) to ¥77.5bn. Page 18

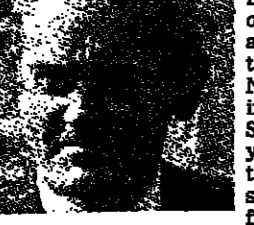
Red Cross calls for N Korean aid: The International Federation of the Red Cross and Red Crescent Societies appealed for \$5.25m in aid to North Korea to prevent famine and help 130,000 victims of floods which swept the country last July and August.

Bosnian soldier charged with war crimes: The United Nations criminal tribunal for former Yugoslavia in The Hague charged Bosnian Serb army soldier Drazen Erdemovic with involvement in a massacre during the Serb takeover of the Moslem enclave of Srebrenica in July 1995.

UN honours Saro-Wiwa: Nigerian author and activist Ken Saro-Wiwa was posthumously elected to the United Nations Environment Programme's roll of honour for advancing the cause of environmental protection.

Pressure on cities: More than half the world's people will be living in urban areas in 10 years' time, with the biggest increase in in developing countries, a United Nations report said.

Dumblane shootings inquiry begins: Senior British Judge Lord Cullen (left) began an inquiry into the shooting of 16 school children and a teacher in the Scottish town of Dumblane last November. The inquiry, in the Scottish city of Stirling, heard how 43-year-old Thomas Hamilton walked into a local school's gym and began firing indiscriminately. It is expected to last about two months.



is expected to last about two months.

EU chief's attack coincides with call for information over baby milk formula scare Santer hits at UK disruption policy

By Caroline Southey in Brussels and James Herd and James Britz in London

Mr Jacques Santer, president of the European Commission, yesterday turned on Britain for disrupting EU business, calling the UK government's week-old policy of non-co-operation "deplorable". In the first public sign that Brussels is losing patience with the British government's behaviour in the EU, Mr Santer issued a hard-hitting statement, accusing Britain of "taking hostage" EU business not related to the

beef crisis. Mr Santer's attack coincided with a demand that the UK furnish the Commission with information about baby milk formula, a request that could embarrass the government as it seeks to recover from the scare over potentially harmful chemicals in baby milk.

A third potential flashpoint between the UK government and the European Commission emerged when Mrs Emma Bonino, fisheries commissioner, warned that the EU might impose sanctions against countries failing to meet targets for

reducing the size of their fishing fleets. Britain is one of the countries that is furthest behind its target.

Conservative Eurosceptics were furious at all three initiatives, claiming the Commission's action was "an assault on Westminster". But an EU official dismissed the notion that the Commission had co-ordinated an attack on the UK as "absurd". "In no way whatsoever are the three things linked," he said.

Mr Iain Duncan-Smith, a Eurosceptic, suggested that Mr Santer's comments were a cause for

satisfaction as they showed the UK government's policy was working. "The government should realise that this non-co-operation policy - if it is to work - has to solicit this sort of response," he said.

Pro-European Tories were alarmed by Mr Santer's comments, fearing that Mr John Major, UK prime minister, would now be forced to persist with the non-co-operation policy longer than he had intended in order not to appear to have bowed to the Commission.

But Mr Roger Freeman, the cabinet minister co-ordinating the UK's non-co-operation strategy, insisted that the UK would not back down until EU colleagues accepted what the Commission had already accepted - that British beef is safe.

Although Mr Santer made no mention of taking legal action against Britain, EU officials refused to rule out the possibility, pointing out that the UK could be contravening Article 5 of the Treaty of Rome which says that members of the union "shall abstain from any measure which could jeopardise the attainment

of the objectives of this Treaty". Mr Santer's comments were prompted by the refusal of British ministers to endorse 12 agreements at council of minister meetings on Tuesday. "This attitude is not appropriate in a community based on the rule of law," Mr Santer said.

EU officials said the word "blackmail" was used frequently by Commissioners during the debate at yesterday's weekly meeting.

Scars spark calls for US-style food agency, Page 8

Early exit polls in Israel show Peres with slim lead

By Julian Ozanne in Jerusalem and David Gardner in Nazareth

Exit polls released after voting ended in Israel's crucial elections yesterday showed the result as being too close to call, although prime minister Mr Shimon Peres was predicted to have a narrow lead over Mr Benjamin Netanyahu, his rightwing rival.

An exit poll released by an Israeli television channel after polling stations closed suggested that Mr Peres, who campaigned on continuing peacemaking with Arab neighbours, had won 50.7 per cent of the vote compared to 49.3 per cent for Mr Netanyahu in the race for the premiership. A separate television poll also gave Mr Peres the same thin lead.

Pollsters immediately cautioned against the accuracy of the exit polls in such a closely fought race, and said the margin of error was too large for them to make an accurate forecast. They said a clear cut winner might not emerge for 48 hours.

The two exit polls also indicated the Labour party of Mr Peres and the Likud bloc of Mr Netanyahu would lose seats in the separate races for the 120-member parliament to smaller parties, suggesting that each would face difficulty in negotiating a post-election coalition.

One of the television polls showed Labour taking 37 seats and Likud 31, while the other exit poll suggested that Labour would win 35 seats to 32 for Likud. Labour won 44 seats and Likud 40 at the last election in 1992.

"We are happy and it is significant because the peace process will continue. It won't be stopped," said Mr Efraim Sneh, health minister in the present government, on hearing the exit poll results.

The US, western nations and Arab neighbours have backed Mr Peres and his party's drive to complete the peace process, now at a critical halfway mark.

The turnout of the 3.9m electorate was heavy, with the Central Elections Committee reporting that 71 per cent of those eligible had voted two hours before polling stations closed. It said this was about 3 per cent more than had cast ballots by the same time in the 1992 election. Total turnout in that vote was 77.4 per cent.

In the last hour of voting, Israeli Arab politicians in Nazareth made desperate efforts, appealing in mosques and on Jordanian television, to muster 50,000 extra votes after a low turnout by the Arab community, which heavily supports Mr Peres.

Mr Peres said the election was the most important since the creation of Israel in 1948 because it presented voters with a clear choice about the future course of the country to 2000.

"It is clear choice of the future - between going forward to peace for the future generations or going to [Jewish] settlements, confrontation and violence," he said. "I hope the nation will choose peace."



On the campaign trail: Gerry Adams (right), president of Sinn Féin, the Irish Republican Army's political wing, and convicted IRA bomber Gerry Kelly canvassing in Belfast's New Lodge Road ahead of today's party elections in Northern Ireland. Report, Page 14

Fraud probe opens into hidden losses at German group

By Michael Lindemann in Bonn

German state prosecutors opened fraud investigations yesterday against 15 executives and suppliers of Klockner-Humboldt-Deutz, the German engineering and plant group which is threatened with bankruptcy after discovering hidden losses of DM650m (\$428m).

Deutsche Bank, Germany's largest bank, which owns 47.7 per cent of the beleaguered company after spending DM500m to bail it out last year, said it was in talks with KHD's management and about 60 other banks owed money by the company.

Given that KHD's own equity has shrunk to DM288m following a series of restructurings in recent years, bank executives said the options were limited.

"Either new capital is injected or KHD has to declare it's bankrupt," one said.

There was speculation last night that the banks would meet later this week, but executives suggested it might take longer to find a solution for KHD, which employs 9,425 people. The new losses mean the group's debt will increase from the present DM1bn to above DM1.5bn.

The investigation began when the company's administration

officials filed documents to the state prosecutor's office after the losses were uncovered on Friday.

A KHD spokesman said what had happened appeared to amount to a "serious fraud" and to involve the "gross manipulation of the accounts with the aid of third parties outside the company".

If KHD, one of the best-known names in German engineering, does go bankrupt, it will be the second major blow for Germany's engineering industry in as many months.

Bremer Vulkan, Germany's biggest shipbuilding and engineering group, was declared bankrupt last month because - like KHD - it had been taking orders at prices which did not cover costs.

Ms Regine Appenrodt, a state prosecutor in Cologne where KHD has its headquarters, said the company had submitted documents showing it would lose DM650m from three plant contracts in Saudi Arabia.

The company said the contracts were worth between DM200m and DM500m each and that Mr Anton Schneider, chief executive, had flown to Saudi Arabia immediately after the losses had emerged in an effort to

save the company.

General Motors to open Asian base in Thailand

By Ted Bardacke in Bangkok

General Motors of the US will announce today that it has chosen Thailand over the Philippines as the location for its Asian motor vehicle manufacturing base.

The move ends an 18-month battle between the two countries for the opportunity to host the world's largest vehicle builder.

The \$750m investment, expected to be accompanied by a further \$250m from some of GM's suppliers, is the centrepiece of the company's aggressive new push into the east Asian vehicle market, where Japanese companies dominate.

GM hopes to double its share of the Asian market to 10 per cent by 2005, which will mean selling 1m more vehicles annually in the region than it does at present.

The Thailand plant, along with a planned facility in China, will produce the bulk of these cars for GM.

The US vehicle builder will become the 12th international company to produce vehicles in Thailand, which is already Asia's fourth largest vehicle market and manufacturer after Japan, China and South Korea.

Thai officials suggested GM's decision was "a natural one" and a "confirmation" that Thailand

was south-east Asia's regional vehicle centre.

By the end of the decade, all the main Japanese and US vehicle makers are expected to be exporting from the country.

In the past year, Honda began production of its new "Asian car" in Thailand and Ford-Mazda announced a \$500m plant there to produce pick-up trucks for the entire region. Ford has recently hinted it will expand the line to include passenger cars.

For the Philippines, GM's selection of Thailand is a heavy blow, especially to Mr Fidel Ramos, Philippine president, who personally and publicly lobbied Mr Jack Smith, GM chairman and chief executive, to set up his company's Asian base in the country.

The Philippines had offered GM special incentives, including free use of land, along with tax and tariff incentives, increased infrastructure spending on ports adjacent to the proposed factory site, and the funding of a \$20m training school.

"Had they not offered so much, they wouldn't have been as close as they were," said a GM executive of the Philippines.

"There was a good business case for both locations," the

Continued on Page 14

| STOCK MARKET INDICES | | GOLD | |
|-----------------------|-------------------|-------------------|-------------------|
| New York: Dow Jones | 5,697.85 (+11.82) | New York: Gold | 391.9 |
| NASDAQ Composite | 1,224.4 (-3.9) | London: Gold | 339.3 (32.0) |
| Europe and Far East | | | |
| CAC40 | 2,117.1 (+15.8) | | |
| FTSE 100 | 2,251.45 (+6.8) | | |
| Nikkei | 8,775.7 (+15.9) | | |
| | 22,021.5 (+76.97) | | |
| US LUNCHTIME RATES | | DOLLAR | |
| Federal Funds | 5.75% | New York: 3-month | 5.75% |
| 3-month Treasury Bill | 5.146% | DM | 1.5245 |
| Long Bond | 8% | FF | 5.22125 |
| Yield | 6.891% | SF | 1.2698 |
| | | Y | 108.575 |
| OTHER RATES | | STERLING | |
| UK 3-year bill | 6.1% (nom) | London: £ | 1.6193 (1.5124) |
| UK 10 yr Gilt | 8% (nom) | DM | 1.5463 (1.5463) |
| Germany: 10 yr Gilt | 10.5% (105.6) | FF | 5.2222 (5.226) |
| France: 10 yr Gilt | 9.75% (98.7) | SF | 1.2723 (1.2743) |
| Japan: 10 yr Gilt | 8.357% (88.357) | Y | 108.746 (108.625) |
| NORTH SEA OIL (Argus) | | | |
| Brent Oil | \$18.95 (18.94) | Tokyo \$ close | ¥ 108.9 |

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Shadow of sanctions adds to Serbian woes

By Laura Silber in Belgrade

The president of Serbia's Chamber of Commerce yesterday warned of the urgent need for foreign capital to jump start the economy as the international community threatened to re-impose sanctions over the war crimes issue.

"The economy needs \$1.5bn a year in order to develop, which cannot be raised only from domestic capital," Mr Vukobrat Stojilkovic said in yesterday's issue of Politika, the pro-government Serbian daily newspaper.

Western diplomats say foreign investment is unlikely to begin until Yugoslavia gains access to international financial institutions.

His remarks came against a background of threats to renew UN sanctions on Belgrade. Sanctions were suspended in November after 42 months, when President Slobodan Milosevic of Serbia endorsed the Dayton peace accords.

But Mr Milosevic has failed so far to arrange the handover of Mr Radovan Karadzic, the Bosnian Serb leader, and his military commander, General Ratko Mladic, to The Hague war crimes tribunal. Under the Dayton agreement, the rival Balkan leaders agreed to extradite indicted war criminals.

The UN security council on Tuesday deplored Belgrade's "continued failure" to arrest Gen Mladic, which it said "cannot be justified". The sharply worded statement was read by the security council president, Mr Qin Huasun of China. Belgrade relies on China as an ally.

Renewed sanctions would have a serious effect on Serbia's economy which is still in a shambles after the previous sanctions, the collapse of trading among the former Yugoslav republics and the cost of backing Serb fighters in neighbouring Bosnia. More than half of the country's workforce is unemployed, most factories have closed down and the average monthly wage is down to about \$100.

Mr Milosevic wants to stave off the re-imposition of sanctions, but fears a backlash within the political and military establishment and among Serbs if Mr Karadzic were arrested.

"More sanctions would also be very difficult for Milosevic to justify," said Mr Vujacic, an MP with the opposition Democratic party.

Mr Milosevic has blocked proposed economic reforms including privatisation, the full liberalisation of foreign trade and the restructuring of the banking system.

He has also vetoed an agreement with the International Monetary Fund giving rump Yugoslavia - Serbia and Montenegro - access to international financial markets.



Belgrade waiting game: Over half the workforce is unemployed, most factories have closed and the average monthly wage is \$100

Belgrade has refused to join the IMF unless Yugoslavia is named as the sole successor to the former communist federation of six republics as opposed to one of five successor states.

A fortnight ago Yugoslavia's central bank governor, Mr Dragoslav Avramovic was sacked because he was willing to accept the IMF's terms, the same conditions endorsed by

the other former Yugoslav republics. Even if sanctions are not renewed, Mr Vujacic predicts another spate of hyperinflation in Yugoslavia - in December

1993 inflation made the dinar worthless and only its pegging to the D-Mark saved the situation. "Sanctions would mean a return to hyperinflation, but that will happen in any case."

French banks warned on service

By Andrew Jack in Paris

French banks must improve the quality of service to customers, but must also increase their charges to return to profitability, the head of a government watchdog body said yesterday.

Mr Benoit Jolivet, head of the consultative committee of the National Credit Council, part of the Bank of France, said the move towards a single European currency was likely to create a more competitive environment in which current accounts could be interest-bearing - a policy currently illegal in France.

In exchange, there was a need for banks to charge fair prices for services, including the use of cheques.

His comments came during a discussion arranged by the French senate on the financial troubles facing the French banking sector.

A number of participants argued that French banks were earning substantially lower margins on loans to clients than foreign competitors, with some even offering loans at a loss.

Mr Michel Freyche, head of the French Banking Association, said the country's mutual banking sector, the Post Office and the National Savings Bank, had unfair advantages because they were not obliged to provide dividends to shareholders.

Mr Rene Barberey, chairman of the Caisse d'Epargne, the French savings bank network, argued for "co-existence" with the commercial banking sector, stressing that his organisation maintained employment, paid substantial taxes and was free of control by "American rentiers" which he claimed controlled the country's quoted banks.

Mr Francois Henrot, head of the supervisory board of Credit du Nord, said the low levels of profitability among French commercial banks were the result of "a collective folly" dating back a number of years to when the financial sector was deregulated.

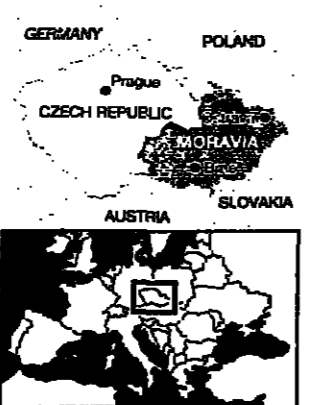
Czech party leaders fight poll duel in Moravia

The depressed industrial region highlights the divisions created by economic reform, writes Vincent Boland

Mr Vaclav Klaus, the Czech prime minister, is not only standing for re-election in the depressed industrial heartland of northern Moravia but he is in a straight fight with the leader of the opposition.

The last opinion poll permitted before the general election tomorrow and Saturday showed that Mr Klaus's centre-right Civic Democratic party was 6 points ahead of Mr Milos Zeman's Social Democrats nationally but the intriguing contest is whether Mr Klaus can inflict a double defeat on Mr Zeman by winning more personal votes in Moravia, where they both head their respective party lists.

Northern Moravia is a key battleground between the parties because it is the region which above all bears the scars of the economic revolution Mr Klaus has brought



about. Close to the borders with Poland and Slovakia, it is dominated by steel mills, coal mines and smelting factories but it also has many new service industries which have benefited from Mr Klaus's reforms. Ostrava, the region's main city, has been choking on the

huge Vitkovice steel plant since the 1820s. Executives at the plant say a massive environmental project has cut pollution dramatically, and they now claim, somewhat against the evidence, that the city is "cleaner than Prague."

The plant has laid off more than 16,000 workers since 1989, but the boom in services unleashed by Mr Klaus's reforms has provided alternative jobs and kept regional unemployment not much above the national average of 3 per cent. In the past few years the region also has become a centre of rising foreign investment.

The huge numbers of people who have changed employment in the past few years, leaving traditional industries to work in services, tend to support Mr Klaus. Those who have remained in traditional industries and those who have retired on small pensions are

Mr Zeman's biggest constituency.

Commentators suggest there is a growing generation gap among voters, a gap evident at party rallies, with more young people turning up to hear Mr Klaus than Mr Zeman. Polls suggest that over 60 per cent of support for Mr Klaus's centre-right Civic Democratic party is from under-45s while supporters of the Social Democrats are more elderly.

Young people appear more impressed by Mr Klaus's firm leadership than Mr Zeman's caution and, in particular, by the vagueness of the Social Democrats' economic policy.

This generation gap is reflected in the party hierarchies. Mr Klaus enjoys giving economic lectures to students around the country, and has attracted large numbers of young Czechs to his party who appreciate the wider career opportunities thrown up by

economic reforms. They make a youthful contrast with the ageing advisers and officials at the top of the Social Democrats.

Mr Kamil Janacek, a minister in the federal government

home when addressing voters. He trumpets the government's achievements of privatisation, low inflation and OECD membership, and stresses the need for four more years to consolidate them. Miroslav Novak, a

Mr Klaus enjoys giving economic lectures to students around the country, and has attracted large numbers of young Czechs who appreciate the benefits of reforms

with Mr Klaus in the early days of Czechoslovak democracy after the Velvet Revolution and now the chief economist at Komerční Banka, notes "the lack of competent young professionals inside the CSSD".

Mr Klaus emphasises the country's standing abroad as much as his achievements at

student at the Technical University in Ostrava, says: "I think Klaus deserves another [term]. What he has done is good. It is very hard for me to trust the Social Democrats."

Mr Zeman, who has been campaigning in the area almost exclusively since March, says he chose to run in northern Moravia because "in

politics, as in sport, one chooses one's toughest opponent".

In contrast to Mr Klaus, Mr Zeman has sought to keep the issue of low wages to the fore, as well as the parlous state of the health service and the rising cost of medicines, issues of particular importance for northern Moravia's many older voters. One such, Mrs Jaroslava Kulhankova, a pensioner on shopping, says she is not convinced by Mr Klaus's prediction that incomes will double in the next four years. Complaining about the rising cost of medicines, saying she will be voting Social Democrat.

Older voters outnumber the young throughout Moravia, which has a rural, conservative south but observers expect a high turnout among young voters and the contest between the two prospective prime ministers could be close.



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NEWS: THE AMERICAS

Bad news from back home jolts the president

Jurek Martin finds the White House deflated by the convictions handed down in the Whitewater fraud trial

The deflation within the White House at the news from the Arkansas courtroom late on Tuesday afternoon was palpable. A total of 24 guilty counts against Mr and Mrs Bill Clinton's former real estate business partners and the president's successor as governor of Arkansas destroyed growing hopes that a central pillar of the long-running Whitewater investigations would crumble to dust under the weight of acquittals.

Disappointment was obvious in the president's voice and face as he commented briefly on the outcome, praising the jury's diligence but wondering openly why they had appeared to believe Mr David Hale, a convicted felon, and not his own video-taped testimony for the defence of Mr and Mrs Jim McDougal.

Confident expectations of exoneration were expressed even more powerfully by Mrs Hillary Clinton, the president's wife, in an interview with Mr Jim Lehrer, of public television, recorded less than an hour before the verdicts came but broadcast later in the evening.

They said, a complicated "paper trail" case and the president's apparent ignorance of the facts, taken at face value, meant that his evidence was not material.

That point was also made by Mr Kenneth Starr, the Whitewater special counsel, and even by Congressman Jim Leach, chairman of the House of Representatives banking committee and a long-time Whitewater scourge.

Mr Clinton praised the jury, but wondered why they had appeared to believe a convicted felon and not his own video-taped testimony

might well provide ammunition for the sort of negative TV commercials already saturating the networks from both sides. Friends and associates of Mr Clinton, having been found guilty by a home-town jury would figure in such assaults.

Dole takes silent advantage from Clinton fall-out

By Patti Waldmeir in San Diego

The conviction of President Bill Clinton's former business partners, in the Whitewater trial, is the best news Senator Bob Dole, Mr Clinton's presidential campaign rival, has had in months.

delighted. He is not a man who regularly betrays emotion - unlike his rival - so any slight change is immediately noticeable.



A glum incumbent: Bill Clinton might still be well ahead in the opinion polls, but it's Bob Dole's week so far

Rifkind hits at Cuba trade curb

By Bruce Clark, Diplomatic Correspondent

Mr Malcolm Rifkind, the British foreign secretary, said yesterday that the US was threatening western unity and hurting its own interests by penalising European companies that trade with Cuba.

He likened the legislation, called the Helms-Burton law after its congressional sponsor, an effort by Congress to pass similar measures to stop the Europeans from trading with Iran and Libya.

from dealing with Cuba. He likened the legislation, called the Helms-Burton law after its congressional sponsor, an effort by Congress to pass similar measures to stop the Europeans from trading with Iran and Libya.

agricultural subsidies. Our Foreign Staff reports: The US was yesterday sending letters to Canadian, Italian and Mexican companies to warn them that they may be hit by US sanctions under the Helms-Burton law, a US government source said.

An elephant in the living-room

Colombia's Congress is debating a growing drug scandal, writes Sarita Kendall

Two years after the release of tape recordings which suggested that drug money had infiltrated the 1994 election campaign of President Ernesto Samper of Colombia, the issue is being debated in Congress.

president's lawyer and the prosecutor-general may take part in the debate, which formally started on Tuesday and is limited to 15 days.

Much of the case against him rests on statements by the former campaign officials arrested 10 months ago. Evidence from imprisoned Cali cartel leaders who are supposed to be co-operating with justice is never mentioned.

public sparring among Colombia's foremost institutions, especially between the prosecutor-general's office and the attorney-general, who is now under arrest for alleged receipt of drug money.

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A beleaguered incumbent: Congress is expected to clear Ernesto Samper, but the political crisis would remain

However, expectations of the proceedings in Congress are not high. These have been variously described as a farce, a circus and the debate of the century - whichever is the case, no result will be enough to dispel the country's political crisis.

with violating legal procedures if they disregard evidence clearly had created unease. But, given that the final vote will probably be secret, it is difficult to see how the court would know whom to charge.

or its finances. However, with drug contributions estimated at \$6m or more, his failure to notice them led the president of the Colombian bishops' conference to comment that it was like not noticing an elephant in one's living-room.

The whole matter has shown up a lack of political opposition and leadership. Mr Samper has used his considerable political skills to stay in power, despite the fact that most Colombians believe he knew about cartel's contributions to the campaign.

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Taiwanese group 'in \$3.8bn China deal'

By Laura Tyson in Taipei

Formosa Plastics, Taiwan's biggest industrial group, is understood to have finalised a deal to build a US\$3.8bn thermal power plant in China's Fujian province. The deal comes only two months after an intense military stand-off between Beijing and Taipei.

Due to the cross-strait sensitivities Formosa Plastics is refusing formally to announce the deal, which is designed to fuel Fujian's largely Taiwan-backed economic boom.

Taiwanese media have reported the deal widely, citing

unnamed Fujian officials and Formosa executives.

Formosa Plastics' chairman, Mr Wang Yung-ching, and provincial government officials signed contracts on Tuesday under a cloak of secrecy.

Mr Wang went on to Beijing yesterday to meet senior officials to discuss the group's China investment plans, which include several other power plants.

Formosa Plastics executives in Taiwan and the US declined to give confirmation of the project, which has been under consideration for at least six months, and has been handled

personally by Mr Wang.

"We're unclear about this plan," said a spokeswoman at Formosa Plastics. "Only our

The project is designed to fuel Fujian's largely Taiwan-backed economic boom

boss can confirm the details." The Taiwan government restricts investment in China by Taiwanese companies by

law and individually screens projects worth more than a few million dollars. In 1992, Formosa Plastics bowed to government pressure and backed away from building a planned US\$8bn petrochemical complex in Xiamen, on the coast of Fujian province.

It is understood that, in an effort to circumvent Taiwanese restrictions, investment in the power plant project is being routed through a Formosa Plastics subsidiary in the US.

It is not clear what stakes Formosa Plastics and the Fujian government will take in the project, whether there are

any other investors or how the financing will be raised.

The natural gas-fired plant, to be located in Changzhou city, will have six generators and a capacity of 3,000MW. The first generator will start producing electricity in 1999.

Formosa Plastics' share of the project would be by far the largest Taiwanese investment in China. To date 25,000 Taiwanese companies have committed themselves to invest a total of about US\$24bn, making Taiwan China's second-largest foreign investor.

Taipei recently lifted a complete ban on companies invest-

ing in the power generation sector in China, but the government may be extremely reluctant to approve an investment the size of that planned by Formosa Plastics.

Formosa Plastics' project has received close attention from China's central government and has been given preferential treatment, including five years without tax, plus five years at half-tax rates after the plant begins to turn a profit. The government has provided land, coal, access to harbours, a higher return for electricity sales and other incentives.

WORLD TRADE NEWS DIGEST

Athens airport finance cleared

The European Commission yesterday cleared an Ecu2.15bn (\$2.6bn) financing package for construction of Athens' new Spata airport, Greece's biggest transport infrastructure project, saying it did not constitute anti-competitive state aid.

The project to build what will become Greece's main airport, 25km from Athens, attracted controversy last year when the contract went to a German consortium, despite fierce lobbying by France.

The airport funding package includes grants from the Greek government, preferential tax treatment, state loans and guarantees. The project is receiving support of Ecu250m from the EU's cohesion fund, which provides grants to poorer regions, and an Ecu1bn loan from the European Investment Bank. The support offered is believed to be the "minimum necessary" to secure the interest of private investors.

The airport will initially serve about 15m passengers a year when it opens at the end of the year 2000. Athens' existing airport at Hellenikon will close. The airport is being developed as a joint venture between the Greek state and a consortium comprising Hochtief, ABB Calor, Enag Schaltenlagen and H. Krantz.

Neil Buckley, Brussels

Swiss get mixed 'bill of health'

Switzerland's economic and trade regime was yesterday given a mixed bill of health by trading partners in the World Trade Organisation. Discussing a report drawn up by the WTO secretariat, countries complained the Swiss market was hard to penetrate, despite a generally liberal trade regime for manufactured goods.

Domestic agriculture remained heavily protected despite planned reforms. In the non-agricultural sector, the strength of the Swiss franc and lower import prices had not translated into significant domestic price cuts. In the services sector, a variety of obstacles, including work permit regulations, inhibited foreign competition. Trading partners urged Switzerland to press ahead with measures to ensure more genuine openness in the economy.

Frances Williams, Geneva

Venezuela signs rail deal

The Venezuelan government yesterday signed an \$800m contract with the Italian-Japanese-Venezuelan consortium, Conty Medio, to build a commuter railway linking Caracas with the suburb Valles del Tuy. Half the project's cost will be financed by the Venezuelan government and the other half by Conty Medio. The railway begins service in 2001 and will carry 180,000 passengers a day. The government will only subsidise the fare by up to 30 per cent. This rail segment is the first of a planned 650km network linking Caracas with Acarigua, 300km to the west.

Raymond Collitt, Caracas

NEC in satellite venture

ICO Global Communications, set up last year by Inmarsat to develop a satellite-based worldwide mobile phone system, has placed contracts worth \$500m with a consortium led by NEC of Japan for ground systems, it said yesterday. Upgrades until 2010 are expected to be worth a further \$150m.

The consortium includes Hughes Network Systems of the US and Ericsson of Sweden. NEC is taking an equity stake in ICO, and becomes a strategic partner in the project, which intends to place 12 satellites in medium Earth orbit by 2000, providing customers with voice, data, fax and messaging services to and from anywhere in the world.

Alan Cane, London

Portugal wins Siemens chip plant project

By Peter Wise in Lisbon

Siemens, the German electronics and electrical engineering group, has chosen Portugal as the site for a E600m (\$380m) memory chip plant that will create 750 jobs.

Portugal's quality control capabilities - in addition to political stability and high investment incentives - were a decisive factor in the choice, in spite of fierce competition from eastern Europe, Siemens said.

Portuguese newspapers said the Czech Republic, Ireland, the Philippines, Malaysia and China had been short-listed with Portugal, but Siemens declined to comment on other candidates. Siemens' decision was also influenced by its long-term presence in Portugal, where it already has five plants employing 5,000 people.

Mr Helmut Kohl, the German chancellor, is to preside at the signing of a protocol in Lisbon today that sets the terms for further negotiations on a formal investment contract between Siemens and Portugal.

The plant, which is to begin production near Oporto by the end of 1996, represents the second biggest foreign investment in Portugal and the first impor-

tant inward investment negotiated by the socialist government since it took office six months ago.

The plant will have the capacity to produce 150m 16MB D-ram (dynamic random access memory) chips a year and is later expected to upgrade for the production of 64MB and 256MB D-ram chips.

Mr Augusto Mateus, Portugal's economy minister, said yesterday that the upgrading of Portuguese companies was an important part of the agreement with Siemens. By 2007, the Oporto plant is expected to use as much as 70 per cent Portuguese inputs.

Mr Mateus said the extent of financial incentives - which will be limited to a maximum of 40 per cent of the total investment - would depend on Siemens' performance in relation to targets, including sales volume and technical advances in the plant's output.

He acknowledged that Portugal's incentives weighed heavily in Siemens' decision. But he added the incentive package covered training, operational facilities, technology and know-how transfers and regional development, as well as fiscal benefits and EU-financed grants.

Europe seen slipping behind in global competitiveness

By Frances Williams in Geneva

Singapore, Hong Kong and New Zealand top the list of the world's most competitive countries, ahead of the US in 4th place, according to the Geneva-based World Economic Forum.

Its Global Competitiveness Report, published yesterday, says the European Union is slipping behind many parts of the world in economic competitiveness, weighed down by a costly social welfare system.

"Five of the six most competitive nations are small, open economies with relatively small governments and low tax rates," the report notes.

The WEF report, which covers 49 countries, follows publication earlier this week of a competitiveness league table compiled by the International Institute for Management Development (IIMD), the WEF's former collaborator.

Luxembourg is the only EU member to feature in the WEF's top ten, with Denmark in 11th place.

Britain, which is ranked 15th, beats the EU's other big economies, ranking ahead of Germany (22nd) and France (23rd).

Outside Asia, Chile is the highest ranking developing country (18th).

The WEF says its rankings, aimed at identifying the countries with the best growth prospects over the next 5-10 years,

Competing competitiveness reports

| Country | World Economic Forum Rank | IIMD Rank |
|----------------|---------------------------|-----------|
| Singapore | 1 | 2 |
| Hong Kong | 2 | 3 |
| New Zealand | 3 | 11 |
| United States | 4 | 1 |
| Luxembourg | 5 | 8 |
| Switzerland | 6 | 9 |
| Norway | 7 | 6 |
| Canada | 8 | 12 |
| Taiwan | 9 | 18 |
| Malaysia | 10 | 23 |
| Denmark | 11 | 5 |
| Australia | 12 | 21 |
| Japan | 13 | 4 |
| Thailand | 14 | 30 |
| United Kingdom | 15 | 18 |
| Finland | 16 | 15 |
| Netherlands | 17 | 7 |
| Chile | 18 | 13 |
| Austria | 19 | 16 |
| South Korea | 20 | 27 |

are based on criteria which have been demonstrated to affect economic performance. The "competition index" from which the rankings are derived correlates closely with recent growth of gross domestic product per head.

Competitive economies, the WEF argues, are those with "open markets, lean government spending, low taxes, flexible labour markets, an effective judiciary and stable political systems".

"The competitive nations are the ones that have chosen the

"tigers", the rest being attributed to higher initial income (poorer countries tend to grow faster) and lower national savings rates.

The IMD, by contrast, uses as one of its criteria "the extent to which enterprises are managed in an innovative, profitable and responsible manner", the top-rated country here being Sweden.

While Singapore and Hong Kong score highly in both assessments, the US takes first place in the IMD rankings and Japan is 4th. The WEF puts Japan a lowly 13th and Germany, Europe's biggest economy, is ignominiously relegated to 22nd place, compared with 10th position in the IMD league. Elsewhere the WEF gives much higher marks than the IMD to New Zealand, Taiwan, Malaysia, Australia and Thailand, and much lower marks to Denmark, the Netherlands and Sweden.

More curiously, the WEF ranks China (36th) below Jordan, Egypt and the Czech Republic, while Italy (41st) is judged less competitive than Peru, Greece and Colombia. Both organisations put Russia firmly at the bottom of the class, with Venezuela, Poland and South Africa also performing badly.

Prof Sachs estimates that this factor accounted for half the 4 percentage point difference in growth in 1990-95 between the EU and the Asian

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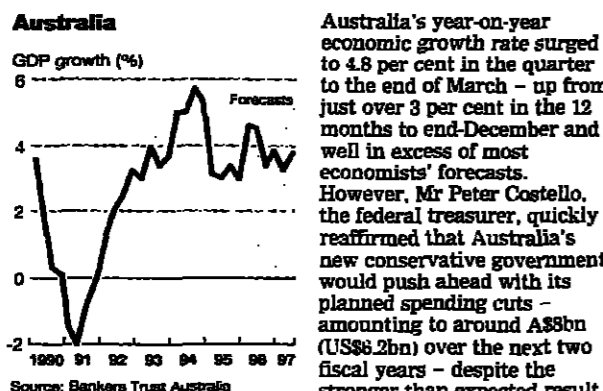
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NEWS: ASIA-PACIFIC

ASIA-PACIFIC NEWS DIGEST

Australia sees surge in growth



Australia's year-on-year economic growth rate surged to 4.9 per cent in the quarter to the end of March... The underlying [budget] deficit for 1996-97 is A\$8bn; the forecast (growth rate) we make for 1996-97 is 3.25 per cent.

Gowda breaks mould of Indian premiers

The rise of regionalism has handed power to a man who speaks little Hindi, writes Shiraz Sidhva

Mr H.D. Deve Gowda, who will be sworn in as India's 14th prime minister on Saturday, is a self-confessed peasant and speaks virtually no Hindi... The 63-year-old leader of the United Front coalition of disparate regional and low-caste based parties was yesterday attempting to form a government in the wake of the resignation earlier this week of Mr Atal Behari Vajpayee.



Gowda: the United Front leader was previously little known outside Karnataka

the election - less than the BJP but significantly more than Congress - could not have formed a government without the support of Mr P.V. Narasimha Rao's Congress which had threatened to pull the rug from under its feet if reforms were not maintained... "He is perhaps the only leader acceptable to the Congress, and he will go ahead with the economic reforms that they started."

Rise in Japan's industrial output

Japan's industrial output rose by 3.9 per cent from March to April, in line with a modest economic recovery... The ratio of inventories of unsold goods to deliveries fell by 4.4 per cent in April but, even after that fall, stocks were slightly above February levels.

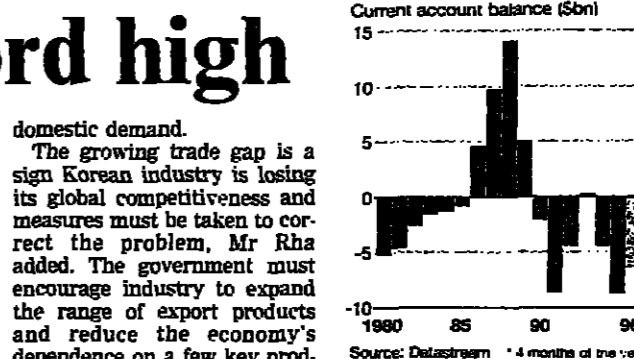
Seoul government rules out forced depreciation of won to narrow trade gap

South Korea deficit reaches record high

South Korea's current account deficit reached a record high in April, but the government ruled out measures such as a forced depreciation of the Korean currency to narrow the widening trade deficit... Exports grew by 6.5 per cent to \$10.6bn in April against a year earlier.

because the current account deficit was manageable since it amounted to only 1.9 per cent of last year's gross domestic product... The deficit so far appears not to have adversely affected general economic growth.

South Korea



Source: Datastream * 4 months of the year

Jakarta floats 35% of state bank

Indonesia is to float 35 per cent of Bank Negara Indonesia, its largest state-owned bank, later this year... The finance ministry was considering a further issue of Telkom shares, but no decision had been taken.

such banks they should expect to be privatised eventually... "Bank Negara seems the best prepared," he said. It had a low incidence of bad debts and could become a positive example to other banks.

Red Cross appeal for N Korea

The International Federation of the Red Cross made an urgent appeal yesterday for \$5.25m in food aid to help tide North Korea over until its harvest in October... "These people are entirely reliant on the Red Cross for their daily rice ration."

HK runway deal set for signing

Britain and China are today set to sign an agreement clearing the way for construction of a second runway at Hong Kong's new airport, according to officials in the territory... The accord reflects improved co-operation on economic issues ahead of Hong Kong's handover to China next year.

China detains dissident

Chinese dissident Mr Wang Donghai has been detained in the run-up to the seventh anniversary of the June 4, 1989 Tiananmen Square crackdown on student protesters in Beijing.

Japan interest rate storm breaks

A simmering political battle over Japanese interest rate policy burst into the open yesterday in an unusually public slanging match between two leading figures in the political and financial establishments... Mr Setroku Kajiyama, chief cabinet secretary, denounced a thinly disguised attack on "interfering politicians" by Japan's top banker.

ing loan companies, towards which the government is asking the taxpayer to contribute more than Y600bn (\$5.5bn), have begun to hit back... On Tuesday, Mr Hashimoto, who is also president of Sakura Bank, one of the leading lenders to have benefited from the low interest rates, said: "Financial policy is the exclusive jurisdiction of the Bank of Japan."

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It is thought savings rates are being kept low to help the highly unpopular banks

unpopular banks. The easy monetary policy has certainly helped them: it was the main reason they were able to make such progress in disposing of their bad debts in the financial year ended in March... Bankers, stung by political criticism of their role in the collapse of the country's hous-

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Insecure executives huddle together

Wide-spread job insecurity is creating a spirit of huddle among executives...

Scotland wins its first big Korean investment

By John Burton in Seoul and James Euston in Edinburgh

Scotland yesterday won its first big inward investment from South Korea, with an agreement by Shinho Electronic Telecommunications to set up a £2.2m (£12.5m) assembly plant. The plant will help fill a gap in the range of products manufactured in Silicon Glen, the Scottish electronics belt which is dominated by US and Japanese companies.

Competition among British regions is set to intensify following the announcement by industrialists in the English Midlands of a planned regional business group to challenge rivals in northern England...

Shinoh Tech is important because it is ground-breaking and I am determined that their investment will be followed by other Korean companies...

The agreement was signed by Mr Michael Forsyth, Scottish secretary in the British government, who is visiting east Asia. "This decision by

to attract more international investment to the east Midlands. The new forum will be modelled on rival bodies such as the Northern Business Forum and the North West Partnership...

shire in central Scotland to manufacture cathode ray tubes for computer monitors and televisions.

Mr Forsyth will meet representatives of South Korea's LG Electronics who are planning inward investment in the UK. Indications were that the company would choose Wales or

England as the site for a \$1.5bn microchip plant. However, Mr Forsyth hopes to persuade the company - which changed its name from Lucky Goldstar last year - to open a second plant in Scotland.

Other big South Korean inward investment projects in the UK include Samsung Electronics, which has opened a consumer electronics factory in north-east England, attracting several Korean subcontractors to the area.

announced in Tokyo that Kohden-sha, a Japanese electronics company, would establish a plant at Dumfries in eastern Scotland to make printed circuit boards. The investment would be worth £6.5m.

He also said that Tenma, a Japanese maker of plastic mouldings, was expanding its plant at Cumbernauld near Glasgow with a £5m project which would create 119 jobs.

N Ireland elections may fail to draw weary voters

By John Kampner in Belfast

Northern Ireland's 1.1m voters are being asked today to elect representatives to a body that has no home and will have little influence.

The 110-strong forum that will arise out of one of the world's more convoluted electoral systems will shadow the real business - the all-party talks on the future of the province which begin on June 10.

Yet the results will have an important influence on those talks. Some 23 parties are contesting the seats for the forum.

Sinn Féin has said it will not take up any seats it wins although it will seek to join the negotiations.

The top 10 parties at the forum will send delegations to the talks. Although each group will be represented equally at the negotiations, the size of their mandate will help determine bargaining strength.

The polls were conceived by Mr John Major as an artful means of extricating the UK government from its morass over the issue of paramilitary weapons.

The British used the elections as a device for selling to

unionists the dropping of their insistence on the IRA handing over some of its arms before Sinn Féin, its political wing, was allowed into talks.

Both Sinn Féin and the mainly Catholic Social Democratic and Labour party accused Mr Major of erecting another hurdle to talks and of seeking a repetition of the failed Stormont assembly in Northern Ireland in the 1970s and 1980s.

The government of the Republic of Ireland urged London to downgrade the role of the convention. The forum that was finally agreed will be little more than a talking shop.

Under a compromise, voters are being called upon to cast only one vote for their preferred party. The 18 seats will each return five delegates.

Each party that receives a factor of one sixth of the total will return one member. An even more difficult statistical operation will determine who gets the rest.

Finally, the aggregate number of votes across the province will be counted to apportion two extra seats to each of the top 10 parties.

It is no wonder that the system has been described as a "dog's dinner".

Canadian banks in court today over Canary Wharf

By Robert Rice in London and Bernard Simon in Toronto

Clifford Chance, the UK's largest law firm, will today challenge the jurisdiction of the Canadian courts to hear a lawsuit brought by four Canadian banks which are suing it for £81.3bn.

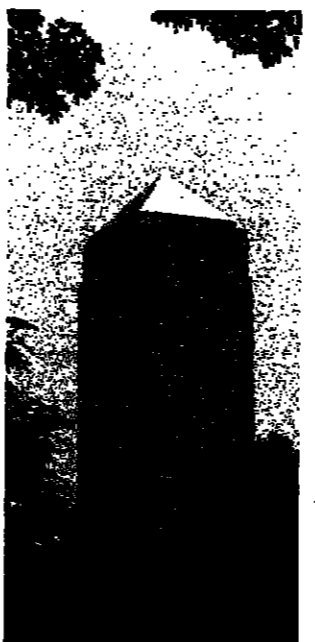
The banks incurred heavy losses in the early 1990s from the financial collapse of the Canary Wharf development in London's Docklands district.

They allege that they lost out in the restructuring of the development as a result of incorrect information provided by Clifford Chance in a 1989 legal opinion.

Writs were filed by the banks simultaneously in London and Ontario last year and the law firm maintains the case should be heard in England. It will argue at a hearing in Toronto today that most of the documentary evidence and witnesses are in London and that the administration of Canary Wharf was governed by English law.

The law firm refuses to discuss its indemnity insurance cover or say whether a higher level of cover available in the UK is one of the reasons it is challenging the jurisdiction of the Ontario courts.

Canary Wharf was put into administration in May 1992 following the collapse of its parent, Olympia & York Developments, the



The tower that dominates the Canary Wharf complex

property group owned by Canada's Reichmann family.

The claim of the four banks stems from a \$400m "equity loan" which they provided to O&Y in 1989 to capitalise Canary Wharf's main holding company. O&Y pledged its shares in the holding company as security for the loan.

The banks are Royal Bank of Canada, Canadian Imperial Bank of Commerce, Bank of Nova Scotia and National Bank of Canada.

The banks say Clifford Chance advised them that the holding company was a private limited company when it had unlimited liability. They allege that they were therefore unable to enforce their collateral without becoming liable themselves for the project's entire debt.

They also say that as "equity loan" providers they were excluded from the restructuring and lost out to the providers of a £500m "construction loan" which was secured by a physical mortgage over Canary Wharf.

Clifford Chance will argue that the banks would have made the loan no matter how it was structured, given the heady climate in the property market in the late 1980s and the Reichmanns' reputation.

Three of the four banks also participated in the £500m "construction loan" and the law firm maintains they knew from the start that as equity lenders they would lose their money if O&Y got into difficulties because the construction lenders would take security over the physical assets.

UK NEWS DIGEST

Gas pipeline to Belgium financed

The interconnector project to build a subsea gas pipeline from the UK to Belgium has finalised a £450m (£684m) leasing agreement to finance the construction. The deal, with Abbey National, is believed to be one of the largest leasing agreements with a single bank in the UK.

The interconnector will link the UK with the gas grids on mainland Europe and open the way for exports of UK gas. The pipeline is owned by nine international gas companies: Amerasia Hess, BP, Conoco, Distrigaz, EIL, Ruhrgas, Gazprom, British Gas and National Power. David Lascelles, Resources Editor

Ministry to sell Gulf war gold

The Ministry of Defence has decided to sell its stock of 16,000 gold sovereigns carried by Royal Air Force pilots and soldiers in the elite Special Air Service during the Gulf war. Sovereigns were equivalent to £1 until notes were introduced early this century but a few are still struck for commemorative purposes each year and these days the gold makes them worth much more than the standard £1 coin.

The sovereigns being sold by the ministry were bought especially for the Kuwait conflict and were sewn into the uniforms of air crews and special forces in case they needed to barter their way out of trouble behind enemy lines.

Presentation packs of sovereigns, with certificates signed by Sir Peter de la Billière, commander of the British contingent in the Gulf, will go on sale later this summer. They are expected to sell for around £80 each, with the sale as a whole raising £1m towards the £22m annual defence budget.

Balls 'produced by child labour'

The Euro 96 football championship, which starts on June 8, faced allegations last night that authorised souvenir balls were being produced by child labour in Pakistan.

Leaders from international trade union organisations claimed children aged under 14 were used in making balls bearing the Euro 96 logo. The balls are labelled as having been licensed by Uefa, the European football association.

An estimated 80 per cent of the world's footballs are produced in Pakistan, mainly around the north-eastern city of Sialkot. The souvenir balls cost about £4 (£6.00) to make and retail for an estimated £50 in Europe. As many as 100 companies have been licensed by Uefa to produce goods and services for the championship.

The accusations were questioned last night by Mr Gerhard Prochaska, managing director of ISI, the company given exclusive marketing rights by Uefa for Euro 96. He said he had been in touch with the three companies licensed to produce the championship logo - Umbro in the UK, Tramondi in Switzerland and Smits Plastics in the Netherlands - which had told him that "nothing illegal was being done".

Union leaders want Fifa, football's world governing body, to introduce a code of conduct for manufacturers and subcontractors authorised to make products for future events. Robert Taylor, Employment Editor

New chief for tourist board

Mr David Quarmby was yesterday appointed chairman of the British Tourist Authority and the English Tourist Board. Mr Quarmby resigned in March as joint managing director of J.Sainsbury, the supermarket group. He takes up his new post officially on Monday in succession to Ms Adele Bliss.

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TECHNOLOGY

If there is one area that demonstrates how commerce is helping drive basic research in genetics, it is obesity.

Historically, the spotlight of medical research has fallen on high-profile diseases such as cancer, heart disease and Alzheimer's. These are conditions that strike down innocent individuals.

Surveys of public attitudes, by contrast, show that obese people are often thought to be the authors of their own misfortune rather than suffering from a disease.

Obesity, meanwhile, has been low on the drugs industry's list of priorities. Not one of the top 150 best-selling drugs on the market is aimed at treating the condition.

And the medical profession has tended to prescribe self-treatment such as dieting and exercise. Statistics suggest, however, that obesity is in the same league as the world's most serious diseases in terms of relevance, risk to health, economic cost and demand from the consumers for treatments.

The World Health Organisation says that up to 20 per cent of Europeans and white Americans are seriously overweight. The figures are higher for minority groups and regions of the world outside Asia and Africa. Obese people have an increased risk of contracting heart disease, strokes, diabetes, gall bladder disease, osteoarthritis, cancer, varicose veins and infertility.

Researchers at the Université Paris-Dauphine last year calculated the direct medical costs to France of obesity at FF12bn (£1.5bn), about 2 per cent of the country's total healthcare costs. They said that the estimate was conservative but in line with other countries' views that obesity cost between 2.5 per cent of healthcare spending. Globally, this could mean that up to \$100bn (£86bn) is spent each year on dealing with the medical consequences of obesity.

In addition, there are non-medical costs for weight control, said to be worth at least \$10bn a year in the US alone. And there are social costs: obesity is correlated with low academic and career achievement. As if to underline the demand for treatments, overweight people can go to great lengths to try to deal with their condition. Apart from special diets and exercise regimens, some have their jaws wired together so that they can only consume liquids. Others resort to gastric surgery in which food is physically diverted so that less is digested. Most of the drugs used have serious side-effects, not least of which is that they are addictive.

All this effort seems to be of little use. The incidence of obesity is increasing: the proportion of obese people in the UK, for example, more than doubled between 1980 and 1993 to 16 per cent of women and 13 per cent

The hunt is on for treatments for a condition neglected by the drugs industry in the past, writes Daniel Green

Genetics wrestles with obesity



Mice in two sizes: the mouse on the left has a shortage of leptin. An injection of the protein brings it back to normal size

of men.

In the past, treatments have relied on dealing with the environmental and psychological causes of obesity. Stephen Bloom, professor of endocrinology at the Hammersmith Hospital in London, says that obesity was almost unknown in Victorian times. Since the genetic make-up of species changes over thousands of years rather than a few decades, the rapid increase in obesity must be because people eat more and/or exercise less.

Although environment and behaviour must play some part, other factors are important, says Bloom. He points to Scandinavian research on siblings brought up separately. It shows a strong correlation between close blood relationships and a tendency to be overweight. His estimate is that "maybe 50 per cent of obesity has a genetic root". That implies that there might be treatments for obesity based on genetics.

This idea was given a critical

boost in 1994 with the discovery at Rockefeller University in New York of a gene, named *ob*, linked to obesity in mice. Within months, researchers found the protein leptin, the production of which is triggered by the *ob* gene. They discovered that injecting leptin made obese mice lose weight.

Finding the gene triggered widespread commercial interest - the Californian drug company Amgen paid \$20m for the rights to the gene. Earlier this month Amgen announced that it had started the first human clinical trials with leptin. If they are successful, a drug could be launched after 2000.

The excitement over the *ob* gene has been tempered by findings that obese people do not have defective *ob* genes. Moreover, they have high levels of leptin, casting doubt on the idea that injecting more might cut weight.

These observations have been countered by arguments that obesity may not be a genetic "disorder"

in the way that Down's syndrome is, but could be part of a natural genetic variation in the way that height or eye colour are.

As Bloom says: "Any species that may have to deal with periodic food shortages or famine should have fat members." He says that "overweight" people may have played an important role in keeping communities going in times of food shortage.

In addition, high levels of leptin in overweight people do not mean that they will not be susceptible to treatment with further doses. Some diabetics have naturally high levels of insulin and can nevertheless be treated with extra insulin.

This apparent paradox may be the result of defective "receptors" in the body that accept leptin (or insulin). That could mean that normal amounts of leptin did not have a strong enough effect and an individual put on weight. Extra leptin might end up triggering a normal number of receptors. Only clinical trials will resolve this issue.

Scientists are not relying on leptin to treat obesity. Four further genes linked to obesity have been identified since the discovery of the *ob* gene. They have been named the *agouti*, *tub*, *db* and *fat* genes.

Michael Steinmetz, vice-president of pre-clinical research and development at Roche in the US, says that the most promising are *agouti*, *tub* and *ob*. The mechanisms of these genes are now being studied.

In addition, there are ways of exploiting the knowledge of the *ob* gene other than injecting leptin.

Roche, in collaboration with the biotechnology company Millennium, is looking at what happens once leptin has made contact with the leptin receptor on the surface of cells. As with all receptors, there follows a cascade of chemical signals inside the cell. Perhaps a drug for obesity would work by interfering with the process.

This route has the advantage possibly of being more specific than injecting leptin because leptin receptors exist all over the body and only a small proportion are likely to be linked to obesity. Yet another way forward arises from the observation that the effects of injecting leptin last for several days, while it takes only a few hours without food for one to feel hungry.

The search for proteins that are the short-term equivalents of leptin has already uncovered at least two.

One, called *GLP-1*, triggers satiety. Rats injected with *GLP-1* eat less than those that do not. Another, called neuropeptide Y (*NPY*), has the opposite effect: injections stimulate feeding.

Bloom has worked on *GLP-1* but says that *NPY* is more likely to lead to a drug because chemically it is easier to make a molecule that blocks a biochemical process than one that encourages it.

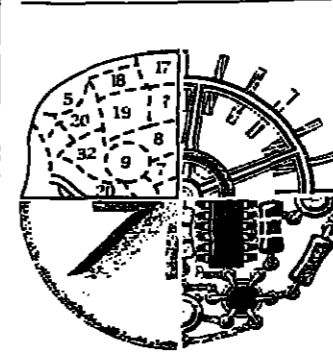
Such work is at the very earliest stages of research. Steinmetz says: "Unless we are very lucky, we still have a long way to go. I'd bet that the advances will happen with the *agouti* and *ob* genes."

Bloom, too, warns that many obstacles lie ahead. He says, for example, that, like leptin, *NPY* protein receptors also exist all over the body "with perhaps just 1 per cent of them related to appetite". Little is known of the physiological effect of blocking all the receptors.

None of this uncertainty is likely to hold back research into treating obesity. The demand is too great and the need, both medical and economic, poorly met. Revolutionary new treatments based on recently acquired genetic knowledge are unlikely this decade, but the chase is on.

The series on human genes continues next month with a look at breast cancer.

Worth Watching · Vanessa Houlder



Final flicker for faulty fluorescents

The constant flickering of faulty fluorescent strip lights can blight the life of people who work near them. Philips Semiconductors believes it has overcome this problem with the development of an electronic starter switch which is more reliable than conventional switches because it has no moving contacts. If the fluorescent tube does not ignite at the first attempt, the starter will make no more than six additional attempts to light it.

Philips Semiconductors: The Netherlands, tel 243532509; fax 243532712

Digital analysis in breath test

Breathalysers might eventually be replaced by digital speech analysis, according to US researchers.

Scientists at Georgia Tech and Indiana University have conducted preliminary research that shows that intoxicated speech is characterised by abrupt changes in pitch and energy and unsteady opening and closing of the vocal chords.

The researchers envisage that speech analysis could be performed by computer, based on a mathematical formula that could calculate the probability that the person was intoxicated. Georgia Institute of Technology: US, tel 404 8943444; fax 404 8946883

Crackdown on Internet security

Security issues are still preventing many businesses from offering services on the Internet. But V-One Corporation of Maryland has developed a package that combines smartcard, encryption and firewall technology designed to tackle the security problems of electronic

commerce.

Unauthorised employees and customers are issued with smartcards that allow them to log on to a business's computer system that runs the Smartgate package. After mutual authentication, a one-off code is generated that encrypts the information transmitted across the Internet.

As well as allowing financial transactions to take place over the Internet more securely, the software can also be used to make an internal computer network more secure. The Smartgate technology is distributed by Internet Smartware in the UK. Internet Smartware: UK, tel (011753) 311068; fax (011628) 669414

X-ray processing the dry way

3M, the diversified manufacturing group, has developed an X-ray processing technique that does not require a darkroom or water-based chemicals.

Its research suggested that radiologists and radiographers were frustrated with the cost and fuss of traditional wet chemical processing. 3M believes that its new system has cost and environmental advantages since hospitals will not need to buy and dispose of processing chemicals or install specific plumbing, air conditioning and darkroom. The technique allows silver halide film to be processed by applying heat at a very precisely controlled temperature. The resulting image has the same diagnostic quality as those produced by traditional techniques.

3M: UK, tel (011944) 858878; fax (011944) 858248

GPS keeps tabs on trains

A railway public address system that automatically informs passengers about their destination has been developed by Finnyards Electronics, a Finnish engineering company.

A GPS receiver gets signals from navigation satellites to provide information about the train's location to an accuracy of 100m. This triggers recorded announcements, which are stored on a CD-Rom, when predetermined points in the journey are reached. Finnyards: Finland, tel 318450111; fax 312130198

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FT GUIDE

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ARTS

Cinema/Nigel Andrews

Magic in eccentric America

At Comes the Coen brothers claimed that their thriller Fargo, which won Joel Coen a richly deserved best director prize, is based on a true story. But they tended to chuckle mysteriously and look shifty when asked for names and dates.

Is it all a con? Is there no real-life prototype at all for the Minnesota car salesman, played here with wirebrush hair and nervous grin by William H. Macy, who conspires at his own wife's kidnapping with the aim of taking a cut of the ransom money put up by his unsuspecting father-in-law?

And did no godforsaken crooks such as those impersonated by Steve Buscemi (short and nervous) and Peter Stormare (tall and spectral) ever partake of the same? Taking into account the fact that the inquisitive patrolman and two innocent drive-by witnesses?

Even if they did, we doubt they saw the funny side of things. The Coens - director Joel and co-writer/producer Ethan - do so triumphantly here. Fargo, their best film since Miller's Crossing, happens at the point where horror intersects with provincialism. Set in the makers' home state, the story sidelines Minneapolis, not to mention the eponymous Fargo featured only in a prologue, for the knee-high snow and eccentric neighbourliness of Brainerd.

The axe-carrying statue of its native son Paul Bunyan, rearing surreally at the city limits, prefigures the film's nasty denouement. And the town's five-months-pregnant police chief Marge Gunderson (Frances McDormand) establishes the keynote of goofy backwoods bonhomie. This wonderful actress with the surprised eyes and high fuzzy voice also seems to have an extra set of teeth in her mouth, no doubt devoted to chewing life up before swallowing it.

Everyone does that here. The singsong Scandinavian-American accents signal Nordic caution. For Marge, even obtaining a description of Buscemi from a garage hand is like pulling a wisdom tooth. He: "Funny kind of guy." She: "What way?" He: "Oh, General kind of way."

FARGO
Joel Coen
FROM DUSK TILL DAWN
Robert Rodriguez
MY LIFE AND TIMES WITH ANTONIN ARTAUD
Gérard Mordillat

Everything seems tainted with diabolism or innocence, including the deeds of blood. Midway through the violent kidnapping of Mrs Macy, Stormare sustains a small cut to his finger. "Unquenchable, I need unquenchable!" he intones, diverting solemnly for a smash-and-grab raid on the bathroom cabinet. And after several deaths, debacles and near-misses, the movie's plot ends in a forest clearing where the sight of a dismembered human leg (still wearing its boot) being pushed into a wood-chipping machine seems merely the last insouciant flourish in a story full of them.

Ever since Blood Simple and Raising Arizona the Coens have had an eye for the absurdity of evil. In Fargo none of the lawbreakers has much of a clue about the consequences of their acts, and scarcely more of a clue about the practicalities. Macy's ransom-coveting car salesman cannot even handle his impatient, gang-bro father-in-law (Harve Presnell), who precipitates disaster by being the only character to know his own mind. In the kingdom of the snowblind, there is none more dangerous than he who sees. The Coens see everything, yet their very omniscience is never smug. There is a wonderful overhead shot, like an abstract painting, of a snow-covered parking area studied geometrically with cars and boxed trees. For some seconds we cannot even work out what it is. Then the familiar asserts itself, touched by that brief magic of non-recognition.

The whole of Fargo is like that. A genre movie of deceptive double-take simplicity makes the old seem fresh and the fresh seem kissed with a



Frances McDormand in the Coen brothers' 'Fargo', their best film since 'Miller's Crossing'

mischievously wise and atavistic wit.

From Dusk Till Dawn, another comedy thriller about hostage-taking, drives south in search of absurdity. Just across the Mexican border a chase story about two bank robbers (George Clooney, Quentin Tarantino) fleeing the law with a kidnapped preacher (Harvey Keitel) and his two children turns, with no warning or by-leave, into a monster movie.

One moment we are pounding the Texas blacktops with guns, police searches and slick dialogue. The next we are in an Aztec bar regretting we did not take out vampire insurance. The clientele turns into ravaging batpersons even as

they eat and drink. The strip dancer has become a snake-woman. And the floor by climax-time is beginning to resemble that of an abattoir.

The film is directed by Robert Rodriguez from a screenplay by Tarantino who wrote before Reservoir Dogs. We could have dated it ourselves. As juvenilia go, it can barely toddle. Only the pre-Mexican section is partly saved, by the nervy unpredictability of the performers.

While Clooney and Keitel clench charismatic cheekbones, Tarantino steals several scenes as a bespectacled psychopath for whom all women are candidates for rape and all storekeepers and waiters for racism or bigotry. "Ain't there a law 'gainst retardin' servin' food to the public," he snarls when sitting down in a diner staffed by Mongoloids.

As the movie title least likely to cause pavement congestion outside the average cinema. Yet Gérard Mordillat's homage to the French actor, stage director and existentialist has its charm. Shot in scarified black and white, as if exposed to an atom blast during processing, the film walks, talks and improvises like an old Godard movie.

There is something Godard-like, too, about Sami Frey's Artaud, an ill-behaved gnomelike hermit in a beret and long raincoat. He rails, muses, philosophises and invents the Theatre of Cruelty. And the Paris cafs, as they always do in such films, sit in a sacramental pall of cigarette smoke, dimly aware that history is being made at a table.

My Life And Times With Antonin Artaud must qualify

Theatre/Alastair Macaulay

Comedy warms cool open air

Blankets, anoraks and milk coats were worn by this year's open-air audience at the Open Air Theatre, Regent's Park, on Tuesday and yet it was good to be there again. Good to be back at the Open Air, where there is always a time when birdsong threatens to drown the actor, and good to see Shakespeare's Comedy of Errors again, with its high confusion of double identical twins.

Ian Talbot's staging of this play has no great subtleties and its tale with panache. There is a dash of light-cartoon exaggeration in almost all the playing, and this carries the day. The Comedy of Errors, after all, is a farce: its story is not just about the confusions between identical-twin masters and identical-twin servants, it is also about the sexual imbroglios this catches them in.

This is the closest Shakespeare came to the Roman-Italian comic style associated most with Terence and Plautus, and it is fascinating to compare it with his more moving and more cypress-shadowed comedy of twins, Twelfth Night. More poignancy could be found in it, true, but I have known productions much more vulgar than Talbot's. It is curious that the classic Rodgers-and-Hart musical version of this play, The Boys from Syracuse, (brilliantly staged in the Open Air Theatre by Judi Dench in 1991), has passages of lyricism and heartbreak ("You have cast your shadow on the sea", "Falling in love with love") that are more touching than Shakespeare's original ever seems to offer in the theatre.

Claire Lyth's designs are pretty, and vaguely Edwardian. Her masterstroke is in costuming the two Antipholuses and two Dromios so capably that, even though the actors of the roles are not utterly look-alike, they sometimes look enough alike to confuse us. There really are moments when you have to ask: Now, which one is this one?

But this is also due to Talbot's skill in directing and casting. As Dromio of Syracuse, Gavin Muir delivers very finely his smutty comparison of



Lively: Paula Wilcox

the maid Nell to a globe of the world; as Dromio of Ephesus, Philip Fox matches his cheerful, brisk, bewildered manner. Peter Forbes as Antipholus of Ephesus, and David Cardy, as Antipholus of Syracuse, have the same swagger and charm. The saucer-eyed Paula Wilcox is a lively source of wifely outrage as Adriana, and Debra Beaumont is charmingly vulnerable as her sister Luciana. Everything, as I say, is fairly frothy: so that Christopher Biggins, whose playing of the tiny role of Doctor Pinch is camp and over-the-top, fits into the production more agreeably than Michael G. Jones, whose awfully earnest way with Egson (father to the Antipholuses) is a bore.

These days, of course, this story of long-sundered twins would be staged not in the theatre but on the Oprah Winfrey show. As one Dromio and one Antipholus would be reintroduced at long last to the other Dromio and the other Antipholus - from whom they had been separated at birth and yet with whom they had sometimes shared the same town - Oprah would cry a little and the audience would get blinky too. One day some smart-alec director will stage Shakespeare's play that way; but until then it is good to laugh at his Ephesian antics in the open air.

In repertory at the Open Air Theatre, Regent's Park.

Wigmore Recitals/Richard Fairman

Living up to media hype

The power of the media to create a star has never been greater. On two successive evenings last week the Wigmore Hall was sold out, and television cameras and company executives jostled in the foyer - the draw being a pair of young singers who have been propelled into the top league with media help. It was the TV coverage at the Cardiff Singer of the World competition in 1989 that brought Dmitry Hvorostovsky to notice. The exhilaration of seeing the young, super-confident, Russian baritone exhibiting his prowess for the first time in the west won him a loyal following, which is with him to this day. Hvorostovsky's Wigmore recital was sold out twice over, in spite of the fact that the second hall was devoted to the

premiere of a new song-cycle by Georg Sviridov. Entitled Petersburg, the cycle comprises nine poems by Alexander Blok from the early years of the century. They are mostly gloomy, the outpourings of "the children of Russia's dreadful years", and Sviridov sets them with restraint as a simple bass line with voice above, part minimalist, part folk-song. The invention is fairly thin, but Hvorostovsky filled the arching vocal lines with rich expression. The cycle was written for him and Sviridov evidently knows his strengths, as long-breathed, legato singing is what Hvorostovsky has always done best. Wherever Tchaikovsky or Mahler, the evening's other two composers, wrote in the same style, the singing blossomed. The rest was thick,

unvaried and loud, in spite of Mikhail Arkadiev's intelligent accompaniment. Hvorostovsky has yet to rise to the higher level he has long promised. Among his audience was Cecilia Bartoli, whose own recital was due the next night - a nice touch. Bartoli's popular fame is thanks to her recordings, which have enjoyed exhaustive marketing by her record company. Her live performances are relatively few, most likely because Bartoli's career does not depend on them. Hers is a fairly small mezzo voice, so she also has to pick her live engagements carefully if they are to enhance, rather than detract from, her reputation. The Wigmore Hall is ideal and this recital showed off her talents with an immediacy that she is unlikely to manage in a big opera house.

Her programme concentrated on the still quite limited repertoire she has explored on disc - Italian songs by Schubert and Beethoven, Rossini and Bellini, and Haydn's Arianna a Nozze cantata. Within this small compass, however, Bartoli brings everything vividly to life. There is something of the authentic Italian style about her singing, in the way she carries the voice along the vocal line and gets the words to tingle with feeling, that is special to her and to be cherished. Perhaps some of her effects (like her breathy extensibility) are starting to sound like mannerisms. And György Fischer reduced the pianist's role to a soft-focus background. Otherwise, this was pure delight. Cecilia Bartoli's recital sponsored by Risk Publications.

Theatre/David Murray

Stirrings and sympathy

At the Watford Palace Theatre we have a revival of Kindertransport by Diane Samuels, co-winner of the Verity Bargate Award four years ago. Already it has been widely seen abroad, since its subject triggers natural sympathy: what happened to those German-Jewish children who were packed off just before the last war to the safety of English families, perhaps never to see their own parents again. On the other hand, Samuels' play is obviously a product of conscientious research. She talked at length to several of those "children", now in their 60s, and to some of their children: and she assures us that although her heroine Eva is a fiction, "most of what happens to her did happen to someone somewhere". One does not doubt it: stud-

ded with little documentary details, the re-lived memories of Kindertransport have the ring of reported speech, and a sincere anxiety to re-tell it like it was. On the other hand, Samuels' drama (not quite the same thing as the play) is essentially concerned with mothers and daughters - emphasised by the curious fact that the Eva, Diana Quick, was last seen as the identical linchpin in If We Are Women, a gentle Canadian piece: daughter of two very different "mothers" (one Jewish), mother herself of a daughter stepping uncertainly into adulthood. Husbandless through death or divorce. Here her role has an extra twist, being shared with a very young actress who plays her junior wartime self. Not really as a "before" to her "after", because the child's experiences

of flight, exile and final determination to grow up English are constantly intercut with grown-up Eva's present - i.e. 1980s - problems. The persistence of (Jewish) memory thus dominates the action. And yet what actually happens has a great air of contingency. Yes, Eva's unhappy reunion with her mother - Ruth Mitchell adequately noble and suffering, the sole survivor from the original cast - is crippled by her rejection of her first tongue and even her given name (she has chosen to become an "Evelyn"). Yes, her daughter Faith (Dido Miles) is driven later to hysterical rancour when she discovers Eva's concealed origins. But why, exactly? Though the successive little crises between each available pair in turn are ritualised screaming-matches, they

spring up very suddenly upon obscure motivations. As the younger Eva, Julia Malewsky, making her first stage appearance, copes valiantly against fearful odds: having to play her from 9 years old to 17, and variously in well-spoken English (to represent plain German), bursts of real, "native" German, and heavily accented English for her first years in Manchester. We admired her efforts, but never believed. Quick's elder Eva was brittlely poised and strong-out in modern mid-Atlantic tones, a far cry from Jean Boht's pragmatic Northern kindness as her second mother. Did that matter? I was discomfited by the feeling that this was a women's play, and that I was of the wrong sex to fathom what was really stirring. Performances until June 15.

INTERNATIONAL ARTS GUIDE

AMSTERDAM

EXHIBITION Rijksmuseum Tel: 31-20-6732121 ● Disegni. Drie eeuwen Italiaanse tekenkunst uit eigen bezit: 80 drawings by Italian artists from the 15th to the 18th century, including works by Piero di Cosimo, Federico Barocci, Carlo Maratta and Giambattista Tiepolo; to Aug 4

BARCELONA

EXHIBITION Fundació Joan Miró Tel: 34-3-8291909 ● Alain Fleischer. Photographs: part of the Primavere Fotografica. Fleischer's work demonstrates the desire to avoid the limits of a single artistic discipline. Coinciding with the exhibition is a cycle of Fleischer's films; to Jun 16

BERLIN

CONCERT Konzerthaus Tel: 49-30-203090 ● Berliner Sinfonie-Orchester.

conductor Gilbert Varga and soprano Françoise Pollet in works by Schubert, Chausson and Mendelssohn; 8pm; May 30, 31; Jun 1 Philharmonie & Kammermusiksaal Tel: 49-30-2614383 ● Kammer-Sinfonia Berlin: with conductor Aun Francis perform works by Mozart and Francaix; 8pm; May 31 EXHIBITION Neue Nationalgalerie Tel: 49-30-262662 ● Georg Baselitz: retrospective devoted to the work of Georg Baselitz - some 100 paintings and 10 sculptures from European and American collections; to Sep 29

COPENHAGEN

DANCE Det Kongelige Teater Tel: 45-33 14 10 02 ● La Conservatoire or A Newspaper Courtship: a choreography by Bournonville to music by Hapaully, performed by the Royal Danish Ballet; 8pm; May 31

DUISBURG

DANCE Theater der Stadt Duisburg Tel: 49-203-30000 ● Rambert Dance Company London: perform the choreographies Stabat Mater by Robert Cohan to music by Vivaldi, Rooster by Christopher Bruce to music by The Rolling Stones, and Axioma 7 by Chad Nahrin to music by J.S. Bach; 7.30pm; Jun 1 EXHIBITION Wilhelm-Lehmbruck-Museum Tel: 49-203-2832630 ● Altersbildnisse in der

Abendländischen Skulptur: old age in Western sculpture. The 72 works include Egyptian, Greek and Roman sculptures and works by artists such as Rodin, Lehmbruck, Kolwitz, Picasso, Marini and Dali; to Jun 30

LEIPZIG

CONCERT Gewandhaus zu Leipzig Tel: 49-341-12700 ● Es ist ein trotzig und verzagt Ding, BWV178; by J.S. Bach. Performed by the Gewandhausorchester and the Thomanechor, conducted by Georg Christoph Biller; 8pm; Jun 1

LEWES

FESTIVAL Glyndebourne Opera Festival Tel: 44-1273-812321 ● Glyndebourne Festival Opera: this year's edition, initiated by John Christie and his wife, soprano Audrey Mildmay, features 74 performances of six operas: Handel's Theodora, Berg's Lulu, Tchaikovsky's Eugene Onegin, Rossini's Ermione, P. Strauss's Arabella and Mozart's Così fan tutta. The resident orchestra, the London Philharmonic plays for all performances except Theodora, for which the Orchestra of the Age of Enlightenment returns; to Aug 25

LONDON

AUCTION Christie's South Kensington Tel: 44-171-5817611 ● Wildlife Art: the third sale entirely devoted to Wildlife Art comprises 300 lots. Highlights include a picture

by Wilhelm Kuhnert (1865-1928) of "A Lion Resting On a Rocky Outcrop" and a selection of works by Zimbabwean artist Grant Kennedy; 10.30am; May 31 EXHIBITION Design Museum Tel: 44-171-3786055 ● 100 Masterpieces. Furniture that made the 20th century; highlights include the zig-zag chair by Gerrit T. Rietveld, E1027 by Eileen Gray, the Louis 20 chair by Philippe Starck, Eg (Wassily) by Marcel Breuer and the Well Tempered Chair by Ron Arad; to Oct 6 National Portrait Gallery Tel: 44-171-3060055 ● The Room in View: the importance of the background and its contribution to the image of the sitter. The paintings, drawings and photographs span three centuries and are organised in four sections: artists at work, scientists at work, other people at work, and people at rest; to Jun 2 THEATRE Olivier Theatre Tel: 44-171-9282252 ● The Prince's Play: Victor Hugo's Le Roi S'Amuse In a new translation by Tony Harrison. Directed by Richard Eyre and performed by the Royal National Theatre. The cast includes Michael Bryant, Ken Scott and June Watson; 7.15pm; May 30, 31; Jun 1 (also 2pm)

MADRID

EXHIBITION Fundación Cultural Mapfre Vida Tel: 34-1-5811828 ● Postimerías. Alegorías de la muerte en el arte español contemporáneo: death as a theme in the work of Spanish contemporary artists, including Picasso, Dalí, Solana, Saura and Tapies; to Jun 30

MUNICH

OPERA Nationaltheater Tel: 49-89-21851920 ● Tosca; by Puccini. Conducted by Marcello Viotti and performed by the Bayerische Staatsoper; 7pm; May 31

NICE

OPERA Opéra de Nice Tel: 33-92 17 40 00 ● Turandot; by Puccini. Conducted by Klaus Weisse and performed by the Opéra de Nice; 8pm; May 31; Jun 2 (2.30pm)

PARIS

CONCERT Théâtre National de l'Opéra - Opéra Garnier Tel: 33-1 42 66 50 22 ● Orchestre de l'Opéra National de Paris: with conductor Gary Bertini perform works by Berlioz, Ravel and Debussy; 8pm; May 31 EXHIBITION Musée d'Orsay Tel: 33-1 40 49 48 14 ● Au Moyen Orient: photographies d'Henry Sauvaire (1831-1896): 40 photographs taken in the 1860s in the Middle East by the amateur photographer; to Jun 23

PRAGUE

CONCERT Rudolfinum Tel: 42-2-530293 ● BBC Symphony Orchestra: with conductor Andrew Davis and percussionist Evelyn Glennie perform

works by Bax, MacMillan and Brahms. Part of the Prague Spring Festival; 8pm; Jun 1

VIENNA

CONCERT Musikverein Tel: 43-1-5058681 ● Wiener Akademie: with conductor Martin Haselböck and pianist Melvyn Tan perform Mozart's overture to Le Nozze di Figaro, Piano Concerto in C major, KV503, and Symphony in G minor, KV550; 7.30pm; May 31

WASHINGTON

OPERA Lisner Auditorium Tel: 1-202-994-6800 ● Polluto; by Donizetti. Conducted by Micaele Sparacino and performed by the Opera Camerata of Washington; 8pm; Jun 1

ZURICH

OPERA Opernhaus Zürich Tel: 41-1-268 6686 ● La Bohème; by Puccini. Conducted by Nello Santini and performed by the Oper Zürich; 7.30pm; May 31; Jun 2 (8pm)

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COMMENT & ANALYSIS

A search for global relevance

Patti Waldmeir on Wolfensohn's first year at the World Bank

There is a messianic quality about James Wolfensohn, president of the World Bank. For better or worse, it is the quality that defines his leadership.

Passion, compassion and charm are among his greatest weapons, and he has used them skillfully in the first year of his presidency, which began on June 1 last year. He has chosen his battles carefully and well, and won more than a few of them. But to judge from the pace so far, it is going to be a long campaign. And even as the first year's milestone approaches, the destination remains disturbingly unclear.

The mission is obvious: Mr Wolfensohn must remake the World Bank in line with the prevailing orthodoxy of private sector-led development, to save it from obscurity in the new millennium.



James Wolfensohn, World Bank president

The figures tell a story of declining World Bank influence: since 1990, private sector capital flows to the developing world have quadrupled, while official development assistance has stagnated: with \$170bn in private capital making its way to the developing world, the bank's \$5bn in concessional loans to the poorest countries pales by comparison.

But mere numbers cannot capture the depth of the bank's crisis of confidence, nor reflect the revolution in institutional psychology wrought since Mr Wolfensohn's arrival. Bank staff had grown used to vilification: for years the institution was condemned as bloated, bureaucratic, remote and dictatorial. Mr Wolfensohn vowed to deal with each of these criticisms in turn, and within a matter of months he had succeeded, not in changing the fundamentals but in altering the rhetoric of public discourse about the bank. He gave it an image transplant - and for that he earned the devotion of most of the 10,000 staff.

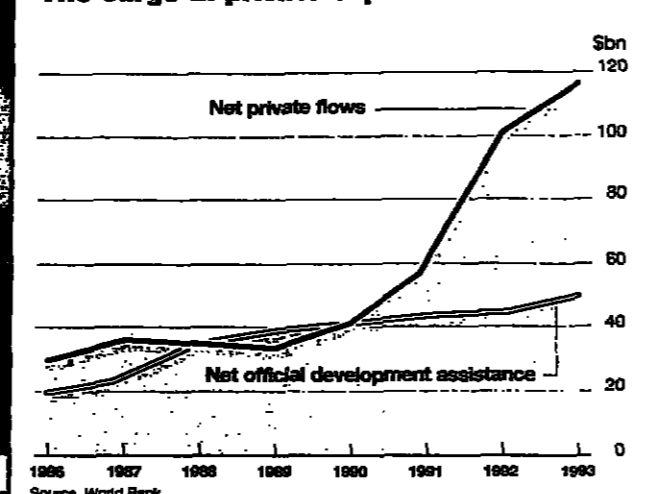
Reflecting on the first year of his five-year term, Mr Wolfensohn gives himself high marks for external relations, and so does almost everyone else. The new president, a blunt-spoken former merchant banker born in Australia but naturalised

American, spent 100 of his first 300 days "in the field". It was there that he discovered the central reality of the developing world: a burden of poverty that the private sector alone cannot shift.

He called on prime ministers and supped with third world royalty, relentlessly worked his network of contacts among first world leaders, and even threw a birthday party for US President Bill Clinton at his home in the luxury resort of Jackson Hole, Wyoming. For the first time since the legendary Robert McNamara, who headed the institution from 1968 to 1981, the bank had a president who was friendly enough with "Helmuth" and "Jacques" and "Bill" to use first names. Mr Wolfensohn put the bank back on the map.

He listened not only to clients and shareholder governments, but to non-governmental pressure groups which were always the bank's sternest critics. But he also spent an unprecedented amount of time bonding with the bank's "clients", holding hands with toothless old men and embracing African finance ministers, unashamedly physical in the ways valued most on that continent. He wept, often and publicly, and talked about what moved him: an African businesswoman who made charcoal from green banana skins;

The surge in private capital flows



or the vision of destitute African children reciting lessons in their squalid schoolroom.

For as James Wolfensohn says himself, he is "a very emotional man". And he takes the issue of development very personally. "You've got to have a passion for development, and I've got a passion which grows. It's like a new love. It's all I think about. I wake up in the morning thinking about it and I go to bed thinking about it." This is no mere job for Jim Wolfensohn; it is a mission.

His energy, compassion, and intolerance of bureaucracy made rapid converts of much of the staff. After more than a decade of drift under three uninspiring presidents - Tom Clausen, Barber Conable, and Lew Preston - there was a demand for change from within the bank. Mr Wolfensohn came to office and said all the right things: he would "break the armlock of bureaucracy" and dismantle the range of personal fiefdoms run by some senior managers; he would shine a bright light into the murky recesses of a personnel system based largely on patronage; and he would instil a "results-based" culture where staff would be judged on whether projects worked, not by how much they lent.

Little of that has happened yet. Loan approval procedures have been streamlined, to cut approval time in half. Power is being decentralised: for the first time "country directors" will live in the client country, and draw on new "technical colleges" of experts back home. But much work remains to be done to reshape the collective mind of an organisation which remains cautious, slow, hierarchical and confused. That will demand clever management of a kind which Mr Wolfensohn - who never ran an organisation larger than the boutique Wall Street investment bank which bears his name - has yet to prove himself capable.

Disarming as always, Mr Wolfensohn is the first to admit that he is disappointed with the pace of change. Twelve months of "change management" has brought a great upheaval and uncertainty without making much concrete difference.

"If we've screwed up it has been in the implementation of the change strategy," Mr Wolfensohn said in an FT interview. "Change management" has been overmanaged. We've spent too much time on it. That is a view which will delight much of the staff, which despite its strong enthusiasm for reform, is showing signs of "change fatigue". It is time now to stop talking and start implementing change.

That will be difficult for two reasons: one is the personality of Mr Wolfensohn himself. Former and present colleagues say he is defensive, thin-skinned and insecure - so much so that he repeatedly asks "how did I do? how did I do?" after every big public appearance. Mr Wolfensohn says himself that he demands an explicit and total commitment from staff, where it is not forthcoming, he suspects a plot to undermine him. Mr Wolfensohn's charm will probably ensure that he is forgiven such faults. But the second difficulty is his unwillingness to lead by setting a grand strategy. Bank staff have high expectations of their boss, expectations matched or exceeded by the outside world: they will want to know, and soon, the answer to the biggest question of all. Where exactly is Mr Wolfensohn taking the bank? And what is its role in a world where many countries will no longer need its leading? If it is destined to be a niche player in a future of private sector-led development, what is its niche? What will it do in Africa, where its record is questionable but where it remains a vital source of financial support?

The bank's staff, its shareholders and clients need a clear and focused vision of its future. But Mr Wolfensohn has not only declined to provide one: he does not think the demand itself is valid. "I have no global strategy, there is no global strategy for development," he says. He says he will set strategy by country, re-evaluating each bank project against each client's particular needs, rather than setting a few clear broad lines to take the bank into the millennium.

"When people say I don't have a strategy, I'm quite defensive about it. I have 100 strategies!" he says, enumerating the range of development problems he intends to tackle. He manages to sound like a moral crusader when what the bank of the 21st century needs is a tough manager. Everyone wants Mr Wolfensohn to start making hard choices, and soon. Unless he does, he risks dissipating the energy unleashed by his arrival.

BOOK REVIEW · Leyla Boulton
OUR STOLEN FUTURE
By Theo Colborn, John Peterson Myers and Dianne Dumanoski
Little Brown and Company, 306pp, £18.99

Synthetic time-bomb's circumstantial evidence

The revelation this week that UK government scientists have found chemicals in baby milk that can impair the fertility of laboratory animals focuses attention on the impact of synthetic chemicals on human health.

The offending substances, phthalates used to soften plastics, have been found in virtually every brand of baby formula on the UK market. Produced from raw materials derived from oil and natural gas, they mimic oestrogen, the female sex hormone.

According to *Our Stolen Future*, synthetic chemicals such as phthalates turn up in all sorts of places, including plastic toys and pesticides as well as foodstuffs. More sensationally, it claims the commonest of such chemicals have gender-bending potential, damaging both male and female reproductive systems in the longer term.

Much of the evidence is circumstantial. The book cites studies showing a fall in the sperm count of younger men born since a post-war explosion in the use of such chemicals by industry. But it also suggests that these chemicals could prove to be responsible for a wide range of problems including hyperactive behaviour in children and diminished IQ.

There is well-established proof of the damage some synthetic chemicals can cause to laboratory animals and wildlife. For example, dioxins are not just known carcinogens but are believed to reduce sperm counts, suppress the body's immune system and cause brain dysfunction.

Alligators born in a Florida lake affected by a spill of a pesticide called dieldrin in 1980 suffered reproductive disorders long after the water was cleaned up. And PCBs, used in products from paints to lubricants, disrupt the reproductive systems of wild animals and

continue to circulate in nature long after being banned in many countries.

As Al Gore, the US vice-president, says in the foreword, the book raises "compelling and urgent questions which must be addressed". He likens its potential effects to *Silent Spring*, Rachel Carson's seminal work which warned of the dangers of pesticides 30 years ago.

Written by US scientist Theo Colborn, together with John Peterson Myers, an environmentalist, and Dianne Dumanoski, a journalist, this book provides the first guide to the subject for the general reader. It says there are at least 51 man-made chemicals known to have the potential to interfere with the hormones that drive reproductive and neurological development.

Unintentionally it also provides some grim comfort for parents alarmed by this week's revelations about baby formula. It points out that particularly high concentrations of synthetic chemicals such as PCBs and dioxins are found in breast-milk in Europe and the US, though there is no evidence of phthalates.

Scientists have known for 30 years that high levels of synthetic chemicals have been accumulating in body fat and breast milk through the food chain. More recently, researchers have discovered that such chemicals can leach out of plastic containers into their contents. They can also cause damage in quantities as small as one part in 10,000 billion.

But despite these important findings, knowledge of the chemicals' overall effects on human hormones remains patchy. The book claims this is mainly because the lion's share of research money for investigating the effects of environmental contamination on human health still goes into cancer studies.

The book admits that even if more research were carried out, it would be difficult to

identify a definitive link between the chemicals and reproductive problems, partly because it would be necessary to know which chemicals had been present in the mothers of men with reduced sperm counts.

The authors argue persuasively however that at the very least the effects of chemicals on human hormones must become a research priority. More ambitiously, they recommend a shifting of the burden of proof in deciding which chemicals are safe, requiring the chemical industry to establish their safety.

At present synthetic chemicals must be proved dangerous before anything is done about them. In the past, it often required visible birth defects to establish such proof - as for example, with thalidomide.

But the discovery in the 1970s of infertility in the daughters of women given a synthetic oestrogen drug called DES to help their pregnancies indicated that chemicals could disrupt hormones without producing birth defects. The authors say that each new compound should be tested exhaustively to demonstrate that its effect on health and the environment is trivial.

The scare over baby milk illustrates once again the fact that environmental policy-making, at least in the initial stages of dealing with a problem, is driven more by panic than by rational debate or the exhortations of environmentalists. For this reason, public concern over phthalates in baby milk is more likely to prompt action on these chemicals than *Our Stolen Future*. But the book has an important role to play in setting the terms of the informed debate society must now hold on the use of these chemicals.

Our Stolen Future is available from FT Bookshop by ringing FreeCall 0500 418 419 (UK) or +44 151 964 1251 (outside the UK). Price p&p in UK

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Time not yet right to instigate big trade round

From Mr Joseph A. Greenwald.
Sir, In your May 28 editorial "WTO at sea" you describe the "disappointing results of negotiations over the past year" (financial services, telecommunications and maritime transport) and conclude that progress in liberalisation can be made only through a "comprehensive trade round". I believe such a conclusion is unrealistic and premature.

Ever since it was clear that the General Agreement on Tariffs and Trade was going to be turned into a broader, permanent World Trade Organisation, there has been an unofficial debate about whether the traditional, large Gatt-type negotiating rounds would have to be continued or whether there could be continuing negotiations.

The three "failures" cited in

your leader do not, in my view, demonstrate that "trade-offs" are the key to further "global liberalisation". In fact, all three negotiations were left over from the comprehensive, eight-year-long Uruguay Round. On financial services, the US made clear that existing non-discriminatory treatment would be continued and the negotiations among the others remain in place. On telecommunications, the negotiations were continued, not abandoned. Maritime transport is a sector in which the US, for political reasons and a shrinking fleet, has not been able to participate in previous negotiations; the outcome should have been no surprise to anyone.

Thus, the result so far has been negotiations extended in two new and very difficult sectors and one old sector

at yet another impasse.

But what has been happening elsewhere on further liberalisation? Most recently, according to the FT, the US has put its remaining tariff negotiating authority on the table in the Asia Pacific Economic Co-operation forum. Duty reductions or elimination in this context can easily be multilateralised. In the transatlantic dialogue, much progress has been made toward an important goal of world traders - agreement on mutual recognition of testing and standards conformity. In this area, no Congressional authority is required for US participation. There are other fields, like government procurement and rules of origin, in which progress can be made without a "comprehensive round".

Rather than concluding now

- when the US is obviously not likely to be able to participate fully - that preparation of a new round should be launched, countries should turn their attention and efforts to areas in which progress can be made. As these discussions and negotiations proceed over the coming 18 months to two years, it will become clearer what can be done without a large trade round and which items can only be handled in the broader context.

At that point, a better judgment can be made about the need for a "comprehensive trade round".

Joseph A. Greenwald, former US ambassador to the European Communities and Assistant Secretary of State for Economic Affairs, 1616 H St. NW, Washington, DC 20006, US

Shareholders furious about National Power buy-back

From Mr Christopher Daws.
Sir, Lex ("National Power", May 18) is a quarter right about PowerGen's share buy-back. Some individual taxpayers, but not all, prefer a selective buy-back to a universal dividend on which they would pay higher-rate tax. However, others are non-taxpayers and are furious at being left out in the cold while institutions profit enormously from the buy-back.

It was effected at a price barely 1 per cent below the market price, leaving those lucky institutions with a clear profit, including their tax credit, of over 20 per cent on their holding within a day. Surely companies could buy their shares back at prices

much lower than the prevailing market price? And if companies made the buy-back open to all shareholders (like rights issues), the price would be kept as low as possible to the benefit of the remaining shareholders.

Small shareholders are fed-up with the preferential treatment of the big institutions. The London Stock Exchange used to run a level playing field. If it is abandoning its principles so casually, what hope for its future?

Christopher Daws, Sheepscote House, Jacks Green, Sheepscote, Stroud GL6 7RA, UK

Seoul should reverse bar on investment in N Korea

From Mr Aidan Foster-Carter.
Sir, As the author of two studies on Korean reunification for the Economist Intelligence Unit and of a monthly North Korea report published in Seoul, I welcome Martin Wolf's article "Korea's German lessons" (May 28). With what an older era would have called the Korean question clearly coming to a head, it is high time western public opinion started paying more than fufu attention to the peninsula.

Korean reunification, long an impossible dream, is now a very possible nightmare - if it were to follow the German route. Paradoxically, the best way to assist unification in the long run is to prevent it in the short run. It is much better that North Korea should continue to exist as a state, but receiving aid and investment from South Korea for economic reform and recovery, than for it to collapse like East Germany - which would be chaotic as well as costly.

A more perverse paradox, however, is that the South Korean government, while professing hope for a "soft landing" in the north, is

currently acting in a way more likely to provoke collapse (or worse). The *chaebol* (big industrial groups) are keen to put money into North Korea, but it is Seoul rather than Pyongyang that has been stopping them - just as it forbids its US and Japanese allies to offer more food aid.

Yet at the same time, through the KEDO consortium, South Korea is giving the north \$5bn of new nuclear reactors. Where is the consistency?

Of course, North Korea is nasty and belligerent. But it will become more so, not less, if left to rot. It is not too late for Kim Young-sam, in the final two years of his presidential term, to lift up his eyes beyond domestic manoeuvring and adopt a consistent, far-sighted and statesman-like policy of reaching out to the reform element in Pyongyang.

Aidan Foster-Carter, senior lecturer in sociology, University of Leeds, director, Leeds University Korea project, 17 Birklands Road, Shipley, West Yorkshire BD18 3BY, UK

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COMMENT & ANALYSIS

FINANCIAL TIMES

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Thursday May 30 1996

India seeks a government

India's democracy is a wonder of the world. Notwithstanding its poverty, this vast country has managed to sustain vibrant electoral politics in the parliamentary elections earlier this month being no exception. But the country also needs a stable, reforming government. If the fragmentation of its politics continues, India may even have to contemplate radical constitutional reform.

After the collapse of the two-week-old administration of Mr Atal Behari Vajpayee's Bharatiya Janata party (BJP), the president, Mr Shanker Dayal Sharma, has turned to the small parties on the left. But the chances that the United Front, headed by Mr H.D. Deve Gowda, chief minister of Karnataka, will provide stable government are not high, since it comprises 14 regionally based parties, some of which are in conflict with others over local issues. A United Front government will be dependent on the support of Mr P.V. Narasimha Rao's Congress party, with 136 seats, which may provide some stability. But Congress will also try to poach members.

Equally destabilising could be the United Front's lack of a common approach to economic reform, although its dependence on Congress should prevent it from reversing what has been achieved. Since it contains a few enthusiastic reformers such as Mr P. Chidambaram, the former commerce minister, the United Front government might even choose to pursue reform vigorously. But it is rather more likely not to attempt anything radically new.

Electoral reform

The second concern is the growing dominance of politics by regional, caste and communal parties which base their support on what divides the citizens of this extraordinarily diverse country rather than on what they have in common. Taken much further, this tendency might make stable government quite impossible.

These are constitutional, rather than narrowly political, worries. One possible cure might be electoral reform, with a switch to proportional representation, with hurdles to eliminate small parties. Another would be the entrenchment of a more decentralised federal structure. The states would then be forced to take increasing responsibility for their fates and the central government would be restricted to providing the framework within which they operate, in addition to defence, foreign policy and a sound currency.

It may also be necessary to create an all-India political institution to focus the country's sense of national identity and provide it with an executive less dependent on fragile parliamentary majorities. The obvious solution would be an executive presidency.

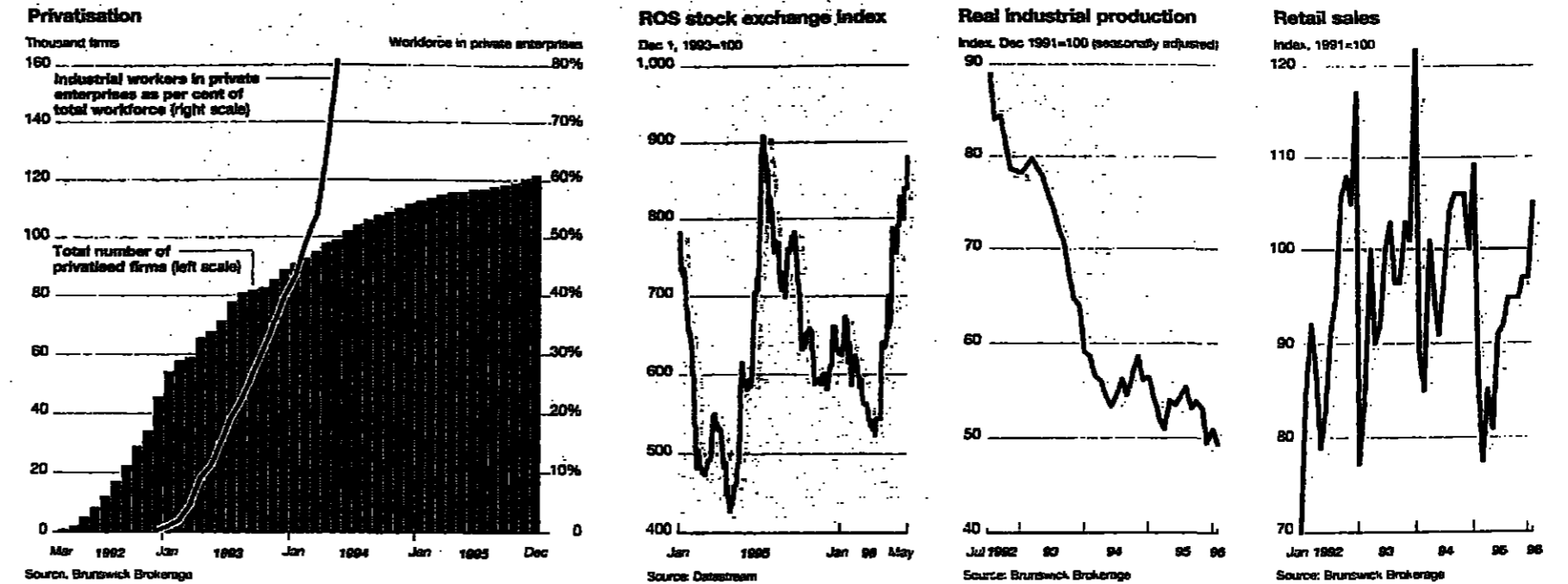
The specific solutions are, at this stage, less important than identification of the problem. The question is how to make democratic politics produce effective government at the all-India level. It is beginning to look as though politics as usual are no longer able to provide the answer.

Coalition of parties

Perhaps the greatest threat posed by such a government is to India's fragile fiscal stability. Since each regional party has a strong incentive to insist on the largest amount of spending and the least amount of taxation within its own area, a coalition of regional parties could bankrupt India.

What would happen if the United Front government failed? One possibility would be for Congress to reduce enough members to sustain itself in power. Another would be a fresh election. One out-

Russia's economy: growing role for the private sector



Russia's unfinished revolution

With communists waiting in the wings, the country's market reforms depend on next month's election result, says John Thornhill

Russian revolutionaries have always struggled to translate grand designs into reality in their vast and varied country. The Bolsheviks' calls to nationalise property and emancipate women in 1917 were misunderstood by the town council of Vladimir east of Moscow, which promptly nationalised all female virgins and declared them communal property.

Russia's modern revolutionaries - the free-market economic reformers - have successfully reinvented Russian capitalism since 1992, but they too have seen their visions of a new society distorted by the realities of post-Soviet life.

The attractions and blemishes of their economic creation will play a decisive role in next month's presidential elections - which will in turn determine whether President Boris Yeltsin can press ahead with Russia's capitalist experiment or whether the country slips back towards its Communist past.

"The essence of the forthcoming polls is that they provide a chance to vote for a smooth and civilised development of Russia," says Mr Yegor Gaidar, the former prime minister and chief architect of Russia's market reforms. "But this chance, as it so happens, critically depends on Yeltsin's victory."

At the outset, the principal goal of Russia's market reformers was to smash the legacy of 74 years of central planning and remove the state from the economy. According to one of the authors of Russia's privatisation programme, the reformers' aim was to eradicate socialism, "best defined as a system of extreme political control over economic activity".

In some respects, these goals have been accomplished with startling speed and success. In Soviet times, government expenditure was equivalent to about 70 per cent of gross

domestic product. That ratio had halved by 1995 as the country's vast military-industrial complex crumpled. The government conducted the biggest privatisation programme in history and abruptly axed cheap credits to state industry.

Russia now spends less on defence as a proportion of GDP than neutral Sweden and boasts 40m shareholders - more than in the rest of Europe combined. But this deliberate reduction in the role of the state has been accompanied by a further, unintentional shrinkage of government economic activity. The inability of the state to collect taxes from evasive companies and individuals has tied its hands, resulting in the near-collapse of the welfare state and its much-publicised failures to pay federal employees and pensioners on time.

This contraction of the state has coincided with an explosion of private-sector activity. The liberalisation of Russia's financial markets has enabled 2,500 commercial banks to emerge. The best have exhibited great entrepreneurial vigour, even if many of them are woefully undercapitalised.

About 900,000 small private businesses have also been created, with many more unregistered enterprises flourishing in the unofficial economy - estimated to be as much as 50 per cent of all economic activity.

"Entrepreneurial firms are like the phoenixes rising from the ashes of the state sector," says Mr Tom Thorne, a US consultant who studied 100 private Russian firms. "They have a low and flexible cost structure, are generally run by exceptionally smart people, and have diversified into a range of activities, from manufacturing radioactive isotopes to selling cans of tomatoes."

Russia's ambitious mass privatisation programme, which tipped 14,000 state companies into the private sector within 14 months, has also proved an effective if brutal

lesson in market economics for many managers of the country's giant industrial enterprises.

Some of these companies have transformed themselves into western-style corporations which place shareholder value above government-determined production targets. The most conspicuous example is Lukoil, the giant Russian oil company, which has issued proxy shares in New York, implemented a restructuring plan inspired by McKinsey, the US management consultancy, and set about developing joint oil projects with western companies in the Caspian Sea.

Russia's infant equity market is already beginning to reward success. At \$4.5bn, Lukoil's market value is almost five times that of Surgutneftegas, another vast oil concern with comparable reserves but a hostile attitude to outside investors. Lukoil has begun exploiting that advantage to raise cheap finance via international convertible bond offerings and is spending some of the proceeds diversifying into petrol retailing in St Petersburg - which Surgutneftegas regards as its home market.

The transformation of the economy promoted by Russia's economic reformers, however, remains only half-complete. The rapid attempt to stitch together the body of a capitalist economy has created some Frankenstein-like economic organisations, which still lurk in the shadows of the state economy and stun the competitive glare of the free market.

Companies such as Gazprom, the giant gas monopoly which accounts for about 8 per cent of Russia's GDP, have ostensibly been privatised but in practice remain accountable neither to the state nor to shareholders. The company, which retains close links with Mr

Nuclear power going cheap

The forthcoming sale of British Energy, the nuclear utility, will be the British government's last major privatisation before the general election; it will also be one of its most difficult. Nuclear power is complicated and controversial; many people would rather it remained in state hands to ensure that it was managed for safety rather than profit. Last time the government tried to sell it - in 1990 - the City of London was scared off by the clean-up costs. Hence, no doubt, the decision to promote it with television commercials showing athletes rather than atoms.

But the case for selling off nuclear power remains strong, and the government is right to persevere. As previous electricity privatisations have shown, the scope for improving efficiency in the generation of electricity is much larger than was supposed when the industry was state-owned. It can best be realised once companies are operating in the private sector. The nuclear industry's notoriously high costs and poor operating performance will be most effectively addressed if it is subjected to commercial discipline. Privatisation will also bring much-needed additional competition to power generation.

Opponents of the sale claim that British Energy's liabilities are still unquantifiable and that the company may even have a negative value. Although investors are right to be anxious about obsolete nuclear plants, British Energy is being sold as a tightly regulated entity with funds specifically earmarked for its long-term liabilities. These are based on conservative estimates of the eventual cost of dismantling its stations. These worries should not, therefore, dominate the sale. In any case, only the modern, cleaner portion of the industry is to be sold, so the risks will be smaller.

Question of price

The largest and much the most difficult remaining question, therefore, is how much British Energy should be sold for. The government has a duty to extract the largest possible price from the process. But it is obvious that British Energy will have to be sold for far less than the cost of the assets.

British Energy will be the world's first publicly quoted nuclear generator, so there are no obvious guides as to how markets will value it. More important, though, than the value of British Energy's physical assets will be the amount of cash it can generate to pay dividends. Hence the fact - made much of by the Labour opposition - that the expected sale price of £2.5bn will not even cover the cost of British Energy's newest power station, Sizewell B, completed last year at a cost of £3bn.

One obvious conclusion is that on present market valuations, Britain's nuclear industry appears to have been a very poor investment. It would be wrong, however, to emphasise past mistakes so much that they depress the price obtained by taxpayers.

This is a necessary privatisation. For too long, the nuclear industry has sheltered under government ownership and been allowed to squander public money on its inefficiencies. The sale will finally inform the taxpayer what this much-subsidised industry is really worth.

Deregulation

Such the greatest uncertainty facing British Energy is, ironically, the prospect that competitively in the newly deregulated UK power industry will drive electricity prices down to levels at which British Energy cannot compete. Since its plant must keep running

preserving a strange degree of optimism. Indeed, they still seem to think the missing millions will reappear any day.

They may be closing the Caracas and Dijon offices, but Athens and the 51 local outlets live on - and staff cuts have not been exactly brutal.

Then again, the optimism has its limits - management is also back at the central bank with the begging bowl in hand. Just in case, you understand.

OBSERVER

Not so felix culpa

■ Dacia Felix hasn't proved to be a very lucky name for Romania's largest private bank, staggering on thanks solely to gigantic loans - equivalent to around 2 per cent of last year's GDP - from the central bank.

When local entrepreneurs, including members of an anti-Fungarian nationalist organisation, set up the bank in the ethnically-mixed Transylvanian town of Cluj in 1991, they named it Dacia Felix.

The appellation the Romans conferred on Romania was deemed auspicious for an organisation designed to help the country pull through its post-communist economic crisis.

It invested heavily in local businesses, sponsored the national football team in the 1994 World Cup, as well as the annual Romanian tennis open, and opened offices in Dijon, Caracas and Athens.

Sadly, the game would seem to be up with the grand patriotism, now it has fallen out with its main shareholder Sever Muresan, the one-time tennis star on hobnobbing terms with George Bush. Muresan is alleged to owe Dacia Felix a cool \$300m plus.

Only the new management, installed in March in the splendid headquarters in Cluj, seem to be

Future imperfect

■ The process of picking the next chairman of the Commodity Futures Trading Commission seems to have been hijacked by some election year horse-trading not wholly relevant to the business of futures regulation.

Senator Leuch Faircloth, a conservative Republican from North Carolina, has promised to block the appointment of Washington lawyer Brookley Born to the chair of the CFTC. Her transgression? She is portrayed - by Faircloth - as a friend of Hillary.

Faircloth has homed in on the notion that Born might be asked to stand judgment over the propriety of the Clinton spouse's famous cattle futures trades, in the course of which, in the early 1970s, she transformed a \$1,000 trading stake into a \$100,000 profit.

That piece of high finance was scrutinised in detail more than a year ago by people definitely not

Financial Times

100 years ago

Cyclone at St. Louis
One of the minor effects of the tremendous cyclone at St. Louis was to damage the St. Louis Breweries to the tune of £8,200. The cable conveying the information adds plaintively: "We are not insured against cyclones." The shareholders may indeed congratulate themselves on having escaped cheaply from so great a risk, especially as the manager adds, with characteristic American energy, "The effect will not be of a serious character, our business going on as usual." Evidently it takes much more than a cyclone to stop the business of an American brewery.

50 years ago

U.S. Coal Strike Over Washington
The U.S. soft coal strike has been settled. It was announced officially here. The U.S. House of Representatives, by 230 votes to 106, passed a sweeping permanent measure to curb industrial strikes and other trade union activities. The measure has been sent to President Truman. While the House was endorsing the measure, the Senate prepared for a quick vote on the President's strike-draft proposal under which the President could call up into the armed Services men who refused to work in industries taken over by the Government.

Follow my leader

■ The conviction among Russia's Communists that President Boris Yeltsin will falsify the results of the June 16 presidential poll is good for the local stock of black political humour.

The latest suggestion is that on June 17, Yeltsin phones the head of the Central Electoral Commission and asks for the results.

"Gennady Zyuganov [the Communist party leader] won 55 per cent of the vote," the official replies.

An ominous silence follows.

"But don't worry, Boris Nikolayevich, you won 60 per cent."

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Cabinet adopts bill paving way for privatisation
Strike threat over France
Télécom sell-off plan

By David Owen in Paris

The French cabinet yesterday adopted a bill to convert France Telecom into a joint stock company, paving the way for the sale early next year of some shares in the state-controlled operator, but also raising the possibility of fresh strikes by its largest union next month.

Mr François Fillon, telecommunications minister, said the bill would go to the country's parliament "in the next few days" and that the group, valued at between FF130bn and FF200bn (\$39bn), would be incorporated on January 1, 1997.

Yesterday's announcement followed an agreement with three of France Telecom's six unions over a restructuring that could allow the organisation to shed more than 15 per cent of its 150,000 staff in the next 10 years.

But the group's largest union reacted with hostility, saying it was against incorporation and that it had called a strike for

June 4. One official said the union would try to make this June like December 1995, when the country was seriously disrupted by a wave of public sector strikes.

An earlier anti-privatisation strike in April was given only a muted response by union members, however, with less than half the public utility's workforce taking part. This compared with the 65 to 75 per cent who took part in protests against a change in France Telecom's status between 1993 and 1995.

Most unions appear to have accepted government assurances that the company will continue to give its employees civil servant status until 2002, with accompanying job security rights.

Yesterday's announcement was hailed by Mr Jacques Chirac, the French president, as "an exceptional achievement" and a necessary one to cope with the next century. The increasingly strong competition in the industry will

be underlined today when Bouygues, the French construction group, enters France's fast-growing mobile phone market.

Initially, the service will only be offered in the Paris region, but the company aims to cover 90 per cent of the French population by the end of 1998. A bill to open the French telecoms market completely in 1998 is before parliament.

The government has promised to retain a 51 per cent stake in France Telecom, with a maximum of a further 10 per cent reserved for employees. Because of the size of the organisation, which was the fourth largest telecoms operator in the world in terms of 1994 turnover, the remaining 39 per cent is likely to be sold in at least two tranches.

The accord agreed with the unions envisages that between 20,000 and 25,000 France Telecom employees would take early retirement in the next 10 years, in addition to the 35,000 that are due to retire.

Banco do Brasil
issue flops
as losses continue

By Jonathan Wheatley in Sao Paulo

Banco do Brasil's R\$8bn (US\$3.9bn) new share issue has flopped, forcing the Brazilian government to pick up about three-quarters of the shares and thereby consolidate its control.

The offer was part of a restructuring and recapitalisation programme to overhaul Brazil's largest bank after several years during which it was run more as an instrument of public policy than as a business.

But the bank's losses of R\$4.3bn in 1995 and R\$1.6bn in the first quarter of this year kept investors away and sent its shares tumbling.

Apart from B\$1.1bn bought by the bank's pension fund and R\$500m by the National Development Bank, preliminary figures showed that only about R\$22m of shares had been sold when the offer closed on May 20, the bank said yesterday.

The issue was priced at R\$13.55 and R\$13.51 for each lot of 1,000 ordinary and preferred shares respectively. When it opened to the public on May 8 the shares were trading at about R\$9.60 and R\$9.50 respectively. By yesterday, they had fallen to about R\$8.50 and R\$8.50.

As a result of the flop, the government's voting stake rose from 51 per cent to 73 per cent.

"Investors who chose not to buy will regret it," said Mr Carlos Gilberto Caetano, the bank's finance director. "By June we will be back in the black."

Analysts were less certain that Banco do Brasil's problems could be solved so quickly, but accepted that a break had been made. "In contrast to its previous management, the bank's directors are trying to give a true and fair picture of the bank's position," said Mr Arthur Franco Bueno, an analyst at consultants Latis in Sao Paulo.

Banco do Brasil appointed a new president and board of directors in February last year following a change of government. The number of directors has risen from six to seven, but the Treasury has kept the number of its appointees at four and can no longer direct strategy.

Brazilian banks suffered from a loss of inflationary profits when the government's economic reforms slashed inflation in July 1994. Many turned their attention to lending but suffered high rates of non-payment.

Banco do Brasil was forced to make imprudent loans, particularly to farmers, and declared a provision for non-performing loans of R\$3.8bn earlier this year.

Analysts are encouraged that the bank is writing off bad loans, in line with good accounting practice rather than the looser practices demanded by Brazilian law.

GM to open
vehicle base
in Thailand

Continued from Page 1

executive added. But a combination of factors, specific to the car industry, apparently led GM back to Thailand. Without getting into a public bidding war, Thailand agreed to waive its domestic content requirements for the entire industry - a concession GM felt it needed to get its new plant into production quickly.

The presence of other car makers in Thailand also gave GM the confidence that the country's shortage of skilled labour and infrastructure deficiencies would be overcome in the long term.

GM officials said if sales in Asia increased according to their projections, extra capacity would be needed and the Philippines would be considered as a base.

Sinn Féin may gain
from low turnout in
N Ireland elections

By John Kamphor and John Murray Brown in Belfast

Northern Ireland's main political parties expressed fears last night that Sinn Féin, the political wing of the Irish Republican Army, could emerge one of the beneficiaries from today's elections which will pave the way for all-party talks on the province's future.

As the low-key campaign drew to a close, Sinn Féin activists predicted that a low overall turnout in the 18 constituencies could boost their share of the vote.

Such an outcome might then be portrayed by republicans as vindicating the IRA's refusal to restore its ceasefire.

Northern Ireland's 1.1m voters have an unprecedented choice of 23 parties and fringe groups who are competing for 110 seats in a new forum.

While having little power itself, the forum would send delegates to the negotiations, which begin on June 10.

With much of the electorate sceptical about the purpose of the forum, and bewildered by an untried hybrid voting system, UK officials are concerned that turnout could fall below the 49 per cent registered in the last poll, for the 1994 elections to the European parliament.

Mr David Trimble, the leader of the Ulster Unionists, who lobbied hard in London for an election, denied suggestions that his party's share could fall below that of the more hardline Demo-

cratic Unionists led by the Rev Ian Paisley.

Mr Paisley inflamed the campaign by accusing the UUP of being prepared to renegotiate Northern Ireland's relationship with the UK during the talks.

Mr Trimble appealed to voters "to ignore the smaller parties which can only weaken unionism as a whole."

He added: "Don't send us to the conference table with a weakened mandate."

Mr Gerry Adams, Sinn Féin president, wound up an exhaustive programme at the hustings by warning Mr John Major, the UK prime minister, that his party would use its electoral mandate to turn up at the start of the talks - irrespective of an IRA ceasefire.

Both London and Dublin have insisted that the restoration of a ceasefire is a prerequisite for Sinn Féin's participation.

Mr Adams declined to speculate on the possibility of a renewed ceasefire. But he said many voters would look "with disbelief" at the inability of the British and Irish governments to agree on an agenda for talks on the eve of the elections.

"We'll be there," Mr Adams said. "I can't see how a British government which has established an election to provide a route into talks can now ignore the wishes of those people who vote for our party."

Elections may fail to draw weary voters, Page 9

THE LEX COLUMN
Politically incorrect

Spain's new government is playing with fire. It rightly wants to press ahead aggressively with further privatisations. Yet it also seems dangerously keen to play politics with top appointments in Spain's semi-privatised companies. Already Argentaria has a new chairman, one of whose first acts has been to propose new restrictions on shareholders' voting rights. And persistent rumblings suggest other chairmen may be shifted too - simply because their faces do not fit politically.

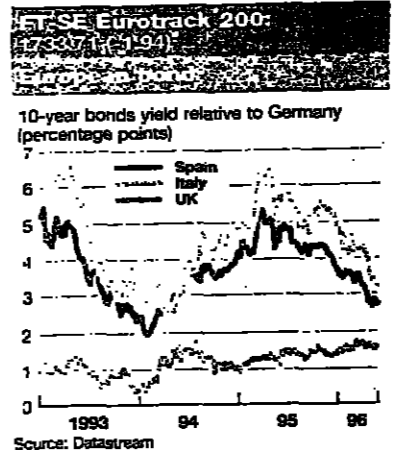
Investors should resist this vociferously. Of course the government, as a big shareholder, should have a voice in top appointments. But if it wants investors to believe its privatisation sales pitch, it must use its influence in a way which is seen to serve the interests of shareholders generally. If it forces through appointments which are nakedly political, it will pay a heavy price.

Take Repsol, in which the government retains only a 10 per cent stake. The evident shareholder focus of the company's chairman, Mr Oscar Fajul, was a powerful reason behind investors' enthusiasm for the recent Repsol offering. Yet only a few months later, the government - in cahoots with a few big banks - seems to be manoeuvring to remove him. This would be a serious error. Not only is Mr Fajul's record impressive; even if he were replaced with someone convincing, removing him for the wrong reasons would still send a clear signal to international investors about the government's priorities. The damage to the rest of its privatisation programme would be profound.

European bonds

The so-called high-yielders among Europe's government bond markets are looking increasingly unworthy of their name. Spanish and Italian 10-year bonds are currently yielding around 9 per cent and 9½ per cent respectively. The gap relative to German bond yields is close to the levels seen at the height of the bull run of 1993, when European Monetary Union (Emu) encompassing Spain and Italy, was viewed as inevitable. Given the amount of good news already priced into Italian bonds this time, the current rally probably needs the help of the rate cuts it has been discounting before going further. And even though there is plenty of genuinely good news - inflation is falling and the political situation is stabilising - at current levels the market could be upset by minor setbacks.

One potential trigger for a re-think



Source: Datastream

that is true, getting new passengers in at almost any price appears worthwhile. Eurotunnel's decision to crank up its duty free business at terminals also appears to be paying off.

Sadly, this is all rather academic. With over £30bn in borrowings, Eurotunnel's future depends on agreeing a financial restructuring with its 225 banks. The best guess is still that this will involve a debt-for-equity swap which will heavily dilute existing shareholders - so the one third jump in the shares over the past two months looks puzzling.

UK utilities

It is a truism that hostile bid battles are often great for the target and lousy for the victor. The struggle for Southern Water is becoming a case in point. The problem is straightforward: a compelling strategic argument can be made for either Scottish Power or Southern Electric to own Southern Water - but thanks to competition between them, either could find a cheaper alternative elsewhere. Worse, neither bidder yet shows signs of backing off.

Take yesterday's counter-bid from Southern Electric. Discounted cash flow valuations suggest it is overpaying unless it can extract handsome amounts of extra value from merging the two businesses. Certainly there should be some, from selling power to Southern Water's customers and taking out duplicated costs. And though the geographical overlap is pretty marginal - covering only 25 per cent of Southern Electric's customers - it still ought to give Southern Electric a slight edge over Scottish Power. Rarely, however, can a company have been vaguer about how these benefits will be put into practice.

But even though Southern Electric's counter-bid may be cobbled together, it still puts Scottish Power on the spot. The answer is clear: Scottish Power should back off in order to pursue one of the sector's plentiful alternatives. Yet this is precisely the point at which big mistakes are often made, thanks to the temptation to press on and win. A higher bid could always be justified on the spurious grounds that it would enhance earnings. And the fact that Scottish Power picked up Manweb at a knock-down price may have given it false confidence in its ability to avoid overpaying.

If Scottish Power presses on, this will be a game in which the real winner is the company that blinks first.

Additional Lex comment on Carlton, Page 20

Croatia's first international listing
was in safe hands with UBS.



The international equity issue for the pharmaceuticals group Pliva was the first-ever for a Croatian company - and as global co-ordinators for the offer, we're more than satisfied with the outcome.

Thanks to UBS' efforts in raising the profile of Croatia as an investment opportunity the offer raised US\$160m from the sale of 35 per cent of the company's shares.

For Pliva, the flotation has provided access to the international capital markets. For the Croatian government, the London Stock Exchange listing will help encourage further investment in its privatisation programme.

And for you, it proves that when it comes to breaking new ground in international transactions, you are in safe hands with UBS.



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FT WEATHER GUIDE

Europe today
Ireland and Scotland will have cloud, rain and gusty winds. Southern England will stay dry and warm with sunny spells. A southerly flow will draw warm and dry air from the Iberian peninsula across France and into the Benelux. Most places will have plenty of sun but thunder showers may develop in Portugal. High pressure will promote sunny conditions on the islands in the western Mediterranean and from Italy towards southern Germany. A front with associated cloud and patches of drizzle will linger from northern Germany across Poland to parts of Russia. The northern Balkans will be dry and sunny but there will be thunder showers in the southern Balkans, Greece and parts of Turkey.

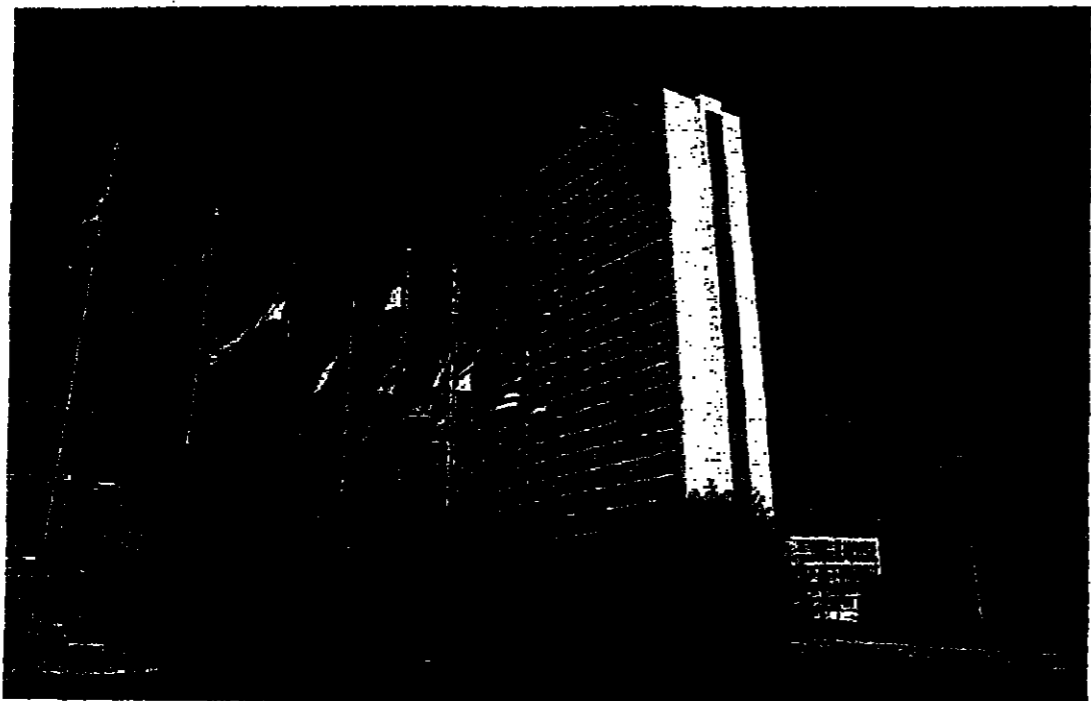
Five-day forecast
Eastern Europe will be sunny and dry from the Ukraine towards Greece and Turkey owing to an eastward moving high pressure system. A front will move into western Europe causing increasing cloud with a few thunder showers and temperatures below seasonal levels. During the weekend, showers will develop in France, Germany and Poland.

TODAY'S TEMPERATURES

| | | | | | | | | | | | | | | |
|-----------|--------|----|--------------|--------|----|--------------|--------|----|-------------|--------|----|------------|--------|----|
| Abu Dhabi | sun | 32 | Casaca | sun | 31 | Faro | sun | 29 | Madrid | sun | 32 | Rangoon | thund | 32 |
| Accra | show | 28 | Cardiff | cloudy | 21 | Frankfurt | sun | 28 | Majorca | sun | 26 | Reykjavik | show | 9 |
| Algeria | sun | 24 | Geneva | sun | 23 | Geneva | sun | 23 | Malta | sun | 24 | Rio | sun | 22 |
| Amsterdam | sun | 18 | Gibraltar | sun | 21 | Glasgow | sun | 24 | Manchester | show | 22 | Rome | sun | 25 |
| Athens | thund | 26 | Hamburg | sun | 27 | Hamburg | sun | 27 | Marilla | show | 32 | S. Frisco | sun | 18 |
| Atlanta | sun | 28 | Helsinki | sun | 23 | Helsinki | sun | 23 | Melbourne | sun | 17 | Seoul | sun | 30 |
| B. Aires | sun | 28 | Hong Kong | sun | 41 | Hong Kong | sun | 41 | Mexico City | sun | 23 | Singapore | sun | 32 |
| B. Ham | cloudy | 23 | London | sun | 18 | London | sun | 18 | Miami | sun | 28 | Stockholm | sun | 19 |
| Bangkok | thund | 37 | Dublin | sun | 19 | Dublin | sun | 19 | Montreal | show | 13 | Strasbourg | sun | 28 |
| Batavia | sun | 24 | Edinburgh | show | 16 | Edinburgh | show | 16 | Moscow | cloudy | 21 | Taipei | sun | 28 |
| Bombay | sun | 32 | Jersey | cloudy | 21 | Jersey | cloudy | 21 | Munich | sun | 28 | Tel Aviv | sun | 28 |
| Brussels | sun | 18 | Karachi | sun | 28 | Karachi | sun | 28 | Nairobi | sun | 25 | Tokyo | sun | 25 |
| Calcutta | sun | 32 | Kuala Lumpur | sun | 28 | Kuala Lumpur | sun | 28 | Naples | sun | 28 | Toronto | sun | 18 |
| Chennai | sun | 32 | Las Palmas | windy | 26 | Las Palmas | windy | 26 | Nassau | sun | 28 | Vancouver | show | 18 |
| Colombo | sun | 32 | Lima | cloudy | 21 | Lima | cloudy | 21 | New York | sun | 28 | Varna | sun | 24 |
| Dakar | sun | 28 | London | sun | 28 | London | sun | 28 | Nice | sun | 25 | Vienna | sun | 25 |
| Dallas | sun | 28 | Luxembourg | sun | 28 | Luxembourg | sun | 28 | Nicosia | sun | 27 | Warsaw | cloudy | 20 |
| Darwin | sun | 28 | Madrid | sun | 28 | Madrid | sun | 28 | Osaka | sun | 28 | Washington | sun | 21 |
| Delhi | sun | 36 | Osaka | sun | 28 | Osaka | sun | 28 | Paris | sun | 30 | Wellington | windy | 14 |
| Dhaka | sun | 36 | Perth | sun | 30 | Perth | sun | 30 | Prague | sun | 27 | Winnipeg | sun | 27 |
| Dubai | sun | 36 | Porto | sun | 27 | Porto | sun | 27 | Rangoon | sun | 27 | Zurich | sun | 28 |
| Dublin | sun | 19 | Reykjavik | sun | 27 | Reykjavik | sun | 27 | Sao Paulo | sun | 27 | | | |
| Durham | sun | 28 | Singapore | sun | 32 | Singapore | sun | 32 | Seoul | sun | 30 | | | |
| Edinburgh | show | 16 | Sydney | sun | 28 | Sydney | sun | 28 | Taipei | sun | 28 | | | |
| Geneva | sun | 23 | Tokyo | sun | 25 | Tokyo | sun | 25 | Tel Aviv | sun | 28 | | | |
| Glasgow | sun | 27 | Toronto | sun | 18 | Toronto | sun | 18 | Vancouver | show | 18 | | | |
| Hamburg | sun | 27 | Vancouver | show | 18 | Vancouver | show | 18 | Varna | sun | 24 | | | |
| Helsinki | sun | 23 | Varna | sun | 24 | Varna | sun | 24 | Vienna | sun | 25 | | | |
| Hong Kong | sun | 41 | Warsaw | cloudy | 20 | Warsaw | cloudy | 20 | Washington | sun | 21 | | | |
| London | sun | 18 | Wellington | windy | 14 | Wellington | windy | 14 | Winnipeg | sun | 27 | | | |
| Dublin | sun | 19 | Zurich | sun | 28 | Zurich | sun | 28 | | | | | | |
| Edinburgh | show | 16 | | | | | | | | | | | | |

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European centre, Luxembourg: the Duchy's status as a founder of what is now the EU enables it to exert an important influence



Luxembourg was the only EU state to avoid a recession in the early 1990s, and it is still forecasting growth in excess of 2.5 per cent this year

Picture: Shesock-FA

LUXEMBOURG Leading role at the centre of the EU

The Grand Duchy will need to display all its diplomatic, entrepreneurial and economic management skills as it approaches the new millennium, with a number of challenges looming both within and beyond its wooded frontiers, writes Neil Buckley

Embedded in the heart of Europe, at the junction of French and German culture, Luxembourg remains a model for small countries everywhere - and even gives its much bigger neighbours cause for envy.

Despite having a population of only 400,000, its status as a founder of what is now the European Union puts it not just geographically but also politically at the centre of the EU, and enables it to exert an influence out of all proportion to its size.

Being the only EU member

currently to meet the so-called "convergence criteria" for monetary union - and comfortably - will strengthen its negotiating position in the continuing intergovernmental Conference on the future shape of the EU. And, of course, Mr Jacques Santer, the European Commission president, is the latest in a line of Luxembourgers who have played a leading role in developing the EU.

Luxembourg is also wealthy. Gross national product per head is second only to Switzerland. Although economic growth did slow, Luxembourg

was the only EU state to avoid a recession in the early 1990s, and it is still forecasting growth in excess of 2.5 per cent this year, despite slowdowns in neighbouring Belgium, France and Germany.

Inflation, which jumped to 3.6 per cent during the recession in 1993, stood at 1.5 per cent last month. Unemployment, at 3.3 per cent, is the lowest in the EU.

The raw figures can mislead - as Luxembourgers point out, on a regional rather than national basis, several regions in Europe have higher GNP per head than the Grand Duchy. More impressive perhaps, and the source of larger states' envy, is the way Luxembourg has managed the transition from industrial to post-industrial economy; from a nation whose wealth was based on iron and steel, to a leading financial centre, and more recently, a fast-growing centre

of the multimedia industry that likes to call itself Media-port Europe.

The Grand Duchy has gained a reputation for spotting niches that play to its geographical, cultural and political strengths, and exploiting them.

But it will need to continue to display all its diplomatic, entrepreneurial and economic management skills as it approaches the new millennium, with a number of challenges looming both within and beyond its wooded frontiers.

On the broader European stage, EU enlargement to the east and south could expand the union to as many as 27 members, several of them very small. The need to avoid decision-making paralysis, and smaller countries holding the rest to ransom, will bring pressure to limit their influence.

Mr Jean-Claude Juncker, 41, Luxembourg's young Christian Democrat prime minister, although renowned for his intellect and energy and a protégé of Mr Helmut Kohl, the German chancellor, faces a battle to preserve Luxembourg's clout. He says he is prepared to accept removal of EU members' right of veto in the Council of Ministers - except in fiscal matters, seen as crucially important to Luxembourg. But he will not sacrifice every member's right to appoint a

European Commissioner.

Mr Juncker welcomes another likely development on the European stage - monetary union and the arrival of the Euro. As he told Luxembourgers in his annual state-of-the-nation address this month:

"There is no alternative to the Euro, which is vitally important for our country. It will be put in place according to the established timetable. Even today, tangible progress has been made in the convergence plan drawn up in the Maastricht treaty."

The prime minister's confidence that monetary union will happen on time is reflected across the Grand Duchy. As one official puts it:

"We think in terms of certainty, we don't question it. We are already dealing with the problems that might arise, not whether it will happen or not."

The Euro will create both opportunities and problems. Luxembourg's banking sector, which accounts for 15 per cent of gross domestic product and through corporate taxes and employees' income taxes about one-third of total government revenues, estimates the cost of its introduction alone at LFr8bn - equivalent to 4 per cent of last year's total bank revenues of LFr191bn.

Banks will lose commission on European currency dealing

and, more importantly, on issuance of Luxembourg Franc-denominated Eurobonds, while the Euromarkets in national European currencies - of which Luxembourg has a 12 per cent market share - will disappear.

Mr Lucien Thiel, general manager of the Luxembourg Bankers' Association, believes Luxembourg can take up the slack with new Euro-dominated activities, as well as the continued growth of the Duchy's fund management and insurance sectors.

"If the UK stays outside the single currency, London will be the centre for the non-Euro zone. But there will need to be an international centre on the other side of the barrier, in the Euro zone," he says. "Luxembourg is historically a more international centre than Paris or Frankfurt. This could be an opportunity for us."

Potentially a bigger threat than the single currency itself is the possibility that it could bring with it demands for standardised EU withholding tax or minimum reserve requirements - the absence of which is one of Luxembourg's attractions - or for removal of bank secrecy. The financial community hopes and believes the chances of these are remote.

Banking confidentiality, it says, is embedded in the culture of several other member states such as Austria, and the

EU would not want to see an outflow of private investors' funds into Switzerland. Meanwhile, Luxembourg's insistence on retaining the national veto in EU economic decision-making reflects determination to defend its other competitive advantages.

That determination was also evident in Mr Juncker's announcement this month of a LFr4bn package of cuts in corporate taxation. This was not, he insisted, a "gift" to the financial community, which had pressed for such a move. But it will bolster Luxembourg's sector against competition from emerging financial centres such as Dublin.

The hope is that it will also promote job-creation elsewhere, with unemployment, though low by international standards, standing at a post-war high, and traces of long-term unemployment emerging for the first time.

As Arbed, Luxembourg's famous steel company, shifts its focus abroad, and steel industry jobs continue to contract from 30,000 in the 1970s to a projected 4,000 by early next century, one domestic industry the government is vocally encouraging is media.

Luxembourg's 60-year-old Compagnie Luxembourgeoise de Télédiffusion, Europe's oldest commercial broadcaster, is well-placed to participate in the digital broadcasting explo-

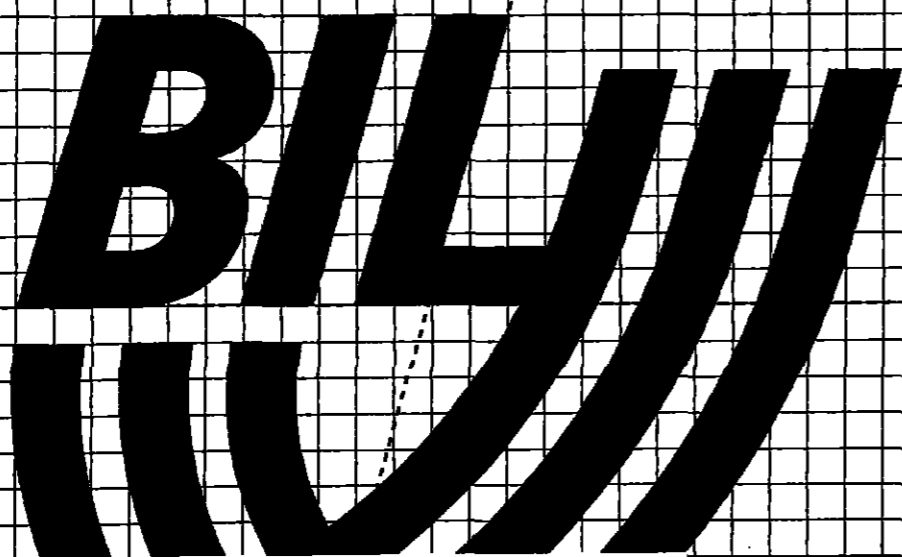
sion through the planned merger of its TV interests with those of Germany's Bertelsmann, and a three-way alliance with France's Canal Plus and Mr Rupert Murdoch's BSkyB.

More recent ventures, such as Société Européenne des Satellites, operator of the Astra satellite system, and Europe Online, the fledgling Internet service provider, constitute the second and third pillars of Luxembourg's media empire.

As well as maintaining competitiveness and encouraging employment, another domestic issue the government is focusing on is pension reform - attempting to reduce the likely pressure of the pensions explosion it, like many European states, faces in 20 years' time. After the first-ever one-day strike by 20,000 government employees last year, delicate negotiations are under way with the unions on harmonising currently over-generous public sector pension arrangements with those in the private sector. If the government succeeds here, observers suggest the thorny area of social security reform may be next on the agenda.

But, as one finance official puts it: "We are lucky we have comparatively few short-term problems. That gives us time to tackle the longer-term ones." How many other EU states might wish they could say the same.

Banque Internationale à Luxembourg 1995: Growth confirmed



| Consolidated highlights | | | |
|-------------------------|-------|--------|-------|
| (in billions of LUF) | 1995 | % | 1994 |
| Total assets | 888 | + 7.9 | 823 |
| Customer deposits | 595 | + 2.3 | 582 |
| Capital and provisions | 27 | + 15.2 | 23 |
| (in millions of LUF) | | | |
| Net profit | 2,849 | + 7.6 | 2,649 |

Conversion Rate: 1 = 45.47 LUF

Key points for 1995:

- net profit up 7.6%
- total assets: + 7.9%
- pre-tax profit: + 13.9%
- increased dividend: LUF 720 (1994: LUF 650)
- new subsidiary: Société Monégasque de Banque Privée S.A.

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II LUXEMBOURG

The economy: by Neil Buckley

Drive for jobs, investment

Handling the shift from an industrial to service-based economy will continue to be one of Luxembourg's biggest challenges

Luxembourg's dynamic little economy was one of the few to avoid recession during the Europe-wide downturn of the early 1990s. But even it is not immune to some of the longer-term pressures in continental Europe - and the government this month announced a LFr3bn-plus package of corporate tax cuts aimed at encouraging investment and creating jobs.

While the economy is in good health, Luxembourg is again feeling the impact of economic slowdowns among trading partners such as France and Germany.

Stater, the national statistical service, says that growth in the gross domestic product slowed from 4 per cent in 1994 to 3.7 per cent last year, according to Luxembourg's own and European standard SEC measures - although that was still well above the 2.7 per cent European Union average.

Stater has downgraded its growth forecast for this year from an original 3.5 per cent to 2.8 per cent - although some government officials believe the eventual figure may be below 2.5 per cent.

The biggest downward revision is for the industrial sector, expected to be hit by falling exports, with growth forecasts cut from 3.2 per cent to 1.1 per cent, including zero growth in the iron and steel industry, and only 1.5 per cent in other industries. No downward revision has been made to the forecast for Luxembourg's service industries, expected to continue their "anti-cyclical" trend.

As Stater emphasises: "The 'centre of growth' since the 1970s has moved from industry (especially the steel industry), towards the financial sector. That pole is now shifting again, towards other market services."

Inflation, which hit 3.6 per cent in 1993, fell back to 1.9 per cent for 1995 as a whole, and the year-on-year figure this February to 1.0 per cent - the second-lowest in the EU after Finland. The figure slipped back to 1.5 per cent in April, due largely to price increases in petroleum products.

But with 80 per cent of Stater's basket of goods originating outside Luxembourg, and the Duchy's four main trading partners continuing to enjoy low inflation, Luxembourg's



Luxembourg is again feeling the impact of economic slowdowns among trading partners

rate is forecast to remain below 2 per cent.

The outlook is less encouraging for unemployment, which for many years was virtually zero. Unemployment increased from 2.7 per cent in 1994 to a post-war high of 3 per cent in 1995 - or 5,100 out of an active population of 171,500. In March this year, it reached 5,662, or 3.3 per cent. Economists believe structural factors are at work and foresee no return to the days of full employment.

Contraction of the steel industry (from 30,000 employees in the 1970s to 6,000 last year) has reduced an important source of unskilled jobs, while low-grade clerical work is

increasingly performed by computers. "We must recognise that some of those unemployed now will never find a job," says one government official.

Handling the shift from an industrial to service-based economy will continue to be one of Luxembourg's biggest challenges. It recognises that maintaining the attractiveness and competitiveness of its financial sector - accounting for almost one-sixth of GDP - is crucial.

The arrival of the Euro in 1999 will hit the banking sector, reducing profits from foreign exchange dealing and Euromarket activities. But pro-

vided imposition of an EU-wide withholding tax, or minimum reserve requirements, do not erode its attractiveness, the financial sector sees little to fear in monetary union.

More pressing worries are that tax breaks offered by emerging financial centres such as Dublin could lure business away - as could rapidly increasing personnel costs, which in banking have risen from 19.5 per cent of total revenues in 1990 to 23.6 per cent last year.

The government is already tackling the former problem. Mr Jean-Claude Juncker, the prime minister, in a state-of-the-nation address earlier this month, announced corporate tax cuts aimed at "encouraging investment and making the Luxembourg economy more competitive".

These included reduction of corporate income tax by 1 percentage point a year from 33 per cent to 30 per cent by 1999, and abolition of a 4 per cent working capital tax - equivalent to a total reduction in tax revenues next year of LFr4.1bn.

Measures aimed specifically at the banks included reduction of the subscription tax on investment and money market funds from 0.03 per cent to 0.01 per cent by 1998, cutting tax revenues by a further LFr500m. The budgetary shortfall is to be made up by spending cuts and, eventually, increased taxation from incremental business.

Efforts are also being made to tackle the problem of rising labour costs. Although wage rises in Luxembourg, as in Belgium, continue to be indexed overall to the cost of living, banking unions have been persuaded to accept more flexible application of the system, with wage rises more closely linked to performance and seniority.

The sensitivity of subject of indexation may be reviewed in coming years, but few believe it will be removed ("Only if Belgium moves first," comments one official). Some, such as Mr Pierre Jaans, head of the Institut Monétaire Luxembourgais, defend indexation, arguing that in a low-inflation environment it poses few dangers, while the guarantee that real incomes will be stable acts as a powerful "anaesthetic" on trade unions.

The unions might, however, be waking up. Public-sector employees staged an almost unheard-of one-day strike last year over the introduction of employee pension contributions. Observers say this points to perhaps the most important challenge for the Luxembourg government: reform of the costly pension and social security systems.

Luxembourg's own pensions "time bomb" resulting from the post-war baby boom is not set to explode until 2016 - five years later than in many EU states. But it is already seeking to ease the squeeze on public finances.

The Duchy's 16,000 government employees currently enjoy a generous pension of 83 per cent of final salary. Tough negotiations are under way with the unions to reform both pension and contribution rates, aimed at reaching agreement on harmonising them with those in the private sector by the year-end. Government hopes this will send a signal to private sector companies to take similar steps to put their pensions houses in order.

In the longer-term, observers expect Mr Juncker to tackle the sensitive issue of social security costs - likely to require all his considerable political skills if he is to preserve Luxembourg's much-prized social harmony.

PROFILE Jean-Claude Juncker, prime minister

Solid faith in Europe's future

Mr Jean-Claude Juncker, Luxembourg's prime minister, belongs to the new generation of European political leaders. Aged only 41, he exudes a breezy confidence which draws on deep religious convictions, a rock-solid faith in the future of Europe, and a near-effortless rise to the top in his own country.

Mr Juncker vanished unexpectedly into the wilderness 18 months ago after Mr Jacques Santer was summoned to Brussels to become president of the European Commission. The youthful Christian Democrat had long been groomed for the post; his talent was spotted more than a decade before by Mr Pierre Werner, the former prime minister and intellectual godfather of European monetary union.

Now Mr Juncker must show whether he can live up to Mr Werner's expectations. He must preserve Luxembourg's position as a dynamic hub in western Europe as the European Union prepares for two historic missions: monetary union and enlargement to central and eastern Europe. Both will require skilful political management. So how does Mr Juncker believe the EU should proceed?

"The first task is reach a reasonable agreement at the EU's inter-governmental conference, says Mr Juncker. He knows a thing or two about IGC negotiations, having helped to draft much of the Maastricht treaty's language on monetary union during the Luxembourg presidency of the EU in the summer of 1991.

His father, a no-nonsense steelworker, once asked him to explain the Maastricht treaty during a walk in the Grand Duchy's forests; three hours later, Mr Juncker wrapped up his exposé.

"Anything which takes that long to explain does not have much to recommend it," said his father, echoing a widespread feeling among the European public.

Mr Juncker views

Maastricht 2 with a mixture of hope and trepidation. His hope is that EU leaders will take steps towards deeper political integration necessary to lay the groundwork for enlargement to central and eastern Europe, but also to complement the deeper economic integration implicit in a monetary union in which Luxembourg will be a certain member.

His fear is that leaders will flinch as in Maastricht 1, although he warns: "It would be a disaster to go ahead with

offering. The other Germans don't feel Europe in their bones as he does; and they won't cut a deal like he did on monetary union."

Without further moves towards a political union - such as an extension of majority voting and a dilution of the national veto - Germany would face a difficult choice: either to delay enlargement on the grounds that the Union is plainly unfit to take in new members, or whether to press ahead regardless in order to

secure its eastern borders and avoid a security vacuum in the centre of the continent.

Mr Juncker suspects Germany would choose "widening" over "deepening". One answer is to adopt the "variable geometry" favoured by France, Germany, the European Commission and the Benelux countries. This would allow some countries to move ahead of the rest, to co-operate more closely in certain areas in a more diverse 20-plus Union.

Mr Juncker believes this new-found flexibility could dilute the collective force of the Union, setting a bad example to the central and east Europeans.

How could one include the Hungarians in a future common European foreign

policy and exclude the Slovaks, he asks.

On balance he feels it would be better to allow those with the greatest ambitions to move forward rather than being held back by recalcitrant states, notably Britain. The alternative is paralysis.

Yet Mr Juncker is a good deal less critical of the British than might be expected. He agrees with the British criticism that Maastricht promised too much in areas such as a common foreign and security policy. He is critical of countries who hide behind a bolshy Britain to cover up their own reservations about EU policies. He appreciates the British contribution to the balance of power in continental Europe, even if he would never use such a 19th century expression.

Indeed, Mr Juncker will be as obstinate as the British when it comes to defending his country's interests in the IGC. He will insist on retaining Luxembourg's right to a commissioner in Brussels. He will resist extending majority voting to fiscal policy because it would threaten the Grand Duchy's status as a withholding tax haven. But he faces an uphill battle to maintain Luxembourg's voting weight in the decision-making Council of Ministers.

On monetary union, Mr Juncker is as adamant as Mr Santer in insisting that it must go ahead on schedule in 1999. The final decision, he says, will be political.

In the spring of 1998, EU leaders will study the recommendations of the European Monetary Institute and the European Commission on which countries qualify, especially on public deficits which are supposed to be trimmed to 3 per cent of GDP. But, hypothetically, "if Germany is 3.5 per cent and France is 3.7 per cent, it's OK. You are not going to miss an historic opportunity over 0.4 per cent."

Lionel Barber



Juncker: views Maastricht 2 with a mixture of hope and trepidation

KEY FACTS

| | |
|---|--|
| Area | 2,586 sq km |
| Population | 406,600 (1995 estimate) |
| Head of state | Grand Duke Jean |
| Currency | Luxembourg Franc (LFr) at par with Belgian Franc |
| Average exchange rate 1995 \$1=LFr29.48; 20/5/96 \$1=LFr31.53 | |

| ECONOMY | 1995 | 1996* |
|---------------------------------------|---------|---------|
| Total GDP (\$bn) | 16.3 | n.a. |
| Real GDP growth (%) | 3.2 | 2.5 |
| GDP per capita (\$) | 39,981 | n.a. |
| Components of GDP (1994, %) | | |
| Private Consumption | 53.3 | |
| Total Investment | 25.5 | |
| Government Consumption | 13.5 | n.a. |
| Exports | 88.5 | |
| Imports | -80.8 | |
| Consumer prices (% change pa) | 1.9 | 1.8 |
| Ind. production (% change pa) | 0.1 | 4.0 |
| Unemployment (% of lab force) | 3.0 | 2.7 |
| Reserves minus gold (\$bn) | 75.0 | n.a. |
| Gen. gov't. budget balance (% of GDP) | -0.5 | 0.5 |
| Current account balance (\$bn) | 15.9 | |
| Exports (\$bn) | 140.0 | n.a. |
| Imports (\$bn) | 132.0 | |
| Trade balance (\$bn) | 10.0 | |
| Main trading partners (1994, %) | Exports | Imports |
| Germany | 21.0 | 20.1 |
| France | 19.0 | 16.1 |
| Netherlands | 13.2 | 17.7 |
| UK | 8.5 | 9.5 |
| Italy | 5.2 | 4.3 |
| US | 5.0 | 5.3 |

Notes: * = EIU estimates. ** = Maastricht definition. All trade figures refer to Belgium-Luxembourg Economic Union (BLEU). Sources: Economist Intelligence Unit, Datastream, IMF

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Insurance: by Robert Garton

Uniquely well-placed

Preliminary figures show a 160 per cent increase in premium income for the year

The European market for life insurance products is huge: recent estimates put it at \$142bn. Luxembourg is uniquely well-placed to take advantage of the liberalisation of insurance legislation, thanks to its geographical position, but more importantly because of its regulatory regime. Its multilingual people, the financial expertise on tap, and because of the strong base it already has in cross-border investment.

Impetus to the life and pensions industry has been added by the Third European Life Directive, which has brought down cross-border barriers by permitting life companies to set up operations in any of the 15 different European Union member states, while still being controlled by domestic regulations.

Hopes that Luxembourg would benefit from the third directive, and see life insurance become a third pillar of the financial edifice, alongside banking and investment funds, are proving well-founded. Preliminary figures from the Commissariat aux Assurances, Luxembourg's regulatory body for the insurance sector, show a 160 per cent increase in premium income for the year to December 1995, surging from LFr38bn the previous year to LFr110bn. The first quarter of this year is also expected to produce a sharp rise.

The figures are a reward for the strenuous efforts made, particularly by Mr Victor Rod, the commissariat director, to create the right framework in Luxembourg for growth. Cross-border activities accounted for about 90 per cent of last year's increase in premium income, the bulk of it from recently-formed companies. The past four years have seen 20 new companies set up in Luxembourg in the life sector, all subsidiaries of leading European companies, or joint ventures. Three have been created this year.

Says Mr Rod: "My expectation is that in the coming years the growth will continue. We are laughing with one eye but crying with the other. On one side, we are very happy about the development, but we realise that it will be very difficult to sustain an increase of the order of 160 per cent! But I am very optimistic about 1996."

Insurers with life and pensions products are also looking at the demographic changes in Europe: a rapid rise is forecast in the number of retired, relatively wealthy people, which will prompt a far greater demand for private pensions.

Estimates from the European Federation for Retirement Pro-

visions suggest that in 40 years the ratio of people aged over 65 to those in the 15-64 age bracket will have doubled in Germany, France and Belgium, and almost tripled in the Netherlands.

UK-based insurers—and the foreign companies holding a stake in them—have an important advantage in trans-border insurance: the British regulatory framework is relatively light, and the life industry has been able to devise many products maximising return, while minimising tax on income and capital gains. They can also point to the City of London, where investing in equities can produce higher returns than insurers in continental Europe derive from investments in bonds. Additionally, entry into the wider European market can help offset domestic losses resulting from the slow market and the scandal of pensions mis-selling.

Clerical Medical International, an arm of the UK-based investment group, is making a

strong effort to crack the European market. The group, which has \$11.5bn of funds under management, opened another full branch in Luxembourg last year as a springboard to the continent. It already had a funds operation, CMI Asset Management, in the Duchy.

The new office has about 40 staff from nine countries speaking a total of 10 languages. Mr Ken Swain, regional director for Europe, says: "We've targeted Germany, so we have a product tailored for it. We see Germany as the number one country because of its wealth and population size."

Life insurance premiums in Germany rose in 1995 from DM88bn to DM98bn, making up roughly 2.5 per cent of GDP. The country's industry association, the GDV, recently forecast that growth in overall premium income would slow to 4-5 per cent this year. Mr Bernd Michaels, GDV president, blamed the weakening economy and an increase from 12 to 15 per cent in insurance tax. Significantly, however, he expected life insurance to perform much better as more people were investing in private pension schemes.

CMI, which is aiming for 0.5 per cent of the German market, has launched a fully compliant UK-style endowment product, with a guaranteed structure, linked with the Wealthmaster growth fund which it pioneered in its offshore headquarters in the Isle

of Man. The guaranteed format is particularly important in Germany, where investors are still seen as risk-averse. The unit-linked side is growing slowly, but the Germans were not taken to it as readily as some other countries. From Germany, CMI intends to spread into France, Italy and Belgium, reaching seven countries by the end of the year, and deriving 40 per cent of group business overseas.

The latest UK insurer to set up in Luxembourg is the Edinburgh-based Scottish Equitable, which has more than 520bn funds under management.

Scottish Equitable International aims to provide investment products and life and pensions products through Europe and has initially targeted Italy.

Mr Otto Thoresen, director of international operations, says it has a combination of strategies. From the UK it plans to diversify from pensions, making more technical use of insurance products in personal investment. As European funds are becoming more attractive it is putting together a range of personal investment plans, giving the financial advisers with whom it works greater choice and access.

Scottish Equitable has been active in Italy for four years, in SICAV (société d'investissement à capital variable) funds, working with banks in Lombardy. Mr Thoresen says: "Its success has encouraged the company to develop life products to be sold from Luxembourg into Italy. It gives us the opportunity to experiment to some extent, to combine our knowledge of the UK together with that of our partners and distributors." The products are a few weeks away from launch.

Luxembourg was chosen because Scottish Equitable wanted a European focus, rather than having an eye towards the Far East. That narrowed the choice down to Luxembourg or Dublin. Mr Thoresen had also had some personal experience in the Duchy dealing directly with SICAV products; it was seen to have a distinct advantage in marketing; there was also the cultural issue with the views of the Italians.

Also, Scottish Equitable went into partnership in 1993 with Aegon, which has a strong presence in the US and worldwide aspirations. "We were asked to build a Third Life Directive for the company as a whole," says Mr Thoresen. "They felt Luxembourg was the best option."

"Going to Luxembourg meant we had to be very careful about our cost base. I think, however, that the cost differential with Dublin is only temporary."

Investment funds: by Robert Garton

Duchy is a victim of its own success

There is still a prospect of further retaliation from Germany and other countries anxious to stem the outflow of funds

Luxembourg continues to enjoy its pre-eminence at the centre of European investment funds, controlling almost 90 per cent of continental Europe's offshore fund assets.

There are now 220 banks in the Grand Duchy, directly employing more than 18,000 people. The industry revived after a sticky period in 1994, with assets growing by more than 11 per cent last year. There were some 400 new launches, totalling \$24bn.

The Grand Duchy's proximity to Germany, Switzerland and France is still the key, with these three countries accounting for 78 per cent of activity. Swiss promoters have edged ahead of their German counterparts in recent years, partly as a result of a crackdown by German authorities on the exodus of savings and the loss of tax revenue, partly because of Switzerland's tax regime and the banks' need for a truly international base.

Elsewhere, France has some 6 per cent of total Luxembourg fund assets, valued at \$19bn. The US now ranks just behind France, with 29 promoters aiming at the single market, the biggest being Fidelity Investments which has \$4bn under management. UK fund managers are led by Flemings, which has \$2.8bn under management and has funds notified for sale in 12 countries. Flemings and Fidelity both have Luxembourg funds authorised for sale in Hong Kong.

Luxembourg is a victim of its own success. There is still a prospect of further retaliation from Germany and other countries anxious to stem the outflow of funds. And there have been problems over the application and interpretation of the UCITS (Undertaking for Collective Investment in Transfer-

able Securities) directive on cross-border funds.

There may be other clouds on the horizon, in the shape of competition from emerging financial centres, but the Luxembourg community does not expect immediate rain on its parade. At the same time, developments in the wider Europe are giving a fresh impetus to the Duchy's financial centre.

Mr Rico Barandun, managing director of Credit Suisse, Luxembourg, said: "We are optimistic about the future and we are making good progress in Luxembourg." He said 1995 had been a successful year and the first four months of this year were even better.

The bank is custodian to \$5 mutual funds, whose total volume rose 9 per cent last year to SF36bn. Mr Barandun, like many others, was eagerly looking forward to what the government had to suggest in its new tax package that would reinforce the Duchy's competitiveness.

Mr Henry C. Kelly, director of Fleming Fund Management (Luxembourg), was also hoping for a decision on tax. Although the government had responded to pressure by reducing the *taxe d'abonnement* (capital duty on funds) last year from 0.06 per cent to 0.03 per cent on money market funds and funds of funds, he hoped it would be further reduced.

Although this is an important source of revenue for the Grand Duchy, Mr Kelly, who is on the committee of AIFL, the Luxembourg investment funds association, is looking for the eventual abolition of the duty as a clear signal of commitment to the industry. Flemings has recently redenominated into D-Marks all its European funds to get closer to the investors' requirements. The exception is UK equity funds which continue to be denominated in sterling.

The biggest challenge facing the investment fund sector over the forthcoming years will come from the pensions market, as a rapid rise is forecast in the proportion of retired people in France, Ger-

many and Italy, propelled by the post-war "baby boom", ever-improving health and life-spans, and increasing costs of healthcare. Mr Kelly describes this as a "time-bomb ticking across Europe".

"Governments are seen as being incapable of meeting the whole cost of providing adequate pensions, and more people are looking to investment funds, either as individuals, or with schemes from insurers," he says.

Mr Patrick Zurstrassen of Banque Indosuez says Luxembourg is reflecting what is happening in the rest of Europe: in Germany there is a heated debate on the merits of investment funds as pension investments. It may ultimately lead to something similar to the US 401k regulation, where corporations make available to their employees a range of investment funds so they can choose and limit the potential loss of capital invested.

Fund managers are becoming increasingly frustrated by the delay in formulating the second UCITS directive, following up the 1988 legislation and covering areas and products excluded from the first directive. Lack of clarification has led to confusion, with some cross-border funds being refused a "passport" by some EC member states, and some inventive ways of getting around barriers.

Mr Adam Fox, managing director of corporate funds management services at Commercial Union, says: "Perhaps they've tried to do too much in one go. They've taken on a whole range of things across all countries and certain people who are unhappy about some parts of it."

"If they had broken it down, then some areas which are less controversial would have been agreed quickly. The first directive provided a good frame-

work, but then it should have been split into smaller parts." After a year of consolidation in 1995, Mr Fox is beginning to see more activity in the markets, which will benefit investment funds. CU, which has \$230m funds under management, is seeking to expand its volume of funds and looking at new distribution partnerships. It launched in Norway at the beginning of the year.

Innovation is springing from high technology. Banque Indosuez has introduced "cloning" a data-processing tool which allows for the globalisation of the management and administration of assets belonging to legally independent entities. Mr Zurstrassen says: "We had expected a slow start to this, but in fact we are meeting a very heavy response indeed."

Cloning enables promoters to create a series of different investment funds, each adapted to an individual market or market segment. It reconciles multiple structures while reducing management and administrative costs.

There is a measured response from Luxembourg's banks and fund managers to the threat from other emergent financial centres, such as Dublin. They point to the Grand Duchy's advantages in the proven expertise of its people, the government's attitude to promoting and furthering the special offshore business, the ready accessibility of funds, confidentiality and investor protection.

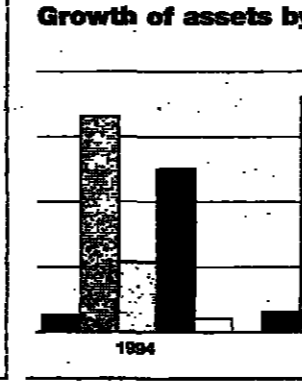
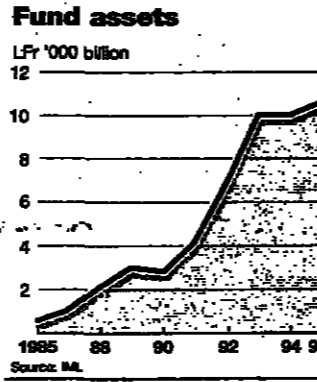
Mr Ken Swain, of Clerical Medical International in Luxembourg, believes the continental European investor is far more comfortable in the Grand Duchy than he would be in Dublin, which he doesn't know, and he stresses the importance of language.

"The Irish people are very good and they travel well, but they are not by nature multilingual. Most of our staff here speak two or three languages fluently and that level of communication with the client is vital." Languages apart, however, the key is in providing what the client wants. Mr Swain says: "If you can't deliver a quality product for the market you're aiming at, you'll not be successful."

Mr Zurstrassen, president of the investment funds association, says that when all the costs are considered, plus productivity and results, Luxembourg comes out favourably. But he foresees less concentration in future on geography: "We want to stop worrying about it, and the only way to stop is to ensure that you serve the client in all the areas he wants to be. We have to neutralise the country dimension and focus on the service dimension."



Patrick Zurstrassen: "We are meeting a very heavy response indeed"



BCEE Highlights 1995

| KEY FIGURES | 1993 | 1994 | 1995 | Var. in % 93/94 | 1995 |
|---|-----------------------|---------|---------|-----------------|---------------------------|
| | in millions of francs | | | | in millions of US dollars |
| Balance sheet total | 659,593 | 711,940 | 790,717 | + 11.1% | 26,868 |
| Amounts owed to credit institutions | 189,683 | 210,372 | 257,947 | + 22.6% | 8,765 |
| Amounts owed to customers + debts evidenced by certificates | 431,204 | 457,309 | 479,576 | + 4.9% | 16,296 |
| Loans and advances to customers | 179,804 | 190,789 | 209,139 | + 9.6% | 7,106 |
| Basic own funds (Tier 1 capital) | 19,282 | 20,823 | 22,609 | + 8.6% | 768 |
| Net bank margin | 8,851 | 9,070 | 9,753 | + 7.5% | 331 |
| Net profit | 1,512 | 1,605 | 1,774 | + 10.5% | 60 |
| Staff (number) | 1,695 | 1,717 | 1,742 | + 1.5% | |

- ### Main developments in 1995
- Annual growth of 11.1% of the balance sheet total which reached 790.7 billion francs as at 31.12.95.
 - Exceptional performance in the field of savings deposits (+15.3%) and treasury bills in francs (+281.2%).
 - Rapid progression of uci activities, in particular BCEE's own sicavs.
 - Extension of the range of services offered in the field of customized portfolio management and improvement of the quality of service by the training of some sixty advisers assigned to around 40 branches.
 - Increase of 6.6 billion francs (+4.8%) of the total exposure of loans and credits to the national economy.
 - Continuation of the promotion efforts in the area of housing loans (+7.7%) with an increase of 3.2% of the number of new loans to individuals.
 - Development of activities in the field of mortgage savings agreements (in co-operation with the BHW building society) as well as of the selling of insurance products (jointly with the insurance company "La Luxembourgeoise S.A.").
 - Improvement and diversification of the refinancing sources following the awarding of the excellent ratings AA+/A-1+ and Aa1/P-1 by Standard & Poor's, respectively Moody's. Successful launching of the euro-medium term notes programme and extension of the eurocommercial paper programme on the international capital market.
 - Extension of the electronic banking equipment of the selfbanking network "S-Bank" at 42 branches.
 - Increase of the cash-flow by 18.4% and of the net profit by 10.5%. The latter reached 1,774 million francs.
 - Completion of the construction of the bank complex "Rousegaertchen" and opening of the Bank's Museum at the head office 1, Place de Metz.

* exchange rate on 31.12.1995: 1USD = 29.43000LF

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IV LUXEMBOURG

The media sector by Neil Buckley

Support is deeply rooted

The same geographical and cultural factors that supported the growth of the financial sector have also encouraged media development

First there was steel, then came the banks; now there is the media sector. Luxembourg's government is already talking of media as the third wave in the development of the Duchy's economy.

Compagnie Luxembourgeoise de Télédiffusion, better known to millions as the operator of various RTL channels, is already one of continental Europe's most influential broadcasters, with 14 television channels in six countries and 18 radio stations across eight countries. It is set to be a pioneer of digital broadcasting, following its inclusion, via a proposed merger of its television interests with those of Germany's Bertelsmann, in a three-way alliance with France's Canal Plus, and Mr Rupert Murdoch's BSkyB.

Luxembourg-based Société Européenne des Satellites (SES) has in a decade established itself as the world's biggest privately-owned TV satellite operator, creator of the Astra system.

Now attention is turning to Europe Online, the fledgling online computer service provider launched last December, whose shareholders include Germany's Burda, Pearson, publisher of the Financial Times, and several Luxembourg-based investors. The company aims to provide online services via the Internet in all the main European languages, offering an alternative to English language-only US services such as America Online.

But while the media sector's rise is sometimes portrayed as a recent phenomenon, government support for private media investors is deeply rooted. The same geographical and cultural factors that supported the growth of the financial sector have also encouraged media development.

One crucial factor is that, despite its size, Luxembourg's sovereign status means it is entitled to its own broadcasting frequencies. In the late 1920s, when European states were allocated radio frequencies through an international agreement in Geneva, the government took the important decision to allow a private company to use them, rather than creating a public service broadcaster. French investors and Luxembourgish technicians set up the Compagnie Luxembourgeoise de Radiodiffusion (CLR) as Europe's first commercial broadcaster in 1931.

In 1983, when the government granted a franchise for use of the satellite frequencies it had been allocated, giving birth to SES, it was repeating the precedent set half a century earlier.

Other advantages include Luxembourg's



Chateau de Betzdorf, HQ of SES, the world's biggest privately-owned TV satellite operator

geographical position in the centre of western Europe, and Luxembourg's famous facility with languages. That made it possible, even in the 1930s, to broadcast into several countries in different languages.

CLR's English-language talk and light music programming at the weekend helped it gain popularity as far away as the UK - where the BBC then played only classical music at weekends - laying the foundations for the future international success of Radio Luxembourg.

CLR became CLT in 1954 with the launch of Télé-Luxembourg, but it was in the 1980s, with deregulation of European broadcasting, that it became a significant force in European television.

It "de-localised" its business, setting up companies in other markets with local partners. Today, with Bertelsmann, it controls RTL, the biggest German channel with an 18 per cent audience share, and it has stakes in Germany's RTL2 and Super RTL; in France, it has a share in M6, with 12 per cent of the TV audience, and three other channels. It has two channels in the Netherlands, including the biggest, RTL4; two in Belgium; and recently it gained its first TV foothold in the UK with a stake, alongside Pearson and MAI, in Channel 5, due to launch next year.

Now, via the grand alliance between Bertelsmann, Canal Plus and BSkyB, CLT is set to participate in the biggest explosion of broadcasting services since the birth of television. The alliance will have an estimated 25 satellite transponders, capable of broadcasting 250 digital satellite channels.

The partners aim to launch such services in several countries, starting with Germany. The deal must be approved, however, by the German and European Commission's competition authorities, either of which may demand changes. Decisions are unlikely before the year-end.

SES, too, is positioning itself to take advantage of the coming growth in digital TV, with a \$90m investment in new capacity. It launched its fifth satellite, Astra 1E - the first dedicated to digital transmissions - last year, and is due to

launch the sixth, Astra 1F, shortly. It has a contract with Hughes Space and Communications for another satellite to be launched next year.

Europe Online is the emerging third pillar of Luxembourg's multimedia edifice. It had a somewhat shaky start last year, with a significant switch in strategy months before launch from being a "closed" system - with a contract already signed to use the Interchange software of AT&T, one of its shareholders - to an open domain on the Internet, using Netscape software. It lost its chief executive, Mr Christian Bruck, and a leading shareholder, France's Matra Hachette.

But five months after launch, Mr Jürgen Becker, the new chief executive, says Europe Online is achieving an encouraging 220,000 "hits" a day. It has 30,000 paying subscribers, well short of the eventual target of 250,000, but, says Mr Becker, this is a creditable achievement given that much of the service can presently be accessed for no charge via the Internet. The main benefit for subscribers is the right to establish their own home page on the service.

German, French, English and Luxembourgish services are already operating; the Dutch-language service is ready for launch, followed by Italian, Spanish, Swiss and Austrian versions next year.

Mr Becker says the move from closed system to Internet domain - like that of Microsoft's Microsoft Network - was based on the assumption that large telecoms companies such as AT&T will gradually become the main Internet access providers, replacing the Internet "gateways" provided by online services such as CompuServe or America Online. The latter will shift from being closed systems to paid-for Internet domains. Many other Internet services such as electronic newspapers which, like Europe Online, are currently offered free, will become paid-for.

Users will pay an Internet access fee to a telecoms company, then assemble their own "à la carte" selection of paid-for Internet services. If this shift happens, Mr Becker believes Europe Online can meet its target of breaking even by 1998.

PROFILE Institut Monétaire Luxembourgeois

Reputation for efficiency

It is a little surprising to find that the central bank director of the only country which currently meets the conditions for joining a European single currency is rather sceptical about the whole idea.

While much of the rest of the Grand Duchy seems to be preparing enthusiastically for monetary union, Mr Pierre Jaans, director-general of Luxembourg's pocket-sized central bank, the Institut Monétaire Luxembourgeois, admits to some misgivings. "I am already known as a heretic. Fortunately I come from Luxembourg," he jokes. In fact, Mr Jaans' self-deprecating comment masks the fact that both he and his country have played an important part in the debate on the introduction of the Euro.

The goal of European monetary union was first mooted by a Luxembourg, the then prime minister Mr Pierre Werner, in 1970. Mr Jaans was a member of the 17-man committee set up in the late 1980s by then European Commission president Mr Jacques Delors, which mapped out the phased approach to economic and monetary union enshrined in the Maastricht treaty and now being implemented. And after 13 years heading the IML, Mr Jaans is one of the EU's two longest-serving central bankers - the other being Mr Wim Duisenberg, Dutch national bank president, set to succeed Mr Alessandro Lamfalussy next year as head of the European Monetary Institute, the embryonic European central bank.

Mr Jaans' worries about the possible side-effects of a single currency were set out in an appendix he wrote to the Delors committee's report. Broadly, he fears that the loss of national exchange rates as important indicators of confidence in nation states' economic policies could lead to policy adjustments not being implemented quickly enough - which could cause economic damage and "disindustrialisation"

in the interim. As a former economist, Mr Jaans even dares to question some of the modern economic orthodoxies underpinning the assumption that monetary union is necessary. "We are so convinced that only stable money leads to employment, growth, welfare and so on. But there are very recent examples that point to the contrary," he says, citing Italy, whose post-war inflation rate has been one of the highest in the EU, but where the process of wealth creation and rising living standards has been among the most visible.

But overlying the intellectual scepticism of the economist is the pragmatism fostered by 20 years as supervisor of Luxembourg's banks. Mr Jaans is sure of two things. One is that monetary union will go ahead as planned in 1999. The other that Luxembourg will, and must, be a member.

"It is a project in which so much has been invested in political terms," he says. "It is not important whether there are real economic gains. It has become politically so important it cannot be abandoned."

The tiny Luxembourg economy is unlikely to be vulnerable to the pitfalls of monetary union he fears for larger states, Mr Jaans adds. On the contrary, the Duchy has much to gain from membership of what will be one of the world's three most powerful currencies.

Luxembourg knows all about monetary unions, having since 1921 had the Luxembourg franc at par and fully interchangeable with the Belgian franc.

Mr Jaans knows, however, that wider European monetary union will spell the end of the IML's short-lived role as a central bank - the role for which he helped to create it.

Mr Jaans began his career by spending 10 years at the German Bundesbank in Frankfurt, and a spell with the Organisation for Economic Co-operation and Development (OECD) in Paris.

before returning to Luxembourg in 1975 to head the banking supervisory body, the Commissariat pour le Contrôle des Banques. At that stage, the Luxembourg government was directly responsible for issuing notes and managing state reserves.

As the first debate on monetary union gathered momentum after publication of the Werner plan, Mr Jaans and his colleagues feared Luxembourg could be excluded from the discussions if it did not have an institution recognisable as a central bank.

"My concern was that if Luxembourg did not have an institution independent from the state, if [the Commissariat] was focused only on banking supervision, Luxembourg would not have the opportunity to participate in something that it seemed could only be a partnership of European central banks," he says.

He took his concerns to Mr Werner, who approved creation of the IML, combining the banking supervisory functions of the Commissariat with the government's monetary responsibilities, in 1983.

Since then, despite its size - only 100 employees, about two-thirds engaged in banking supervision, to keep an eye on Luxembourg's 200-plus banks - it has gained a reputation for quiet efficiency. Only once has that reputation been seriously challenged; by the 1991 collapse of the Bank of Credit and Commerce International, nominally headquartered in Luxembourg.

Mr Jaans admits that BCCI was his most "difficult moment", because the IML, along with banking supervisors in London and elsewhere, was sternly criticised for not having spotted the problems sooner. In fact, Mr Jaans had several times warned that Luxembourg was not equipped to monitor BCCI, when so much of its operations were outside Luxembourg, and he had tried to get it incorporated in a

larger financial centre such as London. "BCCI here had 60-80 people," he says. "Worldwide, it had 14,000 people."

He says some of the criticisms aimed at the IML and other regulators were unfair and misconceived. While the IML will lose its monetary functions post-Euro, its supervisory function is likely to be increased. European monetary union will spell the end of Luxembourg's bilateral union with Belgium and Mr Jaans has agreed with Mr Alfons Verplaetse, governor of the Belgian national bank, that the institute will take over the Belgian bank's office and staff in Luxembourg - boosting its staff from 100 to nearly 160 people.

The IML will lose its sovereignty, but by then, Mr Jaans says, it will have fulfilled the function for which it was set up - to guarantee Luxembourg a seat at the table in the discussions, and on the board of the future European central bank.

"We will become district bank number such-and-such of the European bank, serving the Luxembourg financial community," says Mr Jaans. "But I have no misgivings about that whatsoever," he adds. "After all, for 10 years of my life I worked in what will be district bank number one."



Jaans: admits to some misgivings

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Neil Buckley

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- Increase in the bank's activities as administrator of securities, investment funds and other financial products

Consolidated Highlights (in millions of USD)

| | 1994 | 1995 | % change 94/95 |
|--|--------|--------|----------------|
| Total assets | 26,584 | 30,157 | + 13.4% |
| Amount due to customers | 18,341 | 20,054 | + 9.3% |
| Claims on customers | 4,368 | 4,588 | + 4.1% |
| Claims on credit institutions | 13,191 | 14,722 | + 11.6% |
| Securities portfolio | 2,705 | 3,818 | + 41.2% |
| Own funds ⁽¹⁾ | 1,246 | 1,289 | + 3.4% |
| Profit for the financial year | 82 | 102 | + 11.0% |
| Dividend per share (in USD) ⁽²⁾ | 34 | 40 | + 18.0% |

⁽¹⁾ after distribution of profits; ⁽²⁾ before withholding tax. Exchange rate 31.12.1995: 1 USD = 29.5 LUF

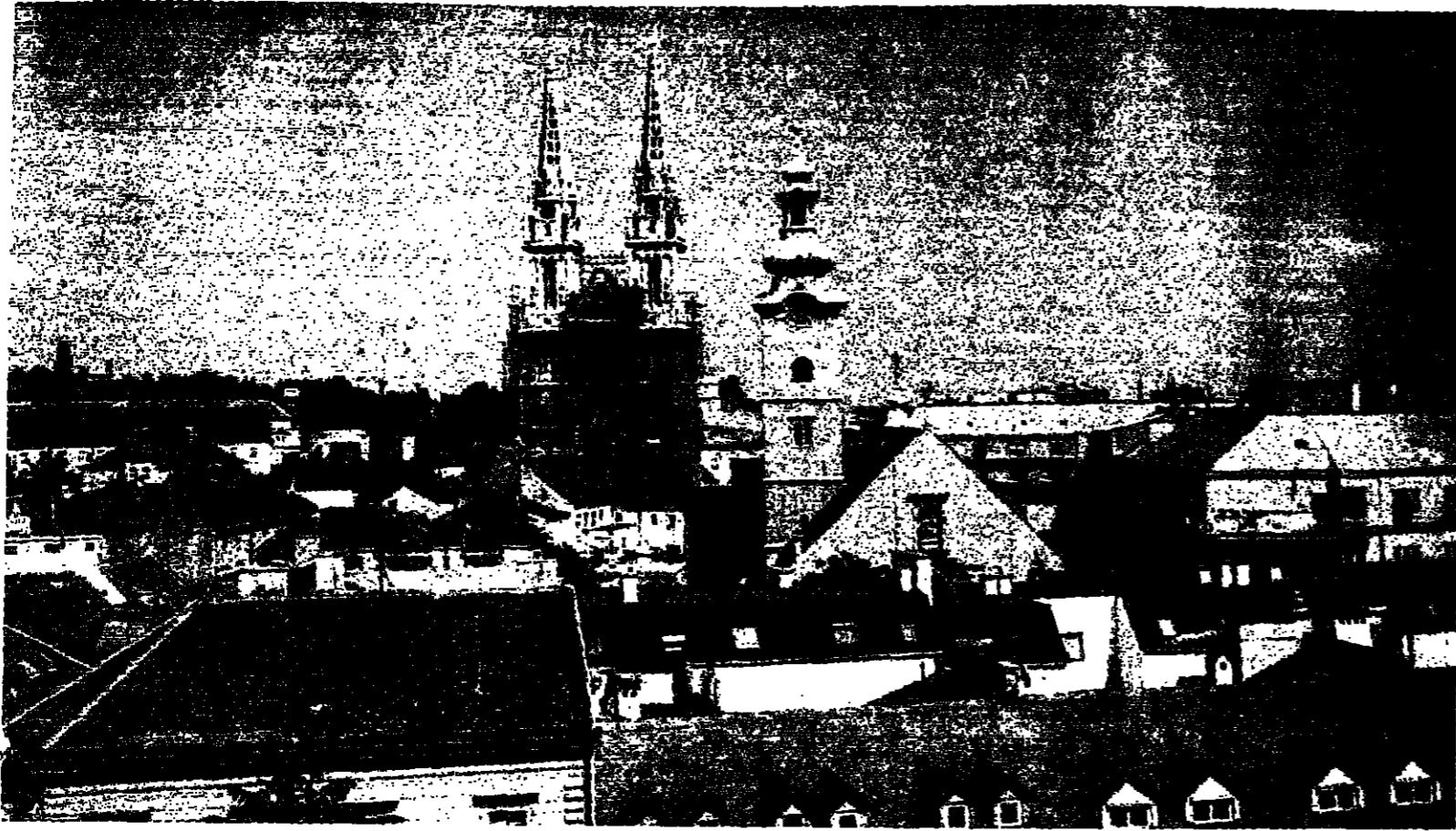


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CROATIA



The spires of the Catholic Zagreb Cathedral, dedicated to St Stephen the King, dominate the capital's skyline

Anthony Robinson

Victory – but with a darker side

Laura Silber and Anthony Robinson examine the difficult challenges facing the government at home and abroad after years of brutal and costly civil war

Historians will long debate whether the irreconcilable claims of Croatian and Serb nationalism inevitably required a violent resolution, or whether the dissolution of Yugoslavia could have taken place peacefully, by negotiation not war.

Five years after war erupted, however, Croatia has emerged as a winner. After initially losing nearly 30 per cent of its territory in the six-month struggle between the poorly armed Croatian militia and Serb rebels backed by the Yugoslav Peoples' Army (JNA) in 1991, it is poised peacefully to recover the last of its lost territory and for resumed economic growth.

But it is a success story with a dark side. The Croatian army regained western Slavonia and Krajina last year in two blitzkrieg campaigns which led to the flight of over 150,000 Serbs from lands they had populated for centuries.

That victory was blighted by the destruction of an estimated 20,000 Serb homes and the murder of many of those, mainly old people, who remained in the abandoned towns and villages.

This method of waging war, already sadly familiar in the earlier ethnic purging of previously mixed regions by Serbs and by all parties in Bosnia, has gone largely unreported, by contrast with blanket coverage of earlier atrocities.

The reasons for silence help to illuminate both the domestic political situation and the international environment within which Croatia, despite its small 4.7m population, has emerged as a US-backed power to be reckoned with in the Balkans.

Croatia's vocal opposition parties refrained from comment on the Krajina atrocities for fear of being tarred with unpatriotic behaviour.

Mr Ivan Zvonimir Cickak,

leader of the Croatian Helsinki human rights monitoring association (HHO) has been a virtually lone voice of moral outrage against what he believes is a government-sanctioned policy of murder and harassment in the re-occupied lands. Western governments turned a blind eye to the build-up of the Croatian army and formally called for restraint during and after the fighting.

But they barely disguised their relief that the territorial gains, especially the wiping out of indefensible pockets of land in Bosnia, created a *de facto* division of forces which helped to make last December's Dayton peace agreements possible.

It was left to the foreign ministers of the European Council to voice the strongest concern over Croatia's human rights record and democratic credentials by postponing indefinitely Croatia's entry into post-war Europe's oldest organisation earlier this month.

The decision infuriated President Franjo Tudjman, the former communist general turned nationalist, who led the fight for independence and who portrays Croatia as a bulwark of Christian civilisation and democracy.

The president is by far the most powerful political figure in the country as commander of the armed forces and leader of the Croatian Democratic Union (HDZ).

But the HDZ, which re-emerged as the largest single party after last October's general elections, fell far short of the hoped-for two thirds majority which would have allowed it to re-write the constitution. In addition, the HDZ failed to win control over Zagreb, the capital, and other big towns.

October's vote showed that after five years of war, tension and economic deprivation, an increasing number of Croats appeared to be tiring of living in the extraordinary times

which demanded a charismatic leader. "We have survived as a nation and a state. The question now is what kind of state do we want to build and how should people live within it," says Mr Ivica Racan, leader of the Party of Democratic Changes, a social-democratic opposition party.

"The way in which Croatia treats the Serbs will define what kind of country it becomes. It will either end up as a mono-ethnic state wrapped up in its national symbols, or become a truly democratic state in which all its people enjoy rights based on their citizenship," a prominent western diplomat adds.

The last remaining part of the country still in rebel Serb hands is eastern Slavonia. But Mr Mate Granic, the foreign minister, says he is "now optimistic for the first time about prospects for the peaceful re-integration of eastern Slavonia."

This would not have been possible without the US-brokered Dayton accords and the steady progress towards the normalisation of relations with Serbia. This has already led to the re-opening of the Zagreb-Belgrade motorway, which links Europe to the Middle East, and the Adriatic oil pipeline from the Croatian island of Krk to Pancevo refinery near Belgrade. Telephone links have also been restored and the rail connection is due to be restored shortly.

Another foreign policy priority for Croatia is making sure that the peace process in Bosnia-Herzegovina remains on track. "The Croat-Muslim Federation is a basis for peace and stability in the region," says Mr Granic who describes all other options as "painful and unacceptable for Croatia."

If the Dayton and eastern Slavonia agreements are implemented successfully, Croatia believes another reward will be within reach: membership in Nato's Partnership for Peace by the end of the year.

Croatian officials see this step towards Nato as crucial to ensuring Croatian security. But Croatia's relationship

with the European Union is a chequered one. Relations with Bonn, which along with Austria, played a decisive role in advocating Croatian independence at the onset of war, cooled after the collapse of the Moslem-Croat alliance in 1993. They have chilled further with Bonn's support for opposition parties and criticism of the government's civil rights record.

Austria is Croatia's biggest foreign investor and Croats see Vienna as one of their closest allies while neighbouring Slovenia is the third largest trading partner.

Croatia also seeks closer relations with Albania, Greece, Turkey, Bulgaria, Romania and Italy while keeping close touch with the large Croatian diaspora which provides important financial support.

The government hopes Croatia will be accepted as a full member of the EU early in the next century and has already made substantial progress towards a market-based economy.

An economic stabilisation policy introduced in 1993 has been strictly adhered to. The successful introduction of a new national currency, the kuna, in 1994 has been facilitated by a tight monetary and fiscal policy which cut inflation to 3.5 per cent last year.

In April, Pliva, the innovative pharmaceutical company which is the jewel in Croatia's economic crown, raised the country's international profile by becoming the first east and central European company to get a listing on the London Stock exchange after raising \$100m from foreign investors.

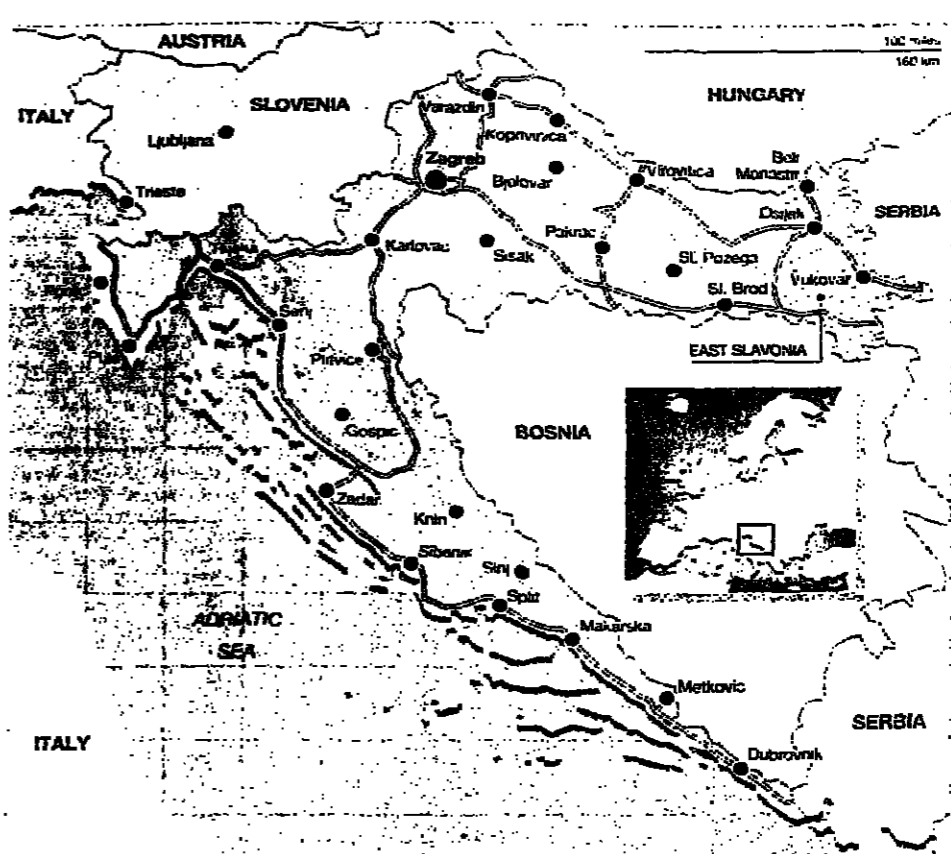
Meanwhile, the successful renegotiation of Croatia's \$4.7m debt to creditors of the London and Paris Clubs has paved the way for an international credit rating later this year and opened the doors to further foreign borrowing.

After years of the destruction of war and the huge sacrifices demanded from the population to build up an army, the economy is now poised for rapid growth of between 5-7 per cent this year.

The prospect of rapid growth holds out the opportunity to build the middle class required to underpin democracy.

President Tudjman, obsessed with changing foreign perceptions of Croatia as a Balkan country, wants this beautiful country of high mountains, Adriatic islands and lush valleys to be seen as part of central Europe, as much an heir to the civilised Hapsburg legacy as Hungary or the Czech republic.

Croatia is not there yet. But it is on its way. For future behaviour in eastern Slavonia and Bosnia, and the treatment of the media and the opposition, could well decide the outcome.



| KEY FACTS | | |
|--------------------------------|--|-------|
| Area | 56,538 sq km | |
| Population | 4.8 million | |
| Head of state | President Franjo Tudjman | |
| Currency | kuna (HRK) | |
| Average exchange rate | 1995 \$1=HRK5.2900; 10/5/96 \$1=HRK5.532 | |
| ECONOMY | | |
| | 1995 | 1996* |
| Total GDP (\$bn) | 16.7 | n.a. |
| Real GDP growth (%) | 2.5 | 4.5 |
| GDP per caput (\$) | 3,487 | n.a. |
| Agriculture as % of GDP | 11.6 | n.a. |
| Retail prices (% change pa) | 3.7 | 5.0 |
| Ind. production (% change pa) | 1.0 | 5.0 |
| Unemployment (% of lab force) | 16.8 | 16.5 |
| Reserves minus gold (\$bn) | 2.0 | 2.8 |
| Broad money growth (% pa) | 33.0 | 20.0 |
| Discount rate (% per year end) | 8.5 | 7.0 |
| Budget balance (% of GDP) | -0.5 | -1.8 |
| Current account balance (\$bn) | -1.5 | -1.5 |
| Exports (\$bn) | 4.6 | n.a. |
| Imports (\$bn) | 7.5 | n.a. |
| Trade balance (\$bn) | -2.9 | n.a. |
| Trade partners 1995 % by value | | |
| Italy | 23.7 | 18.2 |
| Germany | 21.5 | 20.1 |
| Slovenia | 13.1 | 10.7 |
| Austria | 4.3 | 7.7 |

* = Forecasts. Sources: National statistics, Economist Intelligence Unit, Datastream, IMF, Nomura Research Institute.

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- Debt: commercial debts settlement
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 - Profile: Marko Skreb, governor of the National Bank
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Miracles take a little longer

Ministers have achieved much in recent years, but more restructuring is needed

Croatia has built an enviable reputation for sound economic management over the last two years by sticking to the economic stabilisation plan introduced in the autumn of 1993. Thanks to tough fiscal and monetary discipline, Zagreb has been able to create a new state, build up an army, finance a war, and support a flood of refugees - while keeping inflation well within single digits.

This "economic miracle" has been paid for by a steep decline in living standards - with the ostentatious exception of the resented "new class" of war profiteers who lounge in the pavement cafes and roar through town in expensive imported cars, mobile phone in hand.

The first difficult years of the new state have weighed especially heavily on the large number of Croats who lost their savings in blocked foreign exchange accounts in 1991 and had the value of other assets wiped out by the hyperinflation that preceded the stabilisation plan.

But macroeconomic stability, paid for by high taxes, high interest rates and a tight rein on non-military spending allowed the successful introduction of a stable new national currency, the kuna, in 1994 and has attracted the attention of the international financial community.

The combination of macroeconomic rectitude and the return of a still somewhat uneasy peace has laid the foundations for the economic growth that is now in prospect. Mr Bozo Prica, the finance minister, forecasts 5-7 per cent growth for 1996, made possible partly by a cutback in military spending. This allows a shift of resources to the reconstruction

of war-damaged regions and infrastructure development, including an ambitious and much-needed highway building programme.

Defence spending, officially 10 per cent of GDP but believed to be much higher, is budgeted to drop by over 15 per cent this year. Ministers also promise tough action to cut the losses of the big formerly "socially-owned" enterprises and speed up bank restructuring.

"The war concentrated our minds on the need for privatisation, bank restructuring and a new fiscal system," says Mr Borislav Skrgo, the deputy minister who has overall responsibility for economic and financial reform.

Fiscal reform will be virtually completed next year when a 22 per cent value added tax will be introduced. This should broaden the tax base by drawing more of the large "grey economy" into the tax-paying category. Meanwhile, successful foreign debt negotiations are also expected to facilitate

cheaper foreign borrowing.

Croatia's re-entry into foreign capital markets took off in style earlier this year when the government raised \$160m through an offer of shares and Global Depository Receipts in the Pliva pharmaceutical company. The issue was 20 times oversubscribed.

The warm international response was partly a tribute to Croatia's best run and highly profitable enterprise. But it was also the first tangible evidence of the "peace dividend" following last December's Dayton accords and Croatia's agreement with the Paris Club of official creditors last year for the rescheduling of \$3.4bn in official debt.

The Paris Club agreement was followed in April this year by agreement in principle with the London Club of over 350 commercial bank creditors under which Croatia agreed to assume 29.5 per cent of the "joint and several liabilities" of

Continued on page 2

II CROATIA

Foreign debt by Gavin Gray

The way is opened up to borrowing

Settlement of debts linked to ex-Yugoslavia eases the struggle out of financial isolation

Croatia is in the final stages of arranging a settlement of its share of former Yugoslavia's \$4.7bn commercial bank debt.

If approved by the creditors, the deal will sever most of Croatia's financial links with the former state and clear the way for a new wave of foreign borrowing to finance reconstruction. Croatia has been unable to borrow abroad for most of the five years since independence, because western banks thought the political risk was too high.

The fears diminished substantially during 1995 after the Croatian army's successful assault on Krajina, a region hitherto held by rebel Serbs, and after the Dayton agreement, signed in December, brought an end to fighting in neighbouring Bosnia.

This opened the way for Croatia's first issue in the international syndicated loan market. HBOR, a government reconstruction bank, raised DM50m (\$33m) in January. The terms were harsh: HBOR must repay the loan in a mere 18 months and the interest bill is a high 275 basis points over the London interbank offered rate (Libor). This reflected in part the uncertainties about Croatia's debt burden, a second reason for western banks' earlier reluctance to lend. The situation became much clearer in late April when the government declared that it had reached an agreement in principle to assume 29.5 per cent of the former Yugoslav debt. Croatia's cost of funds fell immediately.

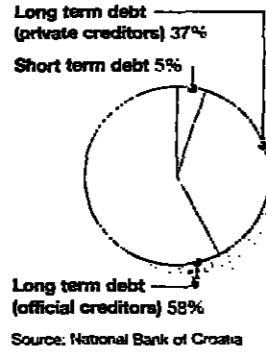
"We are now in the position to borrow at below 200 basis

points over," says Mr Bozo Prka, finance minister. Croatian commercial banks, many of which had problems last year convincing western banks to confirm their letters of credit, report that short-term lines are now being offered at spreads of 150 basis points over Libor. This represents a substantial improvement on the country's position in 1993, when it was put on hold by multilateral financial institutions as punishment for its involvement in the war in Bosnia. It was not until September 1994 that the World Bank and the European Bank for Reconstruction and Development granted their first loans. The government is presently negotiating a new World Bank facility to finance bank rehabilitation and the restructuring of troubled enterprises.

But the resumption of World Bank lending was not just a political decision, it also required a settlement on Croatia's share of former Yugoslavia's World Bank debt, which was complicated because some of the loans were for the federal government and could not be linked to specific projects in specific republics. It was not immediately obvious what

External debt

€3,946.5m at end of 1995



Source: National Bank of Croatia

share of these non-allocated loans should be assumed by each republic.

In the end, the World Bank and Croatia agreed that it would be assigned 28.49 per cent of the non-allocated loans.

The same issue arose last year when Croatia opened negotiations about its share of former Yugoslavia's debts to sovereign governments, a group of creditors known as the Paris Club. A settlement was reached in May in which the 28.49 per cent figure was used once more. The creditors agreed to reschedule the loans over 14 years and past due interest over five years.

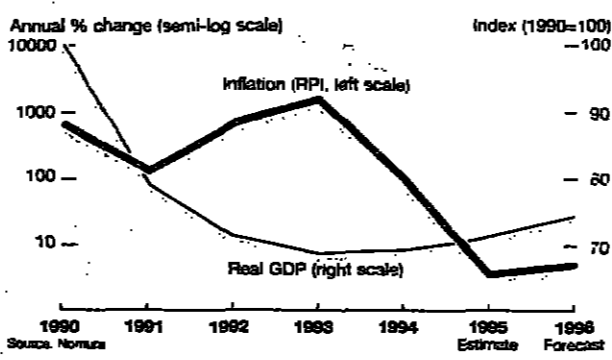
This agreement, which was confirmed through a series of bilateral treaties in the autumn, cleared the way for foreign export credit agencies to provide insurance cover and guarantees for exports to the country. The hardest knot to untangle, however, was always going to be Croatia's share of former Yugoslavia's debts to commercial banks, known as the London Club debt.

Two factors made this even more complicated to apportion than other types of debt. At Yugoslavia's last rescheduling, the 1988 New Financing Agreement (NFA), all six republics had provided a joint and several guarantee for the total debt, which meant that Croatia could have been held liable for the entire amount.

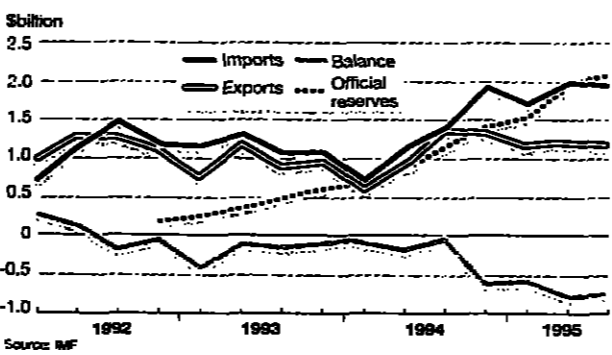
Another problem was that the debt had been actively traded in the secondary market and a significant portion was held by Serb-controlled banks and other Serb-related entities. Croatia was opposed to paying them, since it believed these banks had used former Yugoslavia's foreign currency reserves - part of which belong to Croatia, it argues - to fund these purchases.

Despite these obstacles in late April Croatia reached a

Inflation



Trade balance and foreign reserves



settlement after only 10 days of negotiations with the International Co-ordinating Committee (ICC) representing the London Club of commercial banks.

It agreed to assume 29.5 per cent of the NFA debt and will issue two series of bonds. Unmatured loans will be exchanged for a 14-year bond with a three-and-a-half year grace period. Matured loans and past due interest will be repaid over 10 years.

The debt deal must now be approved by two-thirds of the banks holding the debt and Mr Prka hopes to complete this by the end of May, with the exchange of bonds taking place in late August or September.

Serb-controlled banks, which are estimated to own 15 per cent of the NFA, are expected to vote against the deal, but the biggest threat may come in the courts. In March, rump Yugoslavia launched a court action against Slovenia, which agreed a similar deal last June, and it has threatened to open similar proceedings against

Croatia. Both the Slovenian government and the ICC disavow the action as irrelevant, and Zagreb says it will proceed with its debt settlement.

If approved, Croatia's London Club deal will lift its external debt from \$3.4bn to just over \$5bn. Mr Prka says this represents only 35 per cent of GDP, which can be serviced by 8-8 per cent of export earnings.

Once the debt deal is approved by two-thirds of the creditors, Croatia intends to launch its first issue in the Eurobond market, a \$150m-\$200m short-term offering. "We have shown our political will and economic ability to repay our debt," says Mr Prka. "After the London Club, we will achieve full normalisation of our relations with the financial world and gain complete access to the capital markets. Croatia will never default, because we know what would happen. We would not like to be financially isolated as we have been in the past three to four years."

Business traveller's guide to Zagreb by Gavin Gray and Laura Silber

Normal life returns

Zagreb presents fewer practical problems than many other east European cities

A trip to Zagreb, the capital of Croatia, should be a nice surprise for travellers whose impressions of the country were formed from television footage of the war in 1991. It is a pleasant city where life seems to be running normally against the backdrop of some fine Hapsburg architecture. The city was last bombed in May 1995 and further attacks are unlikely.

It is less pleasant that the war lifted prices well above the level in other east European capitals. A taxi from Pleso, Zagreb's airport, to the city centre can cost 250 kunas (\$45) for a 30-minute ride. A glass of Croatian beer on Tkalciceva street, a popular drinking spot near the old town, costs 15 kunas. The biggest expense is international telephone calls. If you are staying in a hotel, it is easy to run up a bill close to the cost of the room itself.

Zagreb has three hotels for business travellers. Most still stay at the Intercontinental (Telephone: 385 1 455 3111), the hotel of choice for the floating army of visiting Nato and IFOR officials. But first impressions are marred by its ugly Lego-brick style facade. Its main rival is the Hotel Sheraton (Tel: 385 1 455 3535). It opened last year but some facilities are not operating yet.

The Hotel Esplanade (Tel: 385 1 455 6886), has the best location of the three and retains a certain Hapsburg grandeur. The three hotels all charge about DM300 per night for a single

room (Croatians invariably quote prices and large sums of money in D-Marks rather than dollars). All three hotels are five to 10 minutes' walk from Jelacic square, with the equestrian statue of Duke Josip Jelacic, a Croatian national hero.

Above the square, rises the old town (gornji grad), with winding, cobbled streets and baroque houses and many of the city's official buildings including parliament and the cathedral, which is being repaired. This part of town is also home to some of the city's more attractive restaurants, including Pod Gricim Topom (tel: 430 690), on Zakmardjeve stube close to the funicular railway. Zagreb also has some good fish restaurants, including the bustling Karaka on Andrija Hebrang street (tel: 442 075). A fine place for lunch or dinner, especially in summer, is Sestinski Lagvic (tel: 426 486), a restaurant serving typical Croatian food. It is a 20-minute drive into the wooded hills above the city with splendid views from the balcony and folk music by night.

Zagreb, and Croatia in general, present business travellers with fewer practical problems than many other east European cities. EU citizens do not need visas, while US citizens can obtain them on the border. There is no problem changing foreign currency. Credit cards, apart from Visa, are widely accepted and holders of Mastercard and Cirrus cards can withdraw cash from Zagrebacka Banka ATMs.

Many Croats speak foreign languages. German is widely spoken, because of the large Croat population in Germany, and Italian is spoken in the coastal regions. Most politicians and business people are

fluent in English. The same applies to Zagreb's waiters and bar staff, who have become accustomed to serving the city's large contingent of UN and IFOR personnel.

Despite all this, Zagreb can become oppressive if you are staying for more than a couple of days. Security is tight and you need to show your passport to get into most government buildings and companies. There are many policemen and soldiers on the streets.

If it all becomes too much for you, take a trip out of town. Life is much more relaxed in Varazdin, 60 kilometres to the east, which is a cosy town with architecture rivaling Zagreb's. If you have a weekend free, Croatia's 1,000 km of spectacular Adriatic coastline dotted with more than a thousand islands has much to offer. On the Istrian peninsula, a four-hour drive from Zagreb, the town of Rovinj is beautiful. History buffs will love Pula, on the southern tip of Istria, which is an old Roman town with an amphitheatre.

Transport is a problem. Car hire starts from \$180 a day and many roads are winding single tracks. Croatian Airlines (Tel: 385 1 465 1244) flies to several cities including Split, the Dalmatian port, and Dubrovnik. Foreigners are charged more than Croats and the cost can seem exorbitant for the short distances involved.

If you cannot leave Zagreb, there are plenty of leisure opportunities. The Mimara museum displays the art collection of the late Ante Topic. On the eastern outskirts lies Maksimir park with a zoo and some scenic walks. Sports fanatics should head to Jarun, a lake 30 minutes' drive south-west of the centre.

PROFILE Marko Skreb

A stabilising factor

Mr Marko Skreb, the recently appointed governor of the National Bank of Croatia, is one of the main architects of Croatia's stabilisation programme. Ironically, it has been so successful that he is now under growing pressure to stop the currency appreciating further as central bank reserves have risen strongly from virtually zero five years ago to \$1.9bn.

He is under pressure from business lobbies, especially the debt-ridden publicly owned sector, to reduce the very high commercial bank lending rates. These range from 15-25 per cent annually for the larger companies to a crippling 3-5 per cent monthly for small enterprises. Inflation last year was only 3.5 per cent on an annual basis.

Capital inflows are being partially sterilised by forcing commercial banks to keep over 50 per cent of their

foreign currency deposits with foreign banks. But this has not prevented a *de facto* revaluation of the kuna over the last six months which has discouraged exports and fuelled a sharp rise in imports. Last year the current account dipped into a \$1.7bn deficit, nearly 10 per cent of GDP, despite a \$612m surplus in services, mainly tourism. The deficit reflected a 47 per cent surge in imports last year which pushed the trade account to a \$970m deficit in 1994. Exports, by contrast, rose only 8.7 per cent. The trend continues into 1996.

Faced with mounting evidence of an over-valued currency, Mr Skreb accepts what he calls "the need to avoid currency appreciation due to strong capital inflows." But the tough young technocrat who, unlike his predecessor, is not a member

of the ruling party, remains determined to resist pressures to print more money or lower interest rates. "The real problem is not a physical shortage of kuna, nor an over-valued exchange rate, but the slow progress in cutting enterprise costs and the delays in restructuring the bad-loan portfolios of the big state-owned banks," he says. He is scathing about the managers of big state-owned enterprises who do not know their real costs of production or how to cut out loss-making sectors but who constantly press for more and cheaper money.

Mr Skreb is a strong advocate of greater transparency in the banking system and radical reform of the current sector security system which doubles employers' wage costs.

Anthony Robinson

State assets

Continued from page 1

former Yugoslavia. On this basis Croatia's share of the debts of former Yugoslavia amounts to \$1.5bn, raising total foreign debt to \$4.9bn, roughly 25 per cent of Croatia's projected 1996 gross domestic product of around \$18bn.

The finance ministry calculates that servicing foreign debt will initially absorb a manageable 6-8 per cent of annual export revenues. The debt agreements pave the way both for renewed foreign borrowing and a rating from the international rating agencies which should reduce future borrowing costs.

Meanwhile, the primitive state of Croatia's fledgling domestic capital markets increases the urgency of tackling the inherited bad debt problems of the five big banks, which still account for over 70 per cent of the banking market.

The main problem is Privredna Banka Zagreb (PBZ) which is stuffed with non-performing loans to many of Croatia's largest companies, some of which were conduits for arms imports.

Tackling the bad debts of PBZ will require a political commitment to structural reform and transparency that remains to be proved.

For behind the debts lie the problems of companies such as INA, the state owned oil company, which borrowed abroad heavily in the 1970s to build refineries and pipelines designed to serve the entire Yugoslav market of 23.5m people but which have been working at a fraction of capacity for years. INA has developed over the years as a sprawling con-

glomerate which alone accounts for nearly 20 per cent of Croatia's GDP.

But the list of dinosaurs to be slimmed down includes other big employers such as the state railways, the shipyards, the Croatian Electricity company (HEP), the Sisak steel mill and big engineering companies such as Koncar and the Djuro Djakovic tank and armaments factory.

The process of restructuring has begun, as demonstrated by a drop in industrial production of more than 40 per cent since 1991, the closure of a few big plants such as the highly polluting Bakar coking plant near Rijeka and retrenchment at the shipyards and several other industrial complexes.

But private bankers believe further politically difficult decisions are needed if sufficient resources are to be freed up for investment in potential growth sectors including tourism, a sector that needs big investment and a much more competitive exchange rate if it is to fulfil its potential as the economy's top hard currency earner.

Faster growth is needed above all to provide jobs for the 150,000 soldiers being demobilised and to cut a 19 per cent unemployment rate. The danger is that unemployment could rise further unless the private sector, which now accounts for approximately 50 per cent of both output and employment, obtains better access to cheaper credit. Only then will the private sector be able to take up the slack that has been caused by the slimming down of the public sector and the impact of war and the loss of the unified Yugoslav market.

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PROFILE President Franjo Tudjman

The true believer

President Franjo Tudjman is a true believer whose dream came true. For decades he nurtured the idea that he would restore the independence which Croatia lost a thousand years ago. Today the 74-year-old former communist general turned nationalist dissident sits in a presidential palace built by Tito in the wooded hills above Zagreb surrounded by the symbols of his new state.

Behind his desk stands Croatia's ubiquitous red and white checker-board flag on its red, white and blue background. On the wall hangs a huge painting of King Tomislav, the legendary founder of the first Croatian state. The king is on horseback receiving the homage of his loyal subjects. Six years ago the forceful, silver-haired leader steered his party, the Croatian Democratic Union (HDZ), to a landslide victory in the first free elections. The tide of popular support that swept him to power was a mirror image of the fervour whipped up in Serbia by his

counterpart, President Slobodan Milosevic, another former high-ranking communist official to wrap himself in the national flag. But there is a big difference between the two men. For Mr Tudjman securing the independence of Croatia was a matter of conviction. For Mr Milosevic, as subsequent events have proved, Greater Serb Nationalism was merely a means to gain and retain power. After the trauma of 1991, when rebel Serbs occupied 30 per cent of the territory, Mr Tudjman steadily consolidated his position. He backed the creation of a modern army in violation of a UN-imposed arms embargo but with financial support from the US.

Mr Tudjman secured the independence of Croatia as a matter of conviction. For Mr Milosevic, as subsequent events have proved, Greater Serb Nationalism was merely a means to gain and retain power. After the trauma of 1991, when rebel Serbs occupied 30 per cent of the territory, Mr Tudjman steadily consolidated his position. He backed the creation of a modern army in violation of a UN-imposed arms embargo but with financial support from the US.

In 1993 Mr Tudjman went to war against the Muslims to carve out a Croatian mini-state in Bosnia. By the end of the year, however, Washington gave Mr Tudjman a simple choice: either stop the war against the Muslims and receive US backing for the recovery of Serb-held lands, or face sanctions and isolation. He chose to side with Washington. The US link strengthened after the Washington accords of 1994 when Mr Tudjman formally gave up his original plan to carve up Bosnia with Mr Milosevic and agreed to Washington's plans for a Croat-Muslim federation. From then on Washington was on Mr Tudjman's side, and the strategic balance decisively changed.

A poster plastered throughout Croatia immediately after the army's re-conquest of Krajina last August showed Mr Tudjman, his arms raised in victory with the slogan, "the man who wins". Strategic road and rail links between central Croatia and the Adriatic ports were quickly re-opened and a few months later Mr Tudjman led



Franjo Tudjman 'restored Croatia's long-lost independence'

his party to another electoral victory. But he fell short of winning the two thirds majority needed to write stronger presidential powers into the constitution.

Having fought four elections over the last six years while battling against what he describes as "Yugo-communist Serbian aggression", Mr Tudjman was furious when European foreign ministers questioned Croatia's democratic credentials earlier this month and postponed indefinitely Croatia's entry into the European Council.

His anger reflected barely disguised contempt at Europe's role in the Balkans. "Disunited Europe was unable to solve the Yugoslav and Bosnian crises. It is united only in trying to discredit the Dayton agreement because that was reached under the stewardship of the US. They want to discredit Dayton at the expense of Croatia. But we will not become anyone's colony," he added.

Chiding 21 reservations about Croatia's record in the field of human rights and press freedom, European foreign ministers delivered what Mr Tudjman sees as an insult to the democratic record of the new state. Instead of considering the steps needed to redress European concerns, however, he is bluntly unapologetic. The independent media "critiques everything that Croatia has succeeded in creating. That is not democracy; it is anarchy," he says.

But he is evasive and defensive when tackled on the central criticism of his regime - that it sanctioned the murder of hundreds of mainly aged Serbs who remained in Krajina after the Croatian army re-occupation, and destroyed their homes to make sure they never returned to where they had lived for centuries. "More than 400,000 Croats, Hungarians, Czechs and Ruthenes, all non-Serbs, were expelled during the aggression by the Serb and Yugo-communist army to conquer Croat territory and make it part of Greater Serbia. Many Croats and Muslims were also expelled from

Bosnia-Herzegovina," he recalls. "These people, who were expelled from their homes, whose nearest relations were killed, could not be controlled after the liberation, even though we ordered, stopped and even tried those who carried out crimes. There were even court martials," he said.

As for the expulsion of Serbs, Mr Tudjman added "the Croatian government, and I personally, appealed to all those (Serbs) who did not commit crimes, even those who took part in the uprising, to remain. But they collectively felt so guilty that they abandoned western Slavonia and Knin."

"The world is now accusing Croatia for that. But why did the Serbs also leave Sarajevo when Europe, the US and Nato were all there? Why did the Serbs also leave the land that was returning to Moslem control? They even dug up their dead which is horrible. It is because the Serbs in Croatia treated it as their colony and in Bosnia it was the same thing. They left like colonialists, like the French left Algeria," he added.

Several times Mr Tudjman repeated his belief that Croatia is not part of the Balkans, but of central Europe. Future relations between the former republics of Yugoslavia should be based on the Scandinavian model of co-operation between sovereign states, he adds.

With outstretched arms, he explains that normalisation between Zagreb and Belgrade is necessary for what he calls the "Scandinavianisation" of the region. "Normalisation between the Serbs and the Croats, the biggest nations in this region, is as important as the reconciliation between France and Germany after the second world war. The consolidation of peace between these two countries made the creation of the European Union possible," he added.

In the same breath, however, he repeats that Croats share more with central Europe than with their former countrymen, although recent history tells a different story - of communities interlinked for centuries now torn apart by war.

The Croatian leader is unable to disguise his antipathy to Bosnia's Muslims, whom he sees as ethnic Croats who succumbed to the Turkish invaders five hundred years ago. But with continuing American support hinged largely on Zagreb's co-operation with the Bosnian Muslims he says he supports the Moslem-Croatian federation which was allocated 51 per cent of Bosnia-Herzegovina by the Dayton agreements.

"In spite of the deep, civilisational nature of the differences between Croats and Muslims, the federation should survive because of the strategic, geopolitical link between Croatia and Bosnia-Herzegovina," he says.

Laura Silber and Anthony Robinson

Media by Gavin Gray and Laura Silber

The door is shutting on criticism

The government is fighting a dour battle against the media as intently as it waged war

The last two issues of Feral Tribune, the independent satirical weekly, have featured President Franjo Tudjman prominently on the front page. In the first edition, a doctored photo portrayed him as a jovial clown with a bulbous red nose, while a photomontage in the next issue showed the metamorphosis of the late Josip Broz Tito, the founder of communist Yugoslavia into President Tudjman himself.

From this you might induce that Croatia enjoys a very free press. But the approach of the ruling Croatian Democratic Union (HDZ) is nearly as authoritarian as the regime it replaced.

Even though the war is over, the government is still fighting a fierce battle against the country's few independent newspapers and retains a iron grip over the state-owned media.

Croatian state television is Mr Tudjman's personal mouthpiece. The evening news, by far the most influential programme, devotes considerable time to the President's daily engagements regardless of their importance. There is scarce mention of the opposition.

The HDZ's media monopoly reached its zenith during the election campaign last October. So enthusiastic was the promotion of the ruling party and Mr Tudjman, its leader, that television viewers were given the impression that he himself was running for office even though his term does not expire until 1997.

Speaking under a picture of Mr Tudjman, whom he calls the "Croatian Bismarck," Mr Nenad Ivanovic, editor of Vjesnik, the country's main state-run daily, says the picture there is changing. It has reverted to its old broadsheet format and has even published articles by opposition politicians.

"There are some limits that I would like to cross, but we have to consider the political environment we operate in," says Mr Ivanovic, who claims that the press' appearance of being under state control is mainly because of self-censorship.

But last month, Mr Ivanovic published a document purporting to reveal that Mr Ivan Zvonimir Cical, Croatia's most outspoken human rights campaigner, had been an informant for the Yugoslav secret police.

Mr Cical, whose prosecution at the hands of the Communist regime gives him impeccable nationalist credentials, including three years in prison from the age of 24, is virtually a lone voice of public protest against the hundreds of murders of Serb civilians, and the looting and torching of Serb homes during the Croatian army's offensive in Krajina last August.

In spite of a campaign of continued harassment, however, a handful of independent media, including Radio 101 in Zagreb, have kept journalism alive in Croatia.

Last month, under a new press law, Croatia's public prosecutor filed three suits against Feral Tribune for "destroying the state's honour and personal integrity" of President Tudjman. Feral is Croatia's equivalent to Britain's Private Eye, but also runs serious political analysis and sheds light on subjects which the most of the rest of the press ignores or underplays.

The fate of Novi List from the Adriatic port of Rijeka, the biggest independent regional paper, has also become uncertain. With a daily circulation of 40,000, it is small fry even by Croatian standards, but it has gained popularity among the elite for the accuracy and independence of its reporting.

The Croatian government has twice challenged the privatisation of Novi List in an

attempt to assert control. In April, the government launched a more subtle attack when the ministry of finance accused the paper of failing to pay import duties on a printing press and evading sales taxes. The printing press was a gift from the Italian government and not subject to such taxes. Novi List also uses the press to print the Italian language newspaper, La Voce del Popolo which serves the region's Italian minority and is the reason for the Italian government's donation. The affair also risks damaging relations with Italy.

Mr Miljenko Marin, a journalist on the paper, says the government's action is an attempt to muzzle Novi List which opens its columns to all political and social viewpoints in an area where the HDZ gets little more than 20 per cent of the vote.

The vigour with which the government has pursued the

case against Novi List and libel actions against several other papers have surprised Croatian journalists since control over television already gives the regime power to shape public opinion. "The fact is that Croatia does not yet have the pre-conditions for a free press. There is no private national television station and there is no independent national newspaper," explains Mr Davor Bukovic, editor-in-chief of Globus, a more mainstream Zagreb-based weekly, which was founded in 1990.

Mr Tudjman however says the public welcomed legal action against reporters whom he castigates as "ideologues of the Yugoslav communist regime, the children of Yugoslav Army officers, and the offspring of mixed Serbian marriages."

"I get letters, from ordinary citizens to university professors. They ask me: 'Mr President, why does the state allow such stupidity and humiliation of Croatia?' he says. A recalcitrant Mr Tudjman dismissed as "completely unfounded and unacceptable"

EU and US concerns about Croatia's suppression of the freedom of press. "It is not freedom of the press. It is not democracy, it is anarchy," he says.



Ivan Cical: a most outspoken human rights campaigner

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Politics by Laura Silber

No victory at the polls

The voting pattern suggested that, with war over, the political climate was changing

After the Croatian army crushed the rebel Serbs in Krajina last August, President Franjo Tudjman called snap elections.

He was convinced his party would capitalise royally on the victory. But the ruling Croatian Democratic Union (HDZ) fell far short of the two thirds majority it was seeking in the Sabor, the Croatian parliament, and lost control over the biggest towns and cities.

The HDZ spearheaded Croatia's drive for independence and was re-confirmed as by far the largest and most popular party.

It won 46 per cent of the votes and 75 seats in the 127 seat parliament.

But it failed to capture a majority in the capital, Zagreb, or in the Adriatic cities of Rijeka and Split.

It earlier lost control of Osijek, the regional capital of eastern Slavonia.

The voting pattern suggested that, with war over and the peaceful re-integration of eastern Slavonia imminent, the political climate was in the process of changing.

Tired of seeing a handful of people, mostly with links to the ruling party, get rich off the war while they got poor, urban voters, especially the inhabitants of Zagreb, no longer rallied blindly behind Mr Tudjman.

"The people of Zagreb showed they can live without a big boss," says Mr Ivica Racan, head of the Party of Democratic Changes, a left-of-centre party led by reformed former communists.

"But it will take some time for this view to spread to the rural areas around Zagreb because of the continuing wide gap between town and country," he added.

Mr Tudjman's instinct was to refuse to bow to the will of the Zagreb electorate.

"He simply cannot accept that the opposition was elected

in Zagreb, so he compiled the opposition is united only in opposition to him," said a western diplomat.

"The HDZ's further popular erosion is unstoppable," believes Mr Stipe Mesic, head of the Croatian Independent Democrats, who split off from the HDZ in protest against Mr Tudjman's moves to carve out a Croatian ethnic state in Bosnia.

"The HDZ is a movement not a political party. It includes a far wider spectrum of views than would be contained in a normal political party. With such a wide range of groups across the political spectrum it will fall apart," Mr Mesic predicts.

"While a third of Croatia remained in the hands of Serb rebels the HDZ, with its control of the media, was able to define the country's political parameters.

"Any protest against official policy was dismissed as unpatriotic, tantamount to national betrayal," he added.

It was this atmosphere which explains in part why the opposition remained silent

about the harassment and killing of Serb civilians and the torching of thousands of Serb homes after Operation Storm.

"The opposition would have been politically dead had it spoken out against the violations."

"But if dozens of Serb homes had been destroyed, they could have been dismissed as isolated incidents. The destruction of 20,000 homes meant it was official policy," Mr Mesic now says.

The fractious opposition is now demanding a more effective role in the political life of the country.

"Croatia is finally emerging from the war crisis in which Tudjman and the HDZ prospered."

"But the HDZ can only continue to exist within an autocratic structure," Mr Racan says.

"The question is whether such a movement can transform itself into a party which can tolerate other parties and will also be prepared to give up power if it loses the elections. That is the big question," he adds.

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■ Eastern Slavonia: by Anthony Robinson and Laura Silber

At the heart of the crucial matter

The challenge is whether next year there can be re-integration without violence

The character of the Croatian state and the tone of the crucial Croat-Serb relationship in the 21st century could well be decided by the outcome of current efforts to achieve the peaceful re-integration of Serb-held eastern Slavonia into Croatia.

The manner of the region's integration will test Croatia's commitment to co-existence between Serbs and Croats in this historically mixed region and the ability of General Jacques Klein, the American general who heads the 4,500 strong UN Transitional Authority of Eastern Slavonia (UNTAES), to facilitate reconciliation against daunting odds.

keys at the north eastern tip of Croatia. The region is dotted with small towns and once-prosperous villages famous for their wine, wheat and timber.

It used to be home to a patchwork of Croatian, Serb, Hungarian, German, Jewish and other communities. But the multi-ethnic communities which prospered under the benign autocracy of the Hapsburg emperors and their Hungarian partners, have suffered badly in the twentieth century. The Jews were killed by the Nazi-supported Croatian Ustase regime in 1941. Most of the Germans and many Hungarians were expelled after the war. This area then saw the bloodiest conflicts during the Serb-Croat war of 1991 when local Serbs rebelled against Croatian independence, backed by the Yugoslav army.

Nearly five years ago Vukovar, a sleepy baroque town nestling in a broad bend of the tree-lined river Danube, was devastated in a three month bombardment from long range Yugoslav army artillery and tank fire followed by fierce

hand-to-hand fighting. Today the town looks like the ruins of Pompeii while earthwork tank emplacements still stick out of the fields of growing wheat in the surrounding countryside. By now nature has softened the destruction. Wisteria creeps up the walls and wild flowers bloom amidst the rubble and collapsed roofs.

But the city's former Croat inhabitants - once slightly more numerous than the Serbs - remain refugees and Vukovar, like most of eastern Slavonia is still under the control of the local Serbs whose rebellion was supported by Belgrade.

Until last year, the widespread assumption was that eastern Slavonia would only return to Croatian control after a tough fight. Such a battle seemed imminent after the Croatian army's blitzkrieg victories last year against the demoralised Serbs. But after recovering western Slavonia and Krajina by force, US pressure dissuaded President Tudjman. At Dayton both the Serbian and Croatian leaders agreed that re-integration

would take place peacefully.

Today, Vukovar can still only be approached from the west by UN vehicles or with special permission down a narrow country road between ruined villages and fields. Russian UN troops man roadblocks interspersed between Croatian and local Serb militia posts.

But eastern Slavonia is now scheduled to be fully re-integrated into Croatia next year and refugees are to be allowed back to their homes. The big question mark is whether all this can be achieved without violence, without another mass exodus and with respect for the human and civil rights of local Serbs and the many thousand more Serb refugees from elsewhere in Croatia and Bosnia who currently live here.

President Tudjman swears that he is fully behind peaceful re-integration and points to the re-opening of road, rail, pipeline and other links between Croatia and Serbia as evidence of a return to more normal relations between the two former warring states which forms the wider backdrop to the Slavonian re-integration question. But asked whether he will personally go to the area and put his personal authority behind the reconciliation effort backed by General Klein and UNTAES and he retreats into generalities.

The precedents set by five years of war and ethnic purging do not induce confidence however. Thousands of Croats who lost their farms and homes want them back. Parts of the region, especially the fertile Baranja area around Beli Manastir escaped great damage and now have 35,000 more inhabitants than before the war. The "lucky" refugees live in houses from which they will be unceremoniously expelled once their rightful Croat owners are allowed to

return. The "unlucky" live in the cellars of bombed out houses or in patched up blocks of flats half destroyed by the bombardment. All face a terrible dilemma - whether to pack up their miserable belongings and move to an uncertain fate as unwelcome refugees in an impoverished Serbia or the Serbian part of Bosnia, or stay and become subject to whatever conditions the returning Croatian authorities impose upon them.

Mr Branimir Glavas is one of the key figures who will determine the outcome. He was a founder of the ruling Croatian Democratic Union (HDZ) and led resistance to the army-backed revolt of the region's Serbs in 1991. Originally from Hercegovina, a stronghold of Croatian nationalism, he is close to President Tudjman and represents him as the Zupan, or governor, based in Osijek, the regional capital of eastern Slavonia.

"The Serbs can remain, provided they respect the constitution, obey the laws and contribute to building up the new state like any other citizen. Those who can't had better pack up their things and leave. We will not tolerate a new rebellion," he says. "We'll forgive them, but we won't forget," he adds. To make sure no one forgets he intends to place a big plaque on the main wall of the Zupanija, or governor's palace, on May 10, the anniversary of Croatian independence. "The plaque will commemorate the heroic defence of this ancient city, the 100,000 Serb shells which fell on it and the lives of thousands of Croats sacrificed in the struggle for independence," he says.

Asked what impact this gesture will have on the prospects for peace and reconciliation, Mr Glavas, who some see as a possible subject for trial by the

war crimes tribunal in The Hague for his role during the 1991 fighting, shrugs as he answers. "No one will harm a hair on their heads. But let them be humiliated for a while, and let their children learn of their mistakes," he says.

But not all think like Mr Glavas. Last autumn Osijek, and many other Croatian towns, including the capital Zagreb, rejected the HDZ mayoral candidates in local elections and voted for opposition candidates. "There is a big division between town and countryside. In Osijek we elected a liberal mayor, but the countryside voted solidly for the HDZ, partly because the Zupan paid close attention to the rural areas and built schools and hospitals in previously neglected areas," says Mr Dario Topic, editor of Glas Slavonije, the local paper.

"Now that the war is over people just want to get back to their homes and farms. This puts tremendous pressure on the politicians," he added. There are also big differences in outlook between the older and younger generations. "The young want their compact discs and their computers and want to be plugged into a normal, modern life. This has always been an ethnically and culturally mixed area. The young want Osijek to enter Europe as a multi-ethnic community. The HDZ wants to take us into Europe as we are now," a young reporter added.

But across the heavily guarded dividing line his Serb counterpart in the local Vukovar radio station expects that he and his family and most other Serbs will leave when the time comes. "I'll stay until the last minute. But I don't want to accept their documents, I'm sure that in the end I, too, will leave," he concludes sadly.

■ Infrastructure: by Gavin Gray

War damage costs

Zagreb's task also involves catching up with the effects of 50 years of socialist neglect

The task of building new infrastructure and repairing damage sustained during the war in 1991 is one of Croatia's top priorities for the rest of the decade. With defence expenditure on the decline, the government will lift spending on reconstruction to \$300m this year and \$500m in 1997. But it will be a long haul. "Reconstruction will take at least 10 years," says Mr Jure Radic, deputy prime minister with responsibility for this area.

According to government estimates, Croatia sustained \$2.1bn of direct damage during the war. Some 135,000 homes and apartments were destroyed along with more than 100 bridges and 200 churches. Large factories were bombed, including the iron and steel works in Sisak and the Djuro Djakovac engineering plant in Slavonki Brod.

One third of Croatian territory was held by rebel Serbs, who laid mines on part of this land, preventing the resumption of farming even today. But the true cost of the war was much higher if lost industrial production and revenues from tourism are taken into account. Mr Radic claims it was more than \$50bn.

The government is half way through a house building programme and 50,000 homes should be repaired or built from scratch by the end of 1997. At the height of the war, Croatia had 650,000 refugees

and displaced people, many of whom were housed in tourist centres. "Fifty thousand refugees are still in hotels, but most of them should be rehoused this year," says Mr Radic.

But Zagreb's task also involves catching up with the effects of 50 years of neglect during socialism, a time when resources were diverted to Yugoslavia's southern republics. The road network is particularly poor. A motorway runs east from Zagreb towards Belgrade and a second short stretch to the western town of Karlovac, but most Croatian cities are connected by winding, single-lane roads.

The government plans to build 2,000km of new motorways and fast roads and hopes to attract commercial finance for this. Last year, it awarded a concession to French developer Bouygues to build and operate a toll road in the Istrian peninsula and a second tender has been launched for a concession to construct a motorway running along the Dalmatian coast.

The most controversial project is the planned motorway between Zagreb and Split, the second city, a project that was first envisaged in 1971. The government's plan to run the motorway through Blac, in Bosnia, and the Croatian town of Knin has come under fierce criticism at home. Croatian nationalists would like the route to extend further into the predominantly Croat region of Hercegovina, while the opposition says the motorway should be built only on Croatian soil.

The fourth new motorway under discussion, an extension of the Zagreb-Karlovac route

westwards to the port of Rijeka, is particularly important for the country's shipping and transport industries.

Rijeka was Yugoslavia's largest port, servicing 5.5m tonnes of freight in 1989, but has suffered from competition with the nearby Slovenian port of Koper, which has better road links. Last year, only 3.5m tonnes of freight went through Rijeka, although Mr Bojan Hlaca, deputy director of the port, believes newly introduced legislation to privatise port services will help lift efficiency.

Rijeka's greatest asset is its deep water facility in Bakar, which can take vessels of up to 170,000 tonnes. The port's development plans include opening new container facilities in the western port and opening a free zone and refrigerated warehouses at Bakar.

At Omisalj, near Rijeka, is a terminal for the Adriatic oil pipeline (JANAF) which runs east to Sisak and has connections to Slovenia, Hungary, Slovakia and Serbia. Built in the late 1970s, the pipeline's annual throughput capacity is 20m tonnes, with a maximum structural capacity of 34m tonnes. JANAF ceased operating during the war because part of its length fell into rebel Serb hands, but Croatia took control of this in August and the link with Serbia reopened early this month. Some 1.5m tonnes of crude have been

PROFILE General Jacques Klein

Fast-talking US general

General Jacques Klein, a fast-talking, avuncular man who exudes tough-minded goodwill and offers many practical suggestions for improving intra-community relations, seems an inspired choice to lead the UN team in eastern Slavonia. A political general who spent much of his career in the state department, he commands his mainly Russian, Belgian, Pakistani and Jordanian UN force from a white painted container city built on the site of a former Yugoslav army base amid the ruins of Vukovar.

Over the last few months he has managed to gain the respect of most of the main participants on both sides. This is partly a testament to his commitment and drive, but also a reflection of his ability to understand the primeval forces and fears unleashed by this struggle for land and mastery. Surrounded by a close entourage of US security men, Gen Klein in his rumpled suit is clearly an American general commanding a nominally UN operation.

He describes himself as "an Alsatian who speaks with an American accent" as he stems from Alsace, once a similarly bitterly contested strip of land between France and Germany but now a distinctive, multilingual but integral part of France. It has been transformed from *casus belli* to a symbol of the Franco-German reconciliation which forms the bedrock of post-war moves towards European unity. Gen Klein's task is to try and pull off a similar miracle in eastern Slavonia.

"As of January 15 this becomes *de jure* Croatia. It's our task to re-integrate eastern Slavonia peacefully into the Croatian state," he says. "People here suffer from a great sense of malaise, claustrophobia and isolation," he adds. "This is an area plagued by mosquitoes which haven't been sprayed for five years. But when I convened a meeting of both sides, the main sticking point was the registration of the planes which would spray on both sides of the border," he recalls. He draws some comfort from



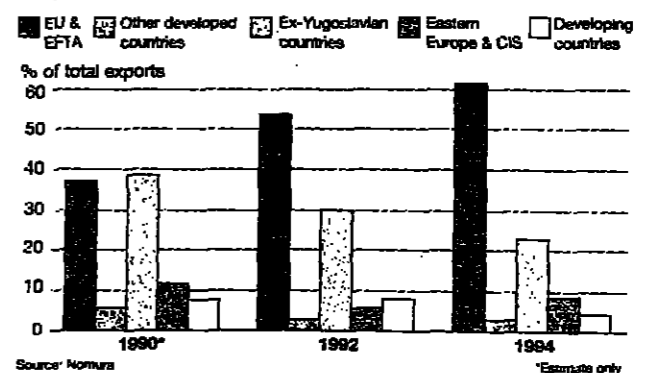
Gen Klein: his origins are a symbol of his task for the UN

the fact that the Serbs are starting to discuss concrete detailed issues and not just generalised fears. "I called a meeting of 30 local mayors. Their big concern was whether the Croatian authorities would recognise the local school certificates." But school certificates pale in significance beside the fundamental issues of security and policing, of justice and the courts and whether pension and other payments will be honoured once Zagreb re-imposes its authority. "The Croats have agreed that 40 per cent of civil servants will be Serbs. We have also drawn up a roster with 12,000 names and addresses of people eligible for a kuna pension and we are taking a list of 1,071 Serb policemen to Zagreb. There they'll be vetted and those who pass will become the transition police," he says.

"The international community is here and watching. I tell people here to protect your life, wealth and dignity. I don't know how many will stay. But I notice that the peasants have planted their fields, and peasants aren't stupid. They don't see if they don't expect to reap."

Anthony Robinson and Laura Silber

Exports



shipped so far and a total of 5m tonnes is expected by the end of the year. Although the state will play an important role in the development of JANAF and Croatia's overall rebuilding programme, Mr Radic believes the private sector will also be crucial. HBOR, a state development bank, has been set up to channel credits to entrepreneurs - often at subsidised rates - and Mr Radic expects it to disburse \$100m this year.

The bank will play a key role in one of the most crucial parts of the restructuring programme: persuading Croats to move to the formerly Serb-held areas, where the infrastructure is poor and thousands of houses were destroyed by the Croatian army.

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■ **Pliva:** by Anthony Robinson

Model for central Europe

Its competitive strength as a drug company lies in a strong tradition of R&D and training

Croatia's leading politicians bend over backwards to deny the Balkan identity of their country, while cheerfully engaging in the kind of political intrigues which have made Balkan politics a byword for devious complexity.

But a handful of sophisticated managers and bankers have managed to introduce "western" standards of transparency and efficiency into this hitherto unpromising environment and have emerged as role models for the prosperous central European future which many Croats expect from independence.

The main icon of this shining future is Pliva, the Zagreb-based pharmaceutical company which in April 1996 became the first east European industrial company to be quoted on the London stock exchange.

The two key participants in an operation facilitated by Union Bank of Switzerland (UBS) and the European Bank for Reconstruction and Development (EBRD) were Mr Zeljko Covic, the 43-year-old president of the Pliva management board and Mr Franjo Lukovic, the immensely tall and thoughtful president of the management board of Zagreb's Banka.

Zagreb's Banka is both the company's principal banker and owner of nearly ten per cent of Pliva's shares. (The EBRD holds a further 11 per cent.)

For Mr Covic the secret of Pliva's pre-eminence in Croatia and its ability to compete against its central European and multinational drug company competitors lies in its strong tradition of research and development and its commitment to training and education.

Current research is focused on five main long-term projects and 40 promising scientists have been recruited at Croatian universities and encouraged to specialise in areas of interest to the company.

The most profitable fruit of this investment in human resources was the discovery



Pliva: the first east European industrial company to be quoted on the London stock exchange

and patenting in 1982 of a powerful new antibiotic called Azithromycin. It is now widely used for treating respiratory and some sexually transmitted diseases.

In 1986, Pliva made a licence agreement with Pfizer under which the US pharmaceutical company markets the drug in the US, west European and some other markets under the brand name Zithromax.

Global sales from Azithromycin alone are expected to reach \$1bn by 1998 from \$400m in 1995. Income from the licence agreement and bulk sales of the drug to Pfizer lies at the heart of Pliva's strong cash flow. But over the last thirty years, the Zagreb-based company has also built up a strong working relationship with 19 other western pharmaceutical companies whose products it makes under licence for sale domestically and throughout the former Soviet bloc where Pliva has a network of sales outlets and connections.

The company also sells bulk chemicals to west European markets and makes animal health products, agrochemicals, cosmetics and some baby foods and other processed foodstuffs.

Last year exports accounted for 42 per cent of the company's \$366m sales, while total income was boosted by a further \$34m in royalty payments. Future export growth is expected mainly from markets in the former Cosecom area and China.

To keep up with rapid growth in sales of its own drugs and those produced under licence from western companies Pliva is currently investing Ecu96m in a new plant near Zagreb to produce Azithromycin which Pliva mar-

kets throughout east and central Europe as Sumamed. The new plant has been partially financed by an Ecu15m loan from the EBRD.

Pliva's strong cash flow and access to foreign banks and capital markets makes it virtually unique in a country where bank interest rates of 25-30 per cent make borrowing and investment prohibitively expensive for most Croatian companies.

"Now foreign banks are lining up to offer finance. Two years ago, it was a very different story however," Mr Covic recalls. "But we expect to be able to finance most of our development over the next five years from cash flow and our own internal capital resources," he adds.

In a general business environment tainted with political cynicism and war-related racketeering, Pliva's financial independence and strong international links demand an ethical approach to business which permeates through to its suppliers and would-be imitators.

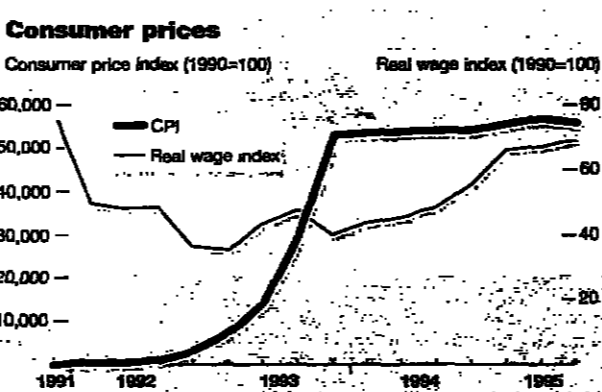
"We've had no scandals, we make good products, insist on ethical advertising and bring a little international culture to the domestic scene," Mr Covic says.

As for management style, "I make sure that everyone says his piece during brainstorming sessions. But once we've reached a decision that is it. We Croats like to discuss everything a hundred times. But in this company there is no democracy in implementation. Speedy reactions and rapid decisions are essential to keep ahead of the competition," he adds.

It was not always like this. "In the 1980s, Pliva slept a little, while competitors such as

Krika in Slovenia and Gedeon Richter in Hungary built up their markets and improved their products," he concedes. "But we still have an edge in this region because we are the only company which produces its own chemicals and has such valuable patents. Azithromycin is a blockbuster product which gives us a very strong negotiating position with our wholesalers," he adds.

As a private company under a highly paid but dedicated management team Pliva, which currently employs 5,500 people and runs 12 plants, has gained a new flexibility. "We will be shedding some jobs and closing down some plants. But we will also be building new facilities and creating new skilled jobs," he says. "Our shareholders will back us if we show them that we know where we are going. We not only create wealth. We also provide opportunities for the young who might otherwise join the brain drain which is one of the most serious problems facing the country."



PROFILE Raiffeisenbank

Lured into the market

The aim is to help clients by exploiting its existing network in eastern Europe

For the moment, Raiffeisenbank Austria (RZB) is the only foreign-owned bank. High interest rates and high spreads between deposit and lending rates offer high profit margins to efficient foreign banks and these prospects encouraged RZB to enter the market, a decision taken before last year's Dayton agreements. "RZB took the strategic decision to go east in 1988, we started in Hungary, then moved on to Slovakia and Poland and soon established a strong presence in all of them. But we were number 22 entering the Czech republic. That was a mistake. But we learnt that the best strategy is to move in first. That is what we have done in Croatia," says Mr Boris Zenic who runs the bank from its purpose-built Zagreb headquarters.

Like other senior staff Mr Zenic is a returned expatriate who learnt his banking in London and other financial centres. "Our aim is to be a significant player in this market and use our network in the region to serve our clients. We are well placed to serve both multi-nationals and local exporting companies and our large Austrian and foreign clientele," he says. But with margins on business with foreign companies shaved wafer thin by competition in the international banking market the real opportunities lie in the high margin domestic market.

"Our main aim is to support domestic players and try to identify budding local blue chip companies. They cannot afford the 25-30 per cent interest charged by local banks but we can get them cheaper credit lines by borrowing abroad," Mr Zenic says.

Gavin Gray

■ **Banking:** by Anthony Robinson

A debt-ridden inheritance

The system's main characteristic is the high proportion of non-performing assets

High interest rates, rising inter-enterprise indebtedness and the still largely unresolved bad debt problem of some of the country's largest and oldest banks reflect the negative financial legacy of Croatia's socialist past and the breakup of Yugoslavia.

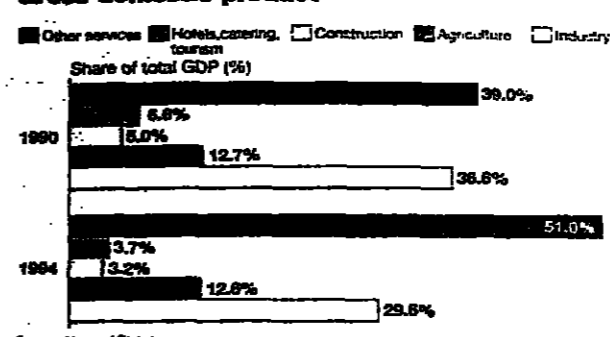
Tackling the inherited problems caused by the incestuous nature of the former links between the socialist banks and the enterprises which both owned and borrowed from them is now widely recognised as a pre-condition for future economic development.

Much has already been achieved. A two-tier banking system has been in effect since 1991 when the National Bank of Croatia was reconstituted as an independent central bank. The new currency, the kuna, introduced in 1994, has appreciated strongly in recent months in response to what many regard as an over-restrictive monetary policy.

But the main characteristic of the banking system remains the very high proportion of non-performing assets which amounted to just over 75 per cent of total assets at the end of 1995 when added to the high level of obligatory reserves demanded by the central bank. The bulk of non-performing assets are held by the five largest, former "socially-owned" banks of which Privredna Banka Zagreb is the most chronically afflicted. All borrowed abroad heavily in the 1970s to finance a series of big industrial projects which failed to generate the profits required to service the debt.

But PFBZ, which financed the construction of refineries, pet-

Gross domestic product



Source: National Statistics

rochemical and fertiliser plants and the Adria pipeline which runs from the island of Krk near Rijeka to Slovenia, Hungary, the Czech republic and Serbia, has been left with the worst legacy of non-performing loans and inefficient, cash-hungry client enterprises.

Privredna is almost certainly too big to close down. But its

The commercial banking sector is at present over-crowded

future as a leaner and more commercial institution will depend on the degree to which the loss-making enterprises on its books can be restructured, slimmed down and given new management.

Rijeka Banka, saddled with the accumulated losses of the shipbuilding and other sectors, is in a similar position but is one of two regional banks which are also being restructured and re-capitalised. The other is Splitska Banka, the regional bank.

But the commercial banking sector is over-crowded and many of the 57 existing banks are small, under-capitalised and unlikely to survive as independent units when the current exceptionally high spreads are reduced and competition from the better domestic banks and foreign banks increases.

At present Raiffeisenbank (RZB) Austria is the only foreign-owned bank, but several others are preparing to enter the market.

The prospect of increasing competition has also been a spur for some of the formerly "socially-owned" banks. The bank recognised by foreign

shareholding companies and the sale of bank shares received from debt/equity swaps means we are increasingly privately owned," he adds.

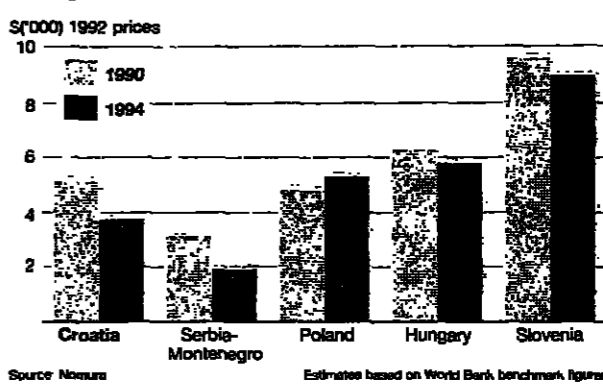
Last year ZB, the main domestic banker for Pliva, Croatia's most successful company, received an Ecu3.2m loan from the EBRD to buy new computers and IT equipment and an Ecu27m loan for on-lending to small enterprises and individuals. But talks with the EBRD on an equity investment came to nothing.

"The EBRD wanted too big a stake. We are not looking for a strategic investor, instead we intend to sell 10 per cent of our shares to foreign financial investors. This will pave the way for a future capital increase through an equity issue."

At present ZB has a comfortable capital adequacy ratio of 11 per cent, but that is partly a reflection of high interest rates which choke off demand for credit. "We are forced to impose interest rates of between 15-20 per cent. That is simply too high for any normal business." But the high interest rates and high spreads between deposit and lending rates, which allow many of the smaller, under-capitalised and inexperienced private banks a precarious survival, offer high profit margins to efficient foreign banks not weighed down by inherited underperforming debt.

The prospect of wide spreads encouraged Raiffeisen to become the first foreign-owned bank to enter the market, a decision taken before last year's Dayton agreements sharply reduced the country risk.

GDP per head: Croatia and other central European countries



Source: Novus

Estimates based on World Bank benchmark figures

PROFILE Varteks

Supporting role

The provincial town of Varazdin, 60km north-east of Zagreb near the Hungarian border, lies in the centre of a region long neglected under socialism. For strategic reasons, Tito shifted heavy industry to the interior of Yugoslavia forcing much of Varazdin's 45,000 population to travel abroad for work.

Many have since returned to set up their own companies and the town now enjoys higher living standards than the Croatian average - a feat that locals proudly attribute to their capacity for sheer hard graft. But Varazdin's future prosperity also depends on Varteks, the local textiles factory, which remains the city's largest employer despite its financial difficulties.

A true corporate behemoth, Varteks also lends its name to

the local football club. In the 1980s the company had 10,000 employees and a chain of 180 shops throughout Yugoslavia.

The break-up of Yugoslavia, however, caused the loss of core markets and last year's sales of DM170m are 40 per cent down on pre-war levels. The company still has 13 shops in neighbouring Slovenia and 17 in Macedonia, but its 30 outlets in Bosnia are no longer operating and the outcome in Serbia was even worse. "On March 15 1991, the Serbs simply declared that our shops there were no longer our property. We lost DM40-DM50m and have not been compensated," says Mr Anđelko Herjavec, general manager.

Varteks' product range includes men's suits and trousers and women's

garments. It also produces jeans under a licensing agreement with Levis signed in the 1980s that gave it the exclusive right to produce and sell throughout Yugoslavia. Varteks at one point produced 450,000 pairs of jeans a year and became one of Yugoslavia's most successful companies. Now its exclusive licence is restricted to Slovenia and Croatia, and last year it exported 18,000 pairs of jeans and 5,000 jackets to Levis in Belgium for sale elsewhere in Europe.

Varteks exported goods worth DM70m last year. The UK, where it sold clothing worth \$20m, is its largest market for goods sold under its own name. Smaller quantities are exported to Germany and Italy. But about 70 per cent of exports are cut-make-trim (CMT) contracts where Varteks undertakes part of the production process as a sub-contractor. This is typical of the Croatian textiles sector, which accounts for 14 per cent of total exports.

CMT is a precarious business. Many Croatian companies had their contracts cancelled in May, after the Croatian army's successful operation to re-take western Slavonia, because western contractors feared another outbreak of full-scale fighting. They are also competing with other east European producers, whose labour costs are substantially lower.

The sharp appreciation of the Croatian kuna in 1994 and 1995 has put even more pressure on margins. Mr Herjavec now hopes to scale down CMT business and sell more goods under the company's own name. "We are re-organising the company to try and sell products and not production," he says.

This will require new investment and, inevitably, further job cuts to a workforce that Mr Herjavec has already reduced from 6,300 to 4,500 over the past 18 months.

Gavin Gray

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- 1989 Isabella Car/pass ferry
- 1989 Mera Lull Gheci OBO carrier
- 1989 Oseo Star Oil tanker
- 1990 Jahn Traveller Suezmax tanker
- 1990 Honsbay Reefer/Ro-Ro carrier
- 1990 Oseo Stripe Oil tanker
- 1990 Apache Spirit Oil tanker
- 1992 Fina Suel Car/pass ferry

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- Enforcement of sanctions in water-management in accordance with the law

VI CROATIA

Foreign Investments by Gavin Gray

Steps towards acceptance

Much of the future foreign investment is likely to come from portfolio investors

For five years, very few western investors even thought about investing in Croatia. This year the country has moved several steps closer to being accepted like the rest of eastern Europe as a safe place for direct and portfolio investment.

The big breakthrough came in March with the completion of a \$160m share issue for Pliva, Croatia's largest pharmaceutical group, which attracted considerable interest from abroad and was nearly 20 times oversubscribed.

The results of the Pliva offering have been watched just as eagerly at home by other large enterprises. Several of them now believe that this type of deal represents the best way out of the aftermath of a privatisation scheme that has left them in limbo.

Pliva was one of 2,500 companies that were sold under Croatia's 1991 privatisation law. The law granted workers and their families a preemptive right to buy 50 per cent of the stock of the company they worked for. Each worker could buy stock up to a nominal value of DM20,000, although the purchase price was set at a discount of 20 per cent plus a further 1 per cent discount for every year of employment and they could pay in instalments over five years.

Although in theory privatised in 1993, majority state ownership meant that Pliva was still subject to wage controls and management's decision making powers were constrained. This factor also ruled out finance from the European Bank for Reconstruction and Development (EBRD), the only foreign lender that was interested in Croatia in 1994 when Pliva's management was drawing up plans for a \$300m investment programme.

"I see many opportunities after privatisation," says Mr Zeljko Covic, Pliva's president. "We are now in a position for restructuring and we will have more freedom than we had in the past. We clearly have to close some very old facilities and we are going to reduce the number of employees."

Like most of manufacturing industry in Croatia, Pliva operated before privatisation as a socially-owned company; it was not explicitly state-owned and the workers enjoyed considerable leeway in day-to-day operations.

The 1991 privatisation law was restricted to this part of the economy, while the state sector has hitherto been untouched. This includes utilities such as telecommunications, electric power and INA, the national oil company. Other companies have fallen under state control through the back door.

The state-controlled Privredna Banka, the country's largest bank, has amassed a substantial share portfolio through debt-for-equity swaps and purchases of the secondary market. In the privatisation programme itself, the CPF built up a portfolio of DM7bn. Put together, this gives Croatia the dubious honour of being probably the only country to run a privatisation programme that has brought about an increase in state ownership!

By the end of 1995, the CPF's

portfolio had been whittled down to DM6bn. Of the 2,500 companies that entered privatisation, 1,145 companies, mostly small- and medium-sized concerns, had been completely privatised. A further 1,142 companies are majority private owned while the CPF retains a majority stake in about 200 companies. This last group includes some of the country's most troubled companies.

By 1994, most companies had completed their worker buy-outs and the focus of privatisation shifted to the CPF's burgeoning portfolio. Despite the high political risk, the fund sold some shares to foreign investors. The largest single deal was the sale in 1995 of a 49 per cent stake in Nikola Tesla, a telecommunication equipment producer. This was bought by Ericsson of Sweden for DM70m. The country's three largest brewers also fell into foreign hands.

But most companies have felt frustrated after privatisation. The scheme itself brought in no fresh capital and with their stock trading at low levels on the secondary market it has been impossible for them to raise new funds at an attractive price. Moreover, the post-privatisation shareholder structure militates against a sharp increase in strategic investment since it would be difficult for a foreigner to acquire a majority stake.

In the wake of Pliva's successful flotation, it seems that

much of the future foreign investment will come from portfolio investors. Pliva has demonstrated that you can find excellent companies in an immature market. But it will stand apart from other privatisations because it is basically valued through its international operations, such as its contract with Pfizer and exports," says Mr Milivoj Goldstajn, international director at Zagrebacka Bank. "It will be followed by other companies with good products, strong management and a good position on the domestic market."

With a higher component of Croatian risk, such deals will inevitably be harder to arrange. But directors of companies, whose stock trades at 20 per cent of book value, believe that a sale to foreign portfolio investors is the best way to ensure their stock is fairly valued. The EBRD has begun talks with Podravka, a food producer in the eastern city of Koprivnica, which could mimic the Pliva deal.

Kras, a chocolate producer, is also in talks with the bank about a loan deal, which could be followed by an equity increase. The CPF owns 30 per cent of Kras' stock and management would like these shares to be sold either to portfolio investors or to employees through a buy-out. Management fears a foreign takeover would dilute the company's culture and they would like to retain control.

This sale will be possible under a new privatisation law passed in March, which opened the way for the privatisation of utilities. The law also extended the instalment period for worker shareholders to 20 years, while the large number of workers who have defaulted on their instalments will henceforth have their shares confiscated, adding to the CPF's already substantial portfolio.

Perhaps the most imaginative part of the new privatisation law is plans for the country's first voucher scheme. Some DM3bn of assets, representing about half the CPF's existing portfolio will be given away to 300,000 victims of the 1991 war. Refugees will receive vouchers worth about DM7,000 if they return to their homes and other victims will receive vouchers worth DM5,000 to DM30,000 depending on their circumstances. The scheme is due to be launched in September and government officials hope it will speed up the development of the capital markets.



Dubrovnik view out to sea over the 13th century city, jewel of the Dalmatian coast. The roof tiles (right) were damaged by artillery fire. Anthony Robinson

Tourism by Laura Silber

Oh what a lovely backdrop

Croatia has now to persuade the world that the war is over and that it is again safe for holidays

Few wars have been fought against such a stunning scenic backdrop as the war of the Yugoslav succession. And seldom has the gratuitous vandalism demonstrated than in the Serb bombardment by land and sea of the former Venetian stronghold and port city of Dubrovnik.

The stunning walled city stands in the lee of high mountains and protected by islands towards the southern tip of independent Croatia's 1,778 km-long Adriatic coastline.

The good news is that the fighting is over, the heavy artillery has been withdrawn under Nato supervision and peace has returned to the Dalmatian coast and to the baroque cities of the interior.

Only eastern Slavonia is still full of men with guns, and that is in the process of peaceful re-integration. In Dubrovnik itself, one has to look hard for evidence of the recent violent past - the tell-tale star-shaped scars of shell bursts in the glistening marble of the main street, shrapnel holes in walls - and above all, the rash of raw red tile new roofs to replace the delicate multi-coloured and weather-beaten roofs destroyed by shell-fire.

With the despatch of a 60,000-strong Nato-led force to keep the peace in neighbouring Bosnia, Croatia now has the chance to rebuild its economy.

The need now is to persuade the outside world that the war is over and that from the northern tip of Istria, to the 1,000 and more sun-soaked islands to Dubrovnik in the south, Croatia is once again a safe holiday destination.

Attracting tourists back to Croatia is a high priority for economic policymakers. Mr Niko Bulic, the minister of tourism, expects receipts from tourism, including hotels and transport, to reach \$1.8bn in 1996, about seven per cent of GDP and roughly the same as receipts in 1990, the last good season on the eve of the war.

"That was when tourists came to Croatia but thought it was Yugoslavia," he adds. Tourism was former Yugoslavia's biggest hard currency earner officially amounting to seven per cent of GDP, but in fact its contribution was nearly double that when private transactions were taken into account. The bulk of the earnings came from Croatia.

Croatia used to be included in foreign package tours, often combined with Italy or Austria. British tour operators, for example, used to book hotels in Dubrovnik as a stopover on a cruise from Venice. British tourists, were the biggest single group of foreign holiday makers in 1990, after Germany and Italy. Czechs, Germans, and Austrians are now the main visitors. The British have been slower to return. In part, this is due to concern over the safety of airports which used to be targeted by the Serbs.

Dubrovnik, which used to serve over a million passengers a year, was bombed during the war. A more general concern is that the coastal airports such as Dubrovnik lie in the narrow coastal strip hemmed in by high mountains. In an effort to lure back British tour operators Croatia is now willing to subsidise charter flights.

If they are worried, they do not have to use Dubrovnik and Split, charters can use Pula in northern Istria," the minister says.

Tourism rebounded first in Istria and Kvarner bay in the northern Adriatic which were not affected by the war. There tourist levels have almost reached those of 1990.

But around the Croatian port of Split, home to the magnificent Diocletian palace built by the Roman emperor in the fourth century, and the surrounding islands, tourist levels are less than two-thirds those of 1990 and in the south near Dubrovnik tourism will at best reach 40 per cent of the earlier levels.

In 1990, foreign holiday makers accounted for 58 per cent of all arrivals and industry officials are having to re-think their approach to tourism in an attempt to get them back.

A slew of problems have to be addressed. Many hotels, especially on the southern coast, are in need of refurbishment because they became the temporary home to Croatia's

refugees. The strength of the kuna, the national currency, also makes the country rather expensive. A simple fish dinner for two in Dubrovnik complete with the full-flavoured local wine, can cost \$65. A night in the Argentinia, once one of the finest hotels in Dubrovnik but now somewhat run down, costs around \$180 for a double room.

Much as officials insist that Croatia has more in common with central Europe than with their former countrymen, many of its waiters and tourist personnel still have much to learn about the virtues of service. A communist mentality still persists. Waiters, particularly in large hotels, often still believe they are doing you a favour.

Mr Bulic says Croatia is now working to give better value for foreign tourists and secure its place among Mediterranean countries such as Greece, Spain, Portugal and even Italy. "We must balance the need for tourism with the need for a strong currency. We must offer good value to compete," he says adding that tourist officials are now researching prices in competitor countries - from a cup of tea to an overnight stay. "We also need a better balance between the number of visitors and the quality of service," he admits.

"We now offer 600,000 beds, substantially fewer than before the war. We are a country of just over 4m people. We cannot

cater to ten million visitors a year. We would be happy with 7-8 million," says Mr Bulic. In Croatia's favour is one of the most beautiful coastlines in the world and enormous regional variations. The Istrian town of Pula, whose trademark amphitheatre was built in the second century, is a masterpiece of graceful architecture. Brioni, the islands where Tito, the founder of communist Yugoslavia used to summer with hand-picked members of the elite, is now the holiday spot of choice for President Tudjman. Since the collapse of communism it is also open for tourists. It still boasts a zoo, full of animals donated by leaders of developing countries.

Coastal towns, many still representative of the period when the entire region was under Venetian rule, have fine beaches with quaint centres which offer a warren of restaurants. The islands of Hvar and Korcula, whose old towns of perfect Venetian proportion, provide a fine mix of comfort and Dalmatian hospitality - excellent local wines and delectable cuisine.

Those visitors wanting to see continental Croatia will not be disappointed by a visit to Plitvice National Park, which has a lake, beautiful waterfalls and lovely grounds for walking. Held by Serb rebels until last August, it is now safe and offers a rich selection of flora and fauna.

A basic stock market

Some 600,000 Croats became shareholders through the privatisation scheme, but the government has systematically ignored the capital markets. It was not until January - three years after most companies had been privatised - that parliament passed the most rudimentary capital markets regulations.

Share registers are still run by the companies themselves, hampering secondary market trading and creating ideal conditions for fraud. A stock exchange opened in 1992 and has a modern trading system, but turnover was no more than DM65m (\$48m) last year. A mere four companies are listed and only another 50 are traded over the counter.

With the Zagreb stock exchange neglected, two over - the - counter markets have sprung up in regional cities of Varazdin and Osijek and have

attained a higher profile. The turnover there is low, but their prices reflect the subdued state of the Croatian economy. Most companies trade at less than 20 per cent of nominal value, but this has fuelled bitterness among worker shareholders, many of whom originally believed that their shares were worth face value.

Even the shares of Pliva, one of Croatia's most profitable companies, traded at about 50 per cent of nominal value before its equity offering was announced. The shares were eventually sold at 5,100 kunas, a 40 per cent premium, and traded up to 9,000 kunas on the London stock exchange. Many other companies have come to the conclusion that it is only by issuing stock internationally that their shares will be fairly valued.

Gavin Gray

Saved from going under

Croatia's hard-pressed shipbuilding industry received a welcome shot in the arm last year when the European Bank for Reconstruction and Development (EBRD) arranged a \$225m syndicated loan for Russia's largest tanker operator, Novorossiysk Shipping.

The funds are being used to finance the construction of eleven 40,000dwt product tankers in Croatian yards. Two years ago an Iranian owner ordered eight 22,000dwt vessels worth around \$220m - although payment was not in cash but in oil through a barter deal.

Such contracts, and a trickle of orders from Croatian owners, have helped to keep the shipyards going, but only just. When the International Monetary Fund asked the government to draw up a list of the biggest loss makers two years ago, four of the country's five shipyards figured prominently.

The yards have lost money for years. They were kept going under the old system

mainly to provide jobs in the coastal port cities which otherwise are mainly dependent on harbour-related activities and support for tourism. But since 1990, when the yards employed over 29,000 people, the workforce has shrunk by more than half and is still contracting as the yards engage in painful restructuring.

The 3 Maj shipyard at Rijeka



The 3 Maj (May) shipyard at Rijeka: lost jobs and money. Anthony Robinson

is a typical example. Six years ago it employed 7,000 workers. It is now down to 2,900 and a further 600 will go later this year. Financing has been a particular problem, especially during the war when no one wanted to pre-finance ship construction.

But the shipyard racked up losses of \$200m in 1990 alone and is saddled with a level of

debt which only the government can write off.

Meanwhile the Croatian yards have to face competition from other former socialist countries such as Poland whose restructured Szczecin yard is now one of the most productive in Europe and makes profits without any subsidy.

Mr Vladimir Brusic, the new manager of the 3 Maj yard, says much has been done to improve productivity. "In 1990 we paid \$94m in wages and another \$22m to suppliers and produced four ships. This year we'll turn out the same number of ships with a reduced labour force and a total wages bill of \$25m," he says. "The government says it wants the shipyards to survive and has launched a salvation programme for the five yards - Ujanki at Pula in the north, Brodosplit and Trogir in the south and 3 Maj and the small Kraljevica yard in Rijeka," he adds.

Under the salvation plan the government will write off inherited debts but the slimmed down and restructured yards will be expected to survive without further subsidies in future.

Meanwhile the privatised Viktor Lenac repair yard at Rijeka provides a glimpse of what can be done with good management and restructuring. The yard is now reported to be profitable with a healthy throughput of ships into its floating dry docks. Frankanska Plovidba, the Zadar-based shipping company, also managed to remain profitable throughout the war by leasing its ships on charter to foreign oil companies.

Anthony Robinson



Zagreb: monument to a Croatian national hero of the nineteenth century, Duke Josip Jelacic. Anthony Robinson

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IN BRIEF
France dismisses head of Snecma

The French government dismissed Mr Bernard Dufour as head of the state-owned Snecma aerospace company yesterday, complaining of his failure to sell non-strategic assets quickly enough and referring to a recent row with General Electric, Snecma's long-term US partner.
 Page 16

Belleli creditors clear way for break-up
 Creditor banks of Belleli, the Italian engineering contractor, yesterday cleared the way for its eventual break-up and sale by signing up to a financial and industrial restructuring plan.
 Page 16

Wella gets to the root of the problem
 Wella, the world's largest supplier of professional haircare products, not only suffered a 48 per cent fall in net earnings last year, but it also lost its chief executive and its shares have tumbled more than 40 per cent from their peak last July. The chairman concedes much of the blame must be laid at the company's feet.
 Page 17

Metrobank shares soar on 66% growth
 Shares in Metrobank, the Philippines' largest private-sector bank, soared to a high yesterday after the company said net profits rose 66 per cent in the first four months of 1996.
 Page 18

Domestic sales drive Mitsubishi Motors
 Cost-cutting and higher sales in the domestic market helped Mitsubishi Motors, one of Japan's leading vehicle makers, post record profits on a non-consolidated basis last year.
 Page 18

Chief of Texas Instruments dies
 Mr Jerry Junkins, chairman, president and chief executive of Texas Instruments, died suddenly yesterday aged 58.
 Page 19

Investment income lifts Canadian bank
 Royal Bank of Canada, the country's biggest financial institution, reported a 12 per cent advance in second-quarter earnings thanks to record investment banking income and lower loan-loss provisions.
 Page 19

Cashmere gives Dawson a rough ride
 Dawson International, the Scottish textile group best-known for its Pringles brand, announced a 39 per cent fall in underlying profits last year after steep price rises in cashmere.
 Page 20

UK retailer may sell DIY chain
 WH Smith, the UK retailer, is likely to signal a readiness to sell Do It All, the loss-making DIY chain in which it has a 50 per cent stake, when it presents the results of its strategic review next month.
 Page 20

Programme sales boost UK media group
 Record programme sales of £72m (\$109m) helped push Carlton Communications, the UK broadcasting and media services group, to better-than-expected pre-tax profits of £143.3m for the six months to the end of March.
 Page 20

Companies in this issue

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Chief price changes yesterday

| | | | |
|-------------------|-------------|------------------|--------------|
| FRANKFURT (DEM) | | Telnor | 455 + 16.8 |
| Alcatel | 110 + 10 | Paikka | 141.1 - 4.4 |
| Bayer | 1385 - 155 | Al Ligat | 888 - 21 |
| Deutsche Telekom | 490 - 10 | Guarant. Soc M | 379 - 17 |
| Kal & Zet | 241 - 7 | Valbrac | 240.9 - 6.8 |
| Preussag | 403.7 - 6.3 | TKVO (Fwd) | |
| NEW YORK (DOLLAR) | | Wells | |
| American Sta | 274 + 24 | Calgis Food | 829 + 49 |
| East Int'l | 144 + 14 | Fuj Spinning | 697 + 49 |
| Paikka | 141 + 24 | Nippon Steel | 524 + 32 |
| Bole Occ | 416 - 24 | Sab Seab | 520 + 37 |
| Genl | 245 + 24 | Anyama Trading | 2925 - 180 |
| Orsted Int'l | 506 - 24 | FTSE 100 (INDEX) | |
| Shanghai | 294 - 24 | Renesas | |
| London (Pound) | | Grand Orient | 2,375 + 0.25 |
| Black & Lehman | 169 + 17 | HK China | 2.45 + 0.35 |
| Wilmington Corp | 127 + 17 | Playmate Toys | 2.15 + 0.22 |
| Marathon Oil | 257 + 28 | Sung Hing Fal | 2,725 + 0.13 |
| Windsight | 758 + 68 | Paikka | 141.1 - 4.4 |
| Windsight Int'l | 758 + 68 | Expt Ann | 2,475 + 0.5 |
| Paikka | 253 - 27 | Expt Ann | 2,475 + 0.5 |
| Agrop Orono | 253 - 27 | Kok Seng | 2.5 - 0.2 |
| YONKYO (YEN) | | SHANGHAI (RMB) | |
| Cygnus | 32.5 + 2.75 | Renesas | 43.5 + 3.75 |
| Falcom Tech | 45 + 3.5 | Sab Seab | 68.5 + 6 |
| Gateway Rec B | 18 + 1 | Down Steel | 85.5 + 7 |
| Mitsubishi Corp | 5.4 + 1.1 | The Magnolia | 150 + 13 |
| PG Data | 32.3 + 2.85 | The Rayon | 60 - 14 |
| Paikka | 7.05 - 1 | Head Tap | 94 - 9 |
| Paikka | 7.05 - 1 | Nelson Pelti | 60 - 9 |
| PARIS (FRF) | | | |
| Edinburgh EC | 800 + 55 | | |

New York and Toronto prices at 12.30.

Air France discusses US alliance

By David Owen in Paris
 Air France is in discussions with at least four leading US airlines about a possible transatlantic alliance, a possible transatlantic alliance.
 The four are American Airlines - which is discussing what industry sources suggest may be a far-reaching accord with British Airways - United Airlines, Delta Air Lines, and Continental Airlines.
 The French state-owned carrier, which is hoping to be privatised in late-1997 or early-1998, aims to have a good idea of which of the four it wants to tie up with by the end of this year.
 Disclosure of the talks comes as Air France's position is showing signs of improvement after cumulative losses of FF15bn (\$2.9bn) since 1991.
 It recently revealed that it had reduced net losses before restructuring costs to less than FF1.2bn in 1995-96, excluding Air France Europe, its domestic partner, and hoped to cut this to FF1.5bn in 1996-97.
 Air France Europe remains a problem and is subject to a programme of measures to improve its financial performance.
 Air France this month said it would delay a planned restructuring of its domestic and European operations if domestic pilots did not agree to a new remuneration package by the end of next month.
 But Mr Christian Blanc, Air France chairman, predicted this month that "if, as we hope, we can rectify the situation of Air France Europe's accounts... shareholders will be interested in a company that has recovered so spectacularly in such a short time".
 Three of the four US airlines with which the group is in discussions have already been linked with European companies.
 The US government last week gave anti-trust immunity to Lufthansa of Germany and United Airlines in a move that will enable the two companies to operate more like a single airline.
 It also gave tentative approval for Delta, Swissair, Sabena of Belgium and Austrian Airlines to combine their operations. The four carriers operate a number of code-sharing agreements, allowing them to sell seats and put their flight numbers on services operated by their partners.
 It has indicated that it would block any alliance between BA and American, however, unless the UK agrees to conclude an "open skies" agreement with the US. BA already has an alliance with USAir, in which it has a 24.8 per cent stake. USAir could also yet emerge as a possible partner for Air France.
 The French carrier is also thought to be considering how best to develop its presence in Asia, possibly through some form of link with a Chinese airline. It last year signed the basis of an accord with Japan Airlines. American Airlines and Canadian Airlines given 'tentative' anti-trust immunity, Page 19

Accounting changes help JAL return to profit

By Gerard Baker in Tokyo
 Japan Airlines, the country's largest carrier, yesterday reported its first operating profit since 1991. The company attributed the improvement in the 12 months to March to its extensive restructuring and strong demand in growing Asian markets. But a change in its method of accounting for depreciation also improved JAL's results.
 Operating profit for the year was ¥15.4bn (\$143m), compared with the previous year's loss of ¥9.9bn. Recurring profit - before extraordinary items and tax - jumped 56 per cent to ¥4.4bn. Net profit was ¥300m, following last year's loss of ¥1.5bn.
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COMPANIES AND FINANCE: EUROPE

Head of Snecma dismissed in row over strategy

By David Buchan in Paris

The French government yesterday dismissed Mr Bernard Dufour as head of the state-owned Snecma aero-engine company. It complained of his failure to sell off non-strategic assets quickly enough and, in thinly-veiled terms, of his recent row with General Electric, Snecma's long-term US partner.

Mr Jean-Paul Béchat, who spent many years in the Snecma group before being appointed head of SNPE explosives company in 1994.

Mr Alain Lamassoure, the government spokesman, yesterday said the summary dismissal of Mr Dufour, who came to Snecma in 1994 from GEC-Alsthom, the UK-French company, was "a bit exceptional". But he said "the recent positions taken by Mr Dufour, notably on Snecma's policy of alliances and its privatisation,

had raised questions about the enterprises strategy", while Mr Dufour had also failed to heed "repeated government demands" to speed up asset sales.

Mr Dufour's dismissal is the result of a series of disagreements with ministers and other industrialists.

Last week, Mr Dufour revealed to the press that the government was studying the privatisation of the loss-making Snecma. He said he wanted the company to stay in

"entirely French" hands and that it would need a FF8bn-FF10bn (\$1.14bn-\$1.9bn) recapitalisation from the state.

Ironically, one of the main complaints against Mr Dufour is the recent breach in Snecma's long-standing partnership with GE in making the CSM range of aero-engines.

Mr Dufour had insisted that Snecma play a bigger technological role in the planned CSM-XX engine to power the stretched version of the A-340 Airbus, by making part of the

"hot" engine core. GE refused and recently negotiated an exclusive six-month study contract with Airbus to supply this engine by itself.

Mr Dufour retaliated by signing a similar contract to study development of smaller engines with Pratt & Whitney and by making clear he wanted GE kept out of Snecma's capital. GE had indicated its readiness to take a 20 per cent share in Snecma - an offer that might prove useful in any privatisation of the company,

which last year lost FF1.2bn on French based aero-engine sales of FF8.6bn.

Mr Jean Tierson, Airbus president, complained that Mr Dufour's refusal to follow GE in cutting engine prices - because of Snecma's own financial problems - had resulted in Airbus losing sales to Boeing. GE is also believed to have told Mr Tierson that its Geas aircraft leasing arm would only buy Airbuses if there were a change at the head of Snecma.

US West joins BFr37bn Flemish telecoms tie-up

By Neil Buckley in Brussels

US West, the US telecoms group, is teaming up with 17 Flemish cable-TV companies and a consortium of investors to create a sophisticated broadband telecoms network for Flanders. The deal involves investment of BFr37bn (\$1.2bn) over 15 years.

The service, Telenet, hopes to provide competition in telephony services for Belgacom, the former state-owned group in which a consortium led by Ameritech, another US telecoms group, took a 49.9 per cent stake for BFr73.3bn in December.

It will convert the existing 32,000km of co-axial cable which links 95 per cent of the 2.1m homes and businesses in Flanders into a broadband network capable of offering advanced communications services, as well as video-on-demand, pay-TV, interactive games and other services. It expects to begin within a year. The alliance, concluded this



Telecoms team: (from left) Alex Brabers, GIMV; Piet Vandermeersch, Telenet; Cliff Stice, US West; and Dirk Boogmans, Telenet

week after more than a year of feasibility studies, is the latest in a spate of telecoms deals ahead of liberalisation of European Union telephone services on January 1 1998.

US West has a 25 per cent share of the new company, with 35 per cent held by the 17 cable distribution companies. Six of these are pure public utility companies, while 11 are mixed utility companies with elements of public and private

ownership. A further 20 per cent is held by GIMV, the Flemish investment company, while a consortium of investors including Kredietbank, ABB, and Gevaert has the remaining 20 per cent. The

group will have capital of BFr18bn. Much of the projected BFr37bn investment will come in the first seven years. This will involve BFr15.4bn to create a fibre optic "backbone"

ring linking the existing cable services, with switch and transmission equipment; BFr13.2bn to upgrade the existing networks; and BFr8.4bn in administrative systems. The group expects to break even by the sixth year, with annual turnover by the 10th year projected at BFr20bn.

Mr Gary Ames, US West's chief executive, said the move complemented its existing European cable interests, including a move into the UK as founding partner of TeleWest, the world's largest independent operator of combined cable TV and telephone services, as well as investments in the Netherlands, France, Scandinavia and eastern Europe.

He said high telecoms prices in Belgium made it ripe for competition. The former monopoly provider, Belgacom, which recently installed a new board following its partial privatisation last year, is busy restructuring and cutting staff - and attempting to throw off a reputation for poor service.

NEWS DIGEST

Dutch to examine proposed TV deal

The Dutch government is to investigate a proposed pay-television merger that would leave a single competitor on the fledgling Benelux digital TV market. The move could prove to be a test case for the government's commitment to stimulate domestic competition.

Earlier this week, Philips, the Dutch electronics group, and Royal PTT Nederland (KPN) proposed to join forces with Nethold, a privately-owned information services provider, to introduce digital television in the Benelux this summer. But Mr Hans Wijers, the Dutch minister for economic affairs, told parliament yesterday: "The key issue is whether this new combination will diminish the chance for new entrants into the pay-TV market."

The deal would mean the only existing subscription and pay-per-view competitors in the region - FilmNet/SuperSport (owned by Nethold) and TeleSelect (a Philips-KPN joint venture) - would be subsumed into a single entity. Philips and KPN would receive a shareholding of up to 40 per cent in Nethold Benelux in exchange for TeleSelect.

The proposed merger will bring the Benelux one step closer to the de facto establishment of a TV set-top "black box" technology owned by Nethold. Last month, the Dutch government tabled legislation to ban cartels and to set up a watchdog commission with the power to review proposed corporate mergers.

David Broom, Amsterdam

Banco Di Napoli trims network

Italy's Banco Di Napoli has reached a preliminary agreement to sell 50 branches in Northern Italy to Banca Popolare di Brescia for L290bn (\$186m). Banco Di Napoli said the operation would help improve its liquidity by decreasing interbank debt.

On Tuesday, Italy's Treasury ministry said it had nominated N.M. Rothschild as adviser on the restructuring of the troubled bank. The planned acquisition fits in with Banca Popolare di Brescia's strategy of expanding in northern Italy. While the deal has not been finalised, the two banks noted that their negotiations were now exclusive.

PT shares rise ahead of offering

Shares in Portugal Telecom rose yesterday amid reports of strong demand for a secondary global offering of 22 per cent of the group that closes on June 7. PT shares closed at €33.699 yesterday, up just over 1 per cent on Tuesday's close. Brokers said some institutional investors were buying shares on the open market because they were concerned they would not be allocated all the shares they wanted through the book-building process. "This is pushing the price up ahead of the sale," one Lisbon dealer said. "But investors would prefer price stability now and growth after the sale."

The shares have gained 32 per cent since an initial public offer of 27 per cent of PT's equity a year ago. The secondary offering is to be priced on June 10 before trading in the new shares begins the following day. Co-ordinating banks said pre-registration for a public offer of 11m shares to Portuguese investors, which closed yesterday, was heavily oversubscribed.

Transavia declines to Fl 17.6m

Transavia, the 80 per cent-owned charter airline subsidiary of KLM Royal Dutch Airlines, saw its net profits for the fiscal year ending March fall to Fl 17.6m (\$10.2m), from Fl 23.4m in 1994-95, despite having carried 14 per cent more passengers. The latest result was bolstered by a Fl 13.1m extraordinary gain connected with the sale of three aircraft. Operating profit slumped from Fl 18m to Fl 4.52m.

Creditor banks give assent to Belleli restructuring plan

By Andrew Hill in Milan

Creditor banks of Belleli yesterday cleared the way for the eventual break-up and sale of the internationally-known Italian engineering contractor, by signing up to a financial and industrial restructuring plan.

The formal approval of the plan cuts almost all the group's ties with the founding Belleli family, which managed the company until last year when it hit financial difficulties. The original Belleli holding company is now under court administration.

The conversion of bank debt into equity in a restructured holding company, called Implants, will leave the family with only a minimal stake.

Mr Renato Cassaro, brought in as chief executive in November, said yesterday the company would now be able to press ahead with an important contract with Shell Offshore, the US offshore exploration arm of Royal Dutch/Shell, for the construction of a new drilling platform known as Ursa. Belleli expects to be able to sign the contract, worth L250bn (\$160m) to the Mantua-based company, next month.

Shell had been cautious about going ahead with the deal while Belleli was still in administration.

Mr Cassaro said yesterday he expected a Mantua court to lift the administration order in "a couple of months". He explained that the Ursa project would be handled by a new company, especially established to reassure Shell that income from the contract would not simply be used to finance the rest of the group.

Belleli is well-known for its work on heavy engineering contracts, such as the construction of power stations

and deep-sea oil platforms, but delays in payment on government contracts led to a financial crisis last summer.

"If this had been any other company, without the strong technological base, we would not have signed this restructuring plan," Mr Cassaro said yesterday.

Mr Cassaro, a former manager with Iri, the Italian state holding company, now intends to proceed with the restructuring and eventual sale of the group. Its core energy and offshore subsidiaries will be wholly owned by Implants, the new holding company,

and non-core businesses will be sold first. The aim was to sell the energy and offshore activities themselves by the middle of 1995, he said.

All but seven of the group's 52 creditor banks agreed to write off 60 per cent of Belleli's L1,000bn of debt, and the remaining loans will be converted into equity. The company is still negotiating with suppliers about the write-off of between 60 and 60 per cent of outstanding debts of L280bn.

The crisis cut Belleli's turnover in 1995 to L1,162bn, against about L1,400bn in 1994.

REPUBLIQUE DE COTE D'IVOIRE

PRIMATURE

MINISTRE DELEGUE AUPRES DU MINISTRE DES INFRASTRUCTURES ECONOMIQUES, CHARGE DE L'ENERGIE ET DES TRANSPORTS

Third Thermal Power Plant for Abidjan

Tender Shortlist Notification

- 1) As part of its economic development policy, Côte d'Ivoire wishes to build a third thermal power plant at Abidjan, to satisfy the growing demand for electricity. The Côte d'Ivoire government is therefore inviting international applications for admission to a tender shortlist for this project.
2) The project consists of two lots:
- Lot 1, to be covered by a BOOT contract, covers funding, construction and operation of a thermal power plant to have an eventual total power of 300 to 450 MW ISO. The plant will use single-cycle or combined-cycle technology and the first stage will consist of a gas turbine having a unit power of 100 to 150 MW ISO. The turbines will use natural gas as primary fuel and DDO (distillate diesel oil) as reserve fuel.
- Lot 2 covers construction of an energy evacuation system for lot 1, financed from government fund (Fonds National de l'Énergie Électrique)
3) Applications for admission to the tender shortlist are invited from companies and groups of companies with demonstrable know-how and experience in funding, building and operating thermal power plant.
4) Tender shortlist application forms and accompanying documentation can be obtained from the address below in exchange for a non-refundable cash remittance of CFAF 100,000:

Direction et Contrôle des Grands Travaux
Département Industrie et Énergie
Boulevard de la Comiche, Cocody
04 B.P. 945 Abidjan 04

Telephone: 44 21 18
Fax: 44 58 66

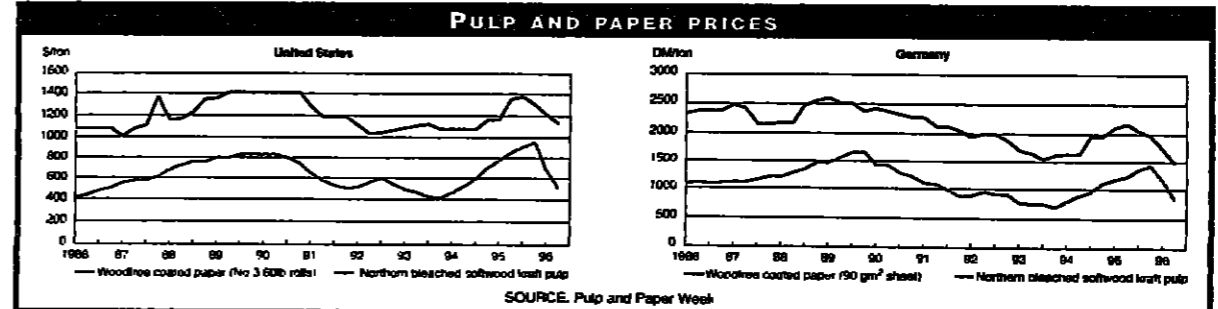
- 5) Applications should be submitted in five copies (including the original) in a sealed and stamped envelope by 18:00 GMT on 31 July 1996, at the above address.
6) Shortlisted applicants will receive individual notification, by mail or fax of how to obtain the final tender documentation.

sappi limited

UNAUDITED RESULTS

for the six months to 31 March 1996

- DRAMATIC DECLINE IN MARKET PRICES
• CAPITAL EXPENDITURE PROGRAMME NEARING COMPLETION
• SIGNS OF MARKET BOTTOMING



SUMMARY OF RESULTS table with columns for SALES, OPERATING INCOME, NET INCOME, EARNINGS PER SHARE, DIVIDENDS PER SHARE, CASH GENERATED FROM OPERATIONS. Rows for REVIEWED and UNAUDITED periods.

At the markets in which we operate... Consolidated turnover for the six months was nearly \$2 billion compared to \$1.4 billion in the equivalent period last year... We expect the international economic environment, and so too paper demand, to improve in the second half of the calendar year... CAPITALISATION SHARE AWARD ANNOUNCEMENT

Handwritten Arabic text at the bottom of the page.

COMPANIES AND FINANCE: ASIA-PACIFIC

Domestic sales drive Mitsubishi Motors

By Michio Nakamoto in Tokyo
Mitsubishi Motors (MMC), one of Japan's leading vehicle makers, posted record profits on a non-consolidated basis last year. The result was helped by cost-cutting measures and higher sales in the Japanese market.

recurring profits were 41 per cent lower at ¥31.3bn.
The parent company, however, increased recurring profits by 15 per cent from ¥48bn to a record ¥55.4bn on sales down by 5 per cent from ¥2,852.5bn to ¥2,522.6bn. The better profits were attributed to cost-cutting measures.

obstructed by the disappointing performance of the Galant, its mainline passenger car which is approaching a model change this year.
Exports fell significantly due to the shift of production overseas, particularly to the US.

joint venture, the Carisma, had sold firmly in the current year. Against 6,700 units sold last year, when the car was sold in only five markets, the Carisma has sold 5,500 units in the first three months alone of this year. MMC is targeting sales of 60,000 to 70,000 a year after the facility goes into full production later this year.

consolidated profits on record sales.
The strong performance enabled the company, which is 37.4 per cent owned by General Motors, the US car maker, to wipe out its cumulative losses of ¥33.5bn at the end of March.

Mayne Nickless to dispose of Optus stake

By Nikki Tait in Sydney
Mayne Nickless, the Melbourne-based transportation, security and healthcare group, brought to an end months of speculation yesterday when it said it would sell its 24.9 per cent stake in Optus Communications, the Australian telecommunications group.

Write-back behind rise at Indian bank

The Industrial Credit & Investment Corporation of India, the country's leading development bank, yesterday announced an after-tax profit of Rs1.74bn (\$135m) for the year to end-March. This compared with Rs3.9bn in the previous year, a rise of 31 per cent. The profit was, however, boosted by extraordinary income of Rs380m represented by the write-back of excess provision for depreciation on leased assets in earlier years.

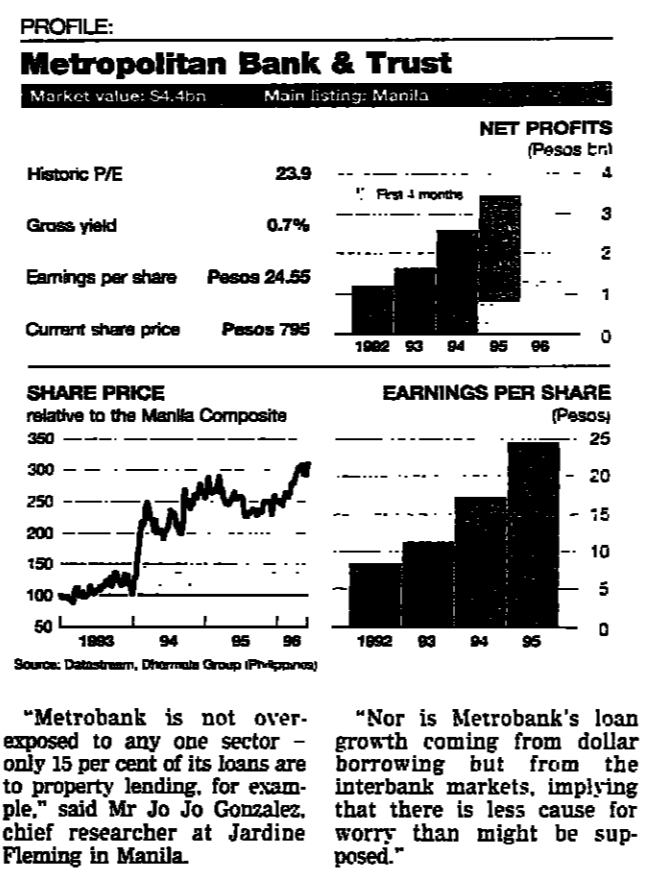
Siam Cement shows 20% growth in first quarter

By Ted Baradoke in Bangkok
Siam Cement, Thailand's largest industrial conglomerate, reported strong first-quarter net profit growth yesterday, despite a drop in earnings at its cement business.
Consolidated net profit in the first quarter rose 20 per cent over the same period last year to Bt2.64bn (\$104m).

Metrobank lifted by loan growth

By Edward Luce in Manila
Shares in Metropolitan Bank & Trust Co (Metrobank), the Philippines' largest private-sector bank, soared to a record high yesterday after the company said that net profits grew by 66 per cent in the first four months of 1996.

months - is expanding at a much slower rate than its loan portfolio, say it is unlikely Metrobank will maintain this rate of expansion in the medium term. Metrobank's loan-to-deposit ratio increased from 70 per cent to almost 100 per cent in the past 12 months.
"There is good reason to question the speed of Metrobank's loan expansion and the banking sector's loan growth in general," Mr Lucio Soso, chief researcher at All Asia Capital in Manila, said yesterday.



Optus also said the float timetable was "still being reviewed" but added that work would continue to prepare the company for a public listing this year.
"The ownership of Optus has been expected to undergo adjustment as founding shareholders reviewed their positions ahead of the float," it said.

Bank Indonesia yankee offering

Indonesia's central bank is preparing to launch its first bond offering in the yankee bond market - the US domestic bond market for foreign issuers - in order to establish a benchmark for future bond issues from the private sector.
Salomon Brothers has been appointed lead manager for the issue with Goldman Sachs, J.P. Morgan and Merrill Lynch acting as co-managers.

MAS disappoints despite 67% rise

By James Kynge in Kuala Lumpur
Malaysian Airline System yesterday announced a 67.3 per cent jump in full-year net profits, confirming a revival of fortunes at the former state carrier which was bought in 1994 by a telecoms entrepreneur with no airline experience.

profit was M\$218.11m, up 61.3 per cent, on turnover ahead 16.3 per cent at M\$5.63bn.
Mr Tajudin Ramli, chairman of the airline's owner, Malaysian Airline System Berhad, said costs had been cut and new routes obtained through agreements with other airlines - allowing under-used aircraft to spend more time flying.

with the UK's Virgin Atlantic, Ansett Australia and Canadian Airlines International provided new routes and helped raise average daily flying times from 11 to 13 hours for Boeing 747s and from seven to eight hours for Boeing 737s.
Total freight and passenger capacity grew by 28.8 per cent to 5,380bn tonne-kilometers, but the overall freight/passenger load factor dropped 1.7 percentage points to 62.3 per cent.

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Mr Tajudin attributed the second-half slowdown to a M\$70m payment for salary increases and a slight rise in fuel costs. He added that a process of cost cutting and raising productivity was continuing, but said this would not result in redundancies among the group's 20,000 staff.

Following the recent A\$300m rights issue at Optus, Mayne is estimated to have invested about A\$550m in the telecoms group.
However, the Optus stake always sat oddly alongside Mayne's core business, and speculation that it might sell has surfaced on several occasions.

Goodman in Vietnam re-think

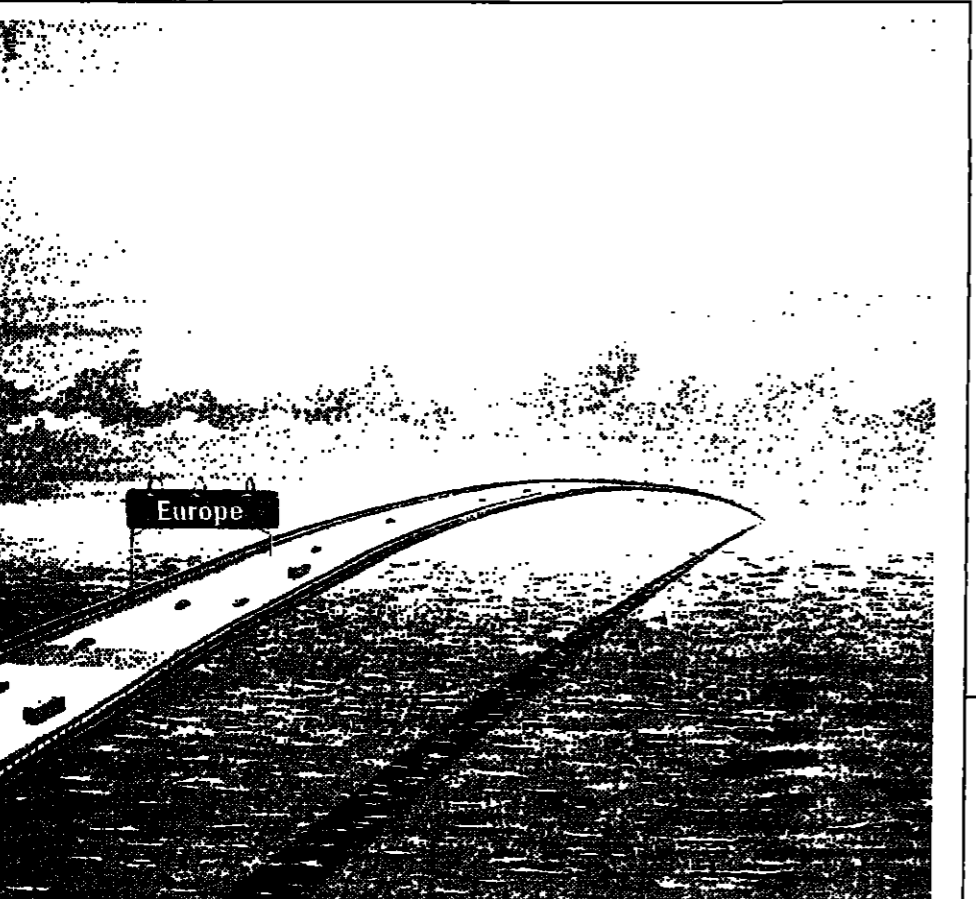
The Australian Wheat Board said yesterday that it understood Goodman Fielder, Australasia's largest food manufacturer, was looking to pull out of its flour mill joint venture in Vietnam, and sell its 52.5 per cent interest in the project.
The joint venture was set up in 1984, with the AWB holding a 17.5 per cent stake and Vifon, a Vietnamese noodle manufacturer, having a further 30 per cent. The AWB stressed that it remained committed to the project. The AWB said it had been advised that Goodman's withdrawal came as part of a retrenchment from "a number of... projects in Asia" so it could concentrate on its core business.

Toshiba promotes vice-president

Toshiba, one of Japan's leading integrated electronics groups, is to promote its executive vice-president, Mr Tazuo Nishimuro, to president in succession to Mr Fumio Sato. Mr Sato will become chairman to replace Mr Joichi Aoi, who will become an adviser to the electrical giant.

Australia, Korea in SE accord

The Australian and Korea Stock Exchanges have signed a memorandum of understanding, designed to formalise communications lines and facilitate the flow of information between the two organisations. The MOU with the Korean exchange follows a similar agreement between the ASX and Kuala Lumpur Stock Exchange earlier this month.



Coles Myer settles litigation with former finance director

By Nikki Tait
Coles Myer, Australia's biggest retailer, said yesterday that it had settled its litigation with Mr Philip Bowman, its former finance director. Mr Bowman's acrimonious departure from the company last year led to questions about corporate governance standards at the retailer and prompted institutional investors to push for board changes.

withdraw all allegations made against the other, with Mr Nobby Clark, Coles' new chairman, saying he wished Mr Bowman well for the future. Mr Clark added that he had found Mr Bowman "to be a person of complete integrity and sincerity".
The legal battle was sparked last year when Coles sacked Mr Bowman in September, alleging that he had breached its code of conduct by disclosing confidential company information to third parties.

Philip Bowman: claimed he was dismissed for 'Yannon' inquiries



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THE ROYAL BANK OF CANADA U.S. \$250,000,000 Floating Rate Debentures due 2005. In accordance with the Terms and Conditions of the Debentures, the interest rate for the period 31st May, 1996 to 29th June, 1996 has been fixed at 9.5% per annum. On 29th June, 1996 interest of U.S. \$4,277,777 per U.S. \$1,000 nominal amount of the Debentures will be due for payment. The rate of interest for the period commencing 29th June, 1996 will be determined on 29th June, 1996.

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COMPANIES AND FINANCE: THE AMERICAS

Texas Instruments chairman dies at 58

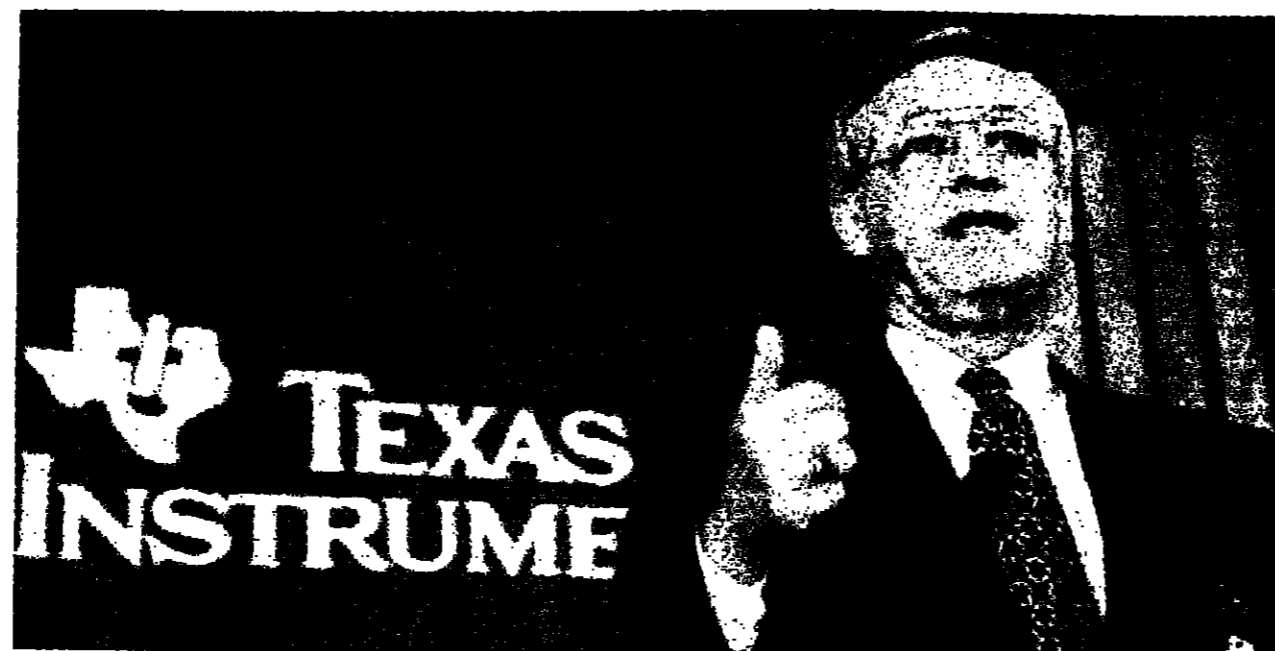
By Louise Kahoe in San Francisco and Paul Taylor in London

Jerry Junkins, chairman, president and chief executive of Texas Instruments died suddenly yesterday while visiting customers and employees in Germany. He was 58.

Junkins had headed Texas Instruments, one of the world's largest semiconductor chip producers, since 1985, when he was made president and chief executive. He became chairman in 1988.

During his tenure at TI the company's revenues more than doubled, from about \$6bn to more than \$13bn. TI greatly expanded its international operations, establishing a semiconductor joint venture with Acer in Taiwan, building a large chip plant in Italy and a joint venture with Kobe Steel in Japan, and a joint venture in Singapore with Hewlett-Packard and Canon. TI also recently announced the formation of a joint venture in Thailand.

Junkins was credited with stabilising TI's financial performance by balancing its role as one of the world's leading producers of dynamic random access memory chips - a highly volatile commodity - with the development of new "differentiated" semiconductor products such as digital signal processors for multimedia applications. He also oversaw



Jerry Junkins: TI's revenues more than doubled, from about \$6bn to more than \$13bn, during his tenure

the company's retrenchment in the defence electronics sector.

Mr Pat Weber, formerly president of TI's semiconductor division, and Mr Bill Mitchell, formerly president of the group's systems and equipment operations, who have shared the office of chief executive with Junkins for the past three years as vice-chairmen of the group, will take over responsibilities for day-to-day

operations in the short term. The office of the chief executive had "operated as a team", Mr Mitchell said, so there would be no disruption of operations, or immediate changes.

Jerry Junkins' death "had been a great shock. There is very great sadness throughout the company," said Mr Mitchell. Junkins commanded the affection, as well as the

respect, of colleagues and peers in the computer and semiconductor industries as well as among the many community projects in which he had been involved.

A committed "free trader", Junkins was active in promoting the passage of Gatt and Nafta agreements. He had recently undertaken a speaking tour of the US as co-chairman of the Business Round

Table, to bolster support for free trade among small business executives. He feared that politicians on the "far right and left" could undermine US support for free trade and believed business leaders like himself had a duty to persuade their peers of the advantages of open trade.

Junkins was a member of the boards of Caterpillar, Procter & Gamble and 3M.

Seagram slides 61% despite rise in revenues

By Tony Jackson in New York and Robert Gibbons in Montreal

Seagram, the Canadian drinks and entertainment group, saw net income from continuing activities fall 61 per cent in the first quarter to US\$23m, despite a near doubling in revenues as a result of acquisitions. Cash flow rose 50 per cent to \$304m.

Cash flow from the MCA entertainment business, acquired last year, was down 17 per cent on a like-for-like basis at \$108m, on revenues 1 per cent lower at \$1.1bn. Cash flow from films surged from \$43m to \$109m.

However, the music division showed a cash outflow of \$13m compared with a \$50m inflow, as a result of a 27 per cent fall in revenues to \$228m and continued heavy investment in new artists and marketing.

Cash flow from the spirits and wine division was down 9 per cent at \$148m on revenues up 2 per cent at \$858m. The global market remained difficult, Seagram said, though it saw a strong performance from some brands such as Martell cognac, Mumm Sekt and Absolut vodka.

There was some recovery from previous weakness in European wines and spirits, particularly in Germany and Portugal. However, this was offset by a downturn in North America and the Asia-Pacific region.

The soft drinks division increased its cash flow 17 per cent to \$48m on sales up 20 per cent at \$438m. This was helped by the acquisition of the Dole fruit juice business, but also reflected continued growth at Tropicana.

The net earnings figure was affected by sharply higher taxes - \$50m against \$22m - despite a 9 per cent fall in pre-tax income to \$74m. Net earnings from continuing operations were 6 cents per share, compared with 16 cents.

At the company's annual meeting in Montreal, Mr Edgar Bronfman, chairman, reiterated an earlier warning that no financial improvement was expected until the start of the financial year, which is being moved to July 1.

He said the benefits of re-engineering in the wines and spirits division would not be felt until then. Seagram would sell its 15 per cent interest in Time Warner at the appropriate moment, he added. Seagram paid \$2.2bn for the shares.

NEWS DIGEST

US, Canada airlines close to service link

American Airlines and Canadian Airlines International were yesterday granted "tentative" antitrust immunity by the US department of transportation, allowing the two carriers to integrate their US-Canada air services. The department said it would make a final decision after June 4.

Canadian Airlines International is 83 per cent owned by AMR, American Airlines' parent, and the two already share codes on cross-border flights. Under the new agreement the two carriers will fully integrate their cross-border services while retaining their separate corporate and national identities.

The department said final approval of the deal would allow American Airlines to compete more effectively with other carriers and alliances in the US-Canada market, which was deregulated last year. American Airlines applauded the move, saying it would allow the US-Canada "open skies" agreement to reach its full potential.

New finance chief for Colgate

Colgate-Palmolive said Mr Robert Agate, 60, its chief financial officer would retire on July 1, to be replaced by Mr Stephen Patrick. Mr Patrick is currently vice-president and corporate controller.

Ericsson in San Francisco deal

Ericsson, the Swedish telecoms equipment group, has won an order from PersonalTechnology Services (PTS) to deliver SuperCordless, a low-tier PCS (personal communications service) telephone system in San Francisco in 1997-2000. The first-year value of the agreement was estimated to be \$50m. Ericsson said. The order is contingent on PTS acquiring PCS licences in an auction, it said.

Novell slips into red after distribution policy change

By Paul Taylor

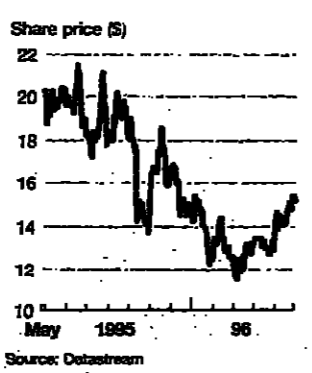
Novell, the world's leading supplier of personal computer networking software, posted a second-quarter loss yesterday, as expected. This followed changes in product distribution policy announced this year.

The changes - which reflect the switch in customer purchasing behaviour in favour of site licenses rather than boxed software - reduced worldwide inventories held by resellers and distributors by about \$25m, and reduced shipments by a corresponding amount.

As a result, the group reported a 15 cents a share net loss for the quarter ended April 27 compared with earnings of 26 cents a year earlier.

Revenues declined to \$188m from \$630m a year ago when the figures included \$49m of revenue from the applications software and UnixWare operations which were sold

Novell



during the first half. The sale of the applications software, including WordPerfect, a word processing programme, to Corel of Canada was completed in March and led to a second-quarter pre-tax gain of \$20m, or 4 cents a share.

Second-quarter revenues were bolstered by strong corporate sales of the group's Net-

Ware 4.1 product and its GroupWare electronic messaging software which accounted for \$10m (\$15.1m) of revenue.

"In a single quarter we achieved our very aggressive objectives of both completing our sale to Corel and dramatically reducing and rebalancing Novell product inventory in our worldwide distribution channel," said Mr Robert Frankenberg, chairman and chief executive.

Mr Frankenberg said Novell was continuing to gain market share in the enterprise, or corporate-wide, segment of the networking market and said the sale of the applications software business had enabled the group to further lower operating expenses.

The group ended the period with cash and short-term investments totalling \$1.2bn, compared with \$1.3bn six months earlier.

Shares in the group fell 4% to \$14 in early trading.

Royal Bank of Canada up 12%

By Bernard Simon in Toronto

Record investment banking income and lower loan-loss provisions helped Royal Bank of Canada, the country's biggest financial institution, to a 12 per cent advance in second-quarter earnings.

Although yesterday's results were slightly above analysts' forecasts, earnings were 4 per cent below the previous three months.

This reflected a shorter quarter and lower proceeds from the sale of bonds to developing countries.

Net income rose to C\$340m (US\$247m), or 97 cents a share, in the three months to April 30, from C\$304m, or 83 cents, a year earlier. Return on equity climbed to 17 per cent, from 16.3 per cent. Return on assets was unchanged at 0.73 per cent.

Loan loss provisions fell to C\$110m, from C\$140m.

The bank's portfolio of non-performing loans on April 30, totalling C\$633m, was 14 per cent lower than on January 31. The drop in non-performing loans was almost entirely a result of an improved commercial property portfolio.

Several Canadian banks have pared their property holdings recently by selling off some of their most troubled assets.

A feature of the latest results was a doubling in capital market fees to C\$189m, reflecting a record performance by RBC Dominion Securities, the bank's investment banking arm. Earnings from mutual funds grew 28 per cent.

Assets totalled C\$199.5bn on April 30, up 14 per cent, including a 7 per cent rise in the bank's loan portfolio.

Royal's share price was unchanged at C\$28.35 in early trading on the Toronto stock exchange yesterday.

FIDELITY FUNDS SICAV advertisement with logo and contact information.

RSVP City Limited advertisement for Guaranteed Extendible Variable Rate Notes due 2006/2007.

NOTICE TO BONDHOLDERS Acer Incorporated advertisement.

CREDIT COMMERCIAL DE FRANCE advertisement for REVERSE FLOATER BONDS DUE 1997.

HCFC FINANCING 3 PLC advertisement for Mortgage Backed Floating Rate Notes due December 2008.

APPOINTMENTS ADVERTISING advertisement.

Royal Brotherhood advertisement for AssiDomän Kraft Products.

NATIONAL BANK OF GREECE advertisement for RECRUITMENT OF SPECIALISED PROFESSIONALS.

Vertical text on the left edge of the page, partially obscured by a large image of a man's face.



COMPANIES AND FINANCE: UK

Carlton beats City expectations with £143m

Record programme sales of £72m helped to push Carlton Communications, the broadcasting and media services group, to better than expected pre-tax profits of £143.3m (£217.8m) for the six months to the end of March.

Carlton is now one of the largest programme makers in the UK with the expertise and resources to compete on a global scale. Mr Michael Green, chairman of Carlton said yesterday.

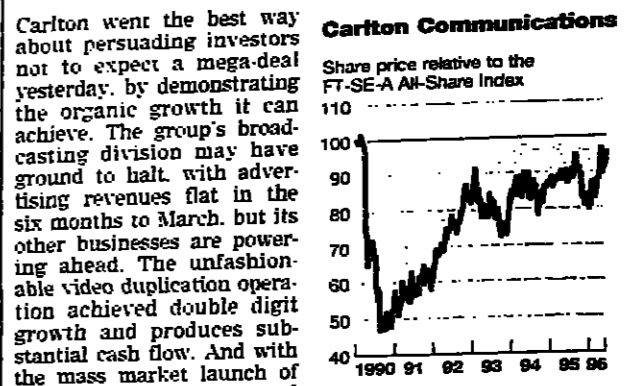
Carlton, which owns both Carlton Television in London and Central in the Midlands, said it was providing more than a quarter of the autumn, winter and spring ITV schedule, with dramas such as Sharpe, Kavanagh QC, Bramwell, Cadfael and Peak Practice.

Carlton looked carefully at mounting a hostile takeover bid for MAI, the broadcasting and financial services group now merged with United News and Media, but decided the price was too high. The same is likely to apply to the remaining ITV companies not already part of larger groups.

Analysts yesterday moved up their estimates for the full year to forecast pre-tax profits of between £200m-£300m. Carlton shares, which have risen by 30 per cent in the past 6 months went up 3p yesterday to finish at 481p.

Earnings rose 13 per cent to 13.8p and the dividend rose 17.5 per cent to 4.37p.

LEX COMMENT Carlton



Carlton went the best way about persuading investors not to expect a mega-deal yesterday, by demonstrating the organic growth it can achieve. The group's broadcasting division may have ground to halt, with advertising revenues flat in the six months to March, but its other businesses are powering ahead.

Cashmere prices hit Dawson

Steep price rises in the luxury cashmere market triggered a 39 per cent fall in underlying profits last year for Dawson International, the Scottish textile group best known for its Pringle brand.

However, orders had surged in the past six weeks, helped by a fashion-driven redesign. Pre-tax profits of £3.9m, after exceptional charges of £5.6m for disposals, compared with £1.7m previously, depressed by restructuring charges of £2.2m.



Derek Finlay: conditions 'as bad as anyone can remember'

WH Smith ready to put DIY chain up for sale

WH Smith, the high street retailer, is set to signal a readiness to sell Do It All, its loss-making DIY chain, when it presents the results of its strategic review next month.

WH Smith's share of Do It All's losses deepened from £3m to £7.7m (£11.7m) in the 31 weeks to January 6, as like-for-like sales slumped 3.2 per cent.

RESULTS

Table with columns for Company, Turnover (£m), Pre-tax profit (£m), EPS (p), Current payment (p), Date of payment, Dividends (p), Total for year, and Total last year. Lists companies like Abacus Polar, Anglian Water, Balfour Beatty, etc.

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional charge. *After exceptional credit. †On increased capital. ‡On reduced capital. *Equivalent after allowing for scrip issue. ‡Includes special of 2.6p. *Comparatives restated.

Cash or shares for Dairy Crest owners

The 28,000 dairy farmers who indirectly own Dairy Crest, the former processing arm of the Milk Marketing Board, will be offered shares in up to 75 per cent of the company before it floats this summer, or a cash alternative.

There will be no public offer of shares. It dismissed concerns that the BSE crisis made it a bad time to float. It said that an increase in the number of cows the government planned to slaughter, currently 80,000, would have a 'minimal' impact on profitability.

Advertisement for Hobart Communications, featuring a large 'H' logo and contact information for Stephen Witt, Marketing Director. Lists services like Financial Advertising, Tombstone Advertising, Audio Visual Presentation, etc.

Waterford Foods reviews options

Waterford Foods may merge or enter a partnership with fellow Irish dairy groups as competition increases through the industry, its shareholders were told yesterday, writes Martin Eric.

Mr Matt Walsh, managing director, told the annual meeting he was reviewing options that included merger, partnerships or other form of strategic alliance to cope with an 'era of tremendous change'.

Kalamazoo makes \$33m purchase to expand in Europe

Shares in Kalamazoo Computer Group rose 28p to 143p yesterday after it released an upbeat trading statement and announced a \$33m acquisition to expand its computer systems operations in continental Europe.

repan IT solutions to leading motor manufacturers. Following the acquisition, we will become the market leader in automotive dealer management systems in Europe.

Analysts say the review will be aimed at increasing group profitability and refocusing the group's 550-strong high street chain.

Abacus shares fall on warning

A strong set of results from Abacus Polar, the newly-emerged electronics components distributor, were marred yesterday by a warning that sales and profits for the second half would be adversely affected by falling product prices.

Table showing Abacus share price movement from 1990 to 1996, including columns for Bid, Offer, and Last.

The warning, which sent the shares down 19p to 220p, came as the group reported a 45 per cent rise in pre-tax profits to £4.5m (£6.84m) for the six months to March 31.

Carlton Communications Plc Exchangeable Capital Securities and Bearer Securities

Carlton Communications Plc ("Carlton"), published its results for the six months to the end of March 1996 on 29 May 1996. Copies of the half-yearly report are available to holders of Carlton's Exchangeable Capital Securities ("EC-Caps") and to holders of Bearer Shares of Carlton's 7.7% Convertible Subordinated Bonds due 2007 ("Bonds").

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European products

CURRENCIES AND MONEY

MARKETS REPORT

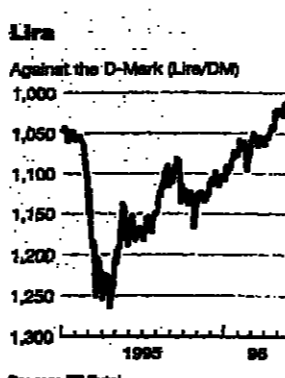
Dollar firmer as markets wait on Bundesbank

By Philip Gawth

The dollar yesterday continued its slow upward march against the yen and the D-Mark, but lacked the momentum to break through important technical resistance levels.

Mr Paul Lambert, currency economist at UBS in Zurich, says the main factor behind the correction in the franc has been US hedge funds funding purchases of US treasuries through the franc - that is, borrowing francs, and then selling them.

This trade, he argues, has probably now played itself out, but two other factors should continue the trend: a correction to the recent sharp rise in



Source: FT Data

months too. Now, it seems, it is the turn of the Swiss franc, which many economists consider the world's leading currencies.

Analysts are confident that the Swiss National Bank will be happy to encourage an easier economic policy in order to stimulate the economy. UBS estimate that the Swiss economy is heading for its sixth consecutive year of below potential growth.

POUND SPOT FORWARD AGAINST THE POUND

Table showing Pound Spot Forward Against the Pound with columns for May 29, Closing mid-point, Change on day, Bid/offer spread, Day's high/low, One month rate, Three months rate, One year rate, and Bank of England index.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table showing Dollar Spot Forward Against the Dollar with columns for May 29, Closing mid-point, Change on day, Bid/offer spread, Day's high/low, One month rate, Three months rate, One year rate, and J.P. Morgan index.

OTHER CURRENCIES

Table listing other currencies such as Australian Dollar, Canadian Dollar, Hong Kong Dollar, etc., with their respective rates and changes.

WORLD INTEREST RATES

Table titled 'MONEY RATES' showing interest rates for various countries like Belgium, France, Germany, Italy, etc., with columns for Over night, One month, Three months, Six months, One year, Lomb. inter., Da. rate, and Repo rate.

EURO CURRENCY INTEREST RATES

Table showing Euro currency interest rates for various countries like Belgium, France, Germany, Italy, etc., with columns for May 29, Short term, 7 days, One month, Three months, Six months, and One year.

CROSS RATES AND DERIVATIVES

Table titled 'EXCHANGE CROSS RATES' showing exchange rates for various currencies like Belgium, Denmark, France, Germany, etc.

JAPANESE YEN FUTURES (DM) Yen 12.5 per Yen 100

Table showing Japanese Yen Futures with columns for Open, High, Low, Est. vol, and Open int.

EUROPEAN CURRENCY UNIT RATES

Table showing European Currency Unit Rates for various countries like Spain, Netherlands, Belgium, etc.

UK INTEREST RATES

Table showing UK Interest Rates for London Money Rates and UK clearing bank base lending rate.

NON ERM MEMBERS

Table showing interest rates for non-ERM members like Greece, Turkey, etc.

THREE MONTH EURO/DOLLAR (LIFE) \$1m points of 100%

Table showing Three Month Euro/Dollar futures with columns for Open, High, Low, Est. vol, and Open int.

BASE LENDING RATES

Table showing base lending rates for various banks like Adams & Company, Allied Trust Bank, etc.

THREE MONTH EURO/DOLLAR (LIFE) \$1m points of 100%

Table showing Three Month Euro/Dollar futures with columns for Open, High, Low, Est. vol, and Open int.

THREE MONTH EURO/DOLLAR (LIFE) \$1m points of 100%

Table showing Three Month Euro/Dollar futures with columns for Open, High, Low, Est. vol, and Open int.

Advertisement for Futures Traders: Save on Every Trade. Features include fast fills, access to worldwide markets, 24-hour call-free service, institutional rates for currency conversions, and full range of trading support-free.

Advertisement for MARGINED FOREIGN EXCHANGE TRADING. Features include fast, competitive quotes 24 hours, clearing and execution service 24 hours, and contact information for Berkeley Futures Limited.

Advertisement for KOREA LIBERALISATION FUND LIMITED TO THE HOLDERS OF WARRANT IDRS. Includes details about the fund, subscription process, and contact information.

Advertisement for FAST 64 KBIT SATELLITE TECHNOLOGY FOR COMPLETE REAL-TIME DATA OF THE US AND EUROPEAN EXCHANGES. Includes details about the technology and contact information.

Advertisement for City Index. Includes details about the index and contact information.

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Table showing Three Month Euro/Dollar futures with columns for Open, High, Low, Est. vol, and Open int.

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

| | | |
|---------------------|-------|---|
| Guinness | 11.15 | ↑ |
| Heavenly Brew | 2.20 | ↓ |
| London & Lancashire | 1.35 | ↓ |
| Reckitt Benckiser | 33.50 | ↓ |
| United Breweries | 2.50 | ↓ |

BANKS, MERCHANT

| | | |
|------------------|------|---|
| Banque Paribas | 1.55 | ↓ |
| Barclays | 1.00 | ↓ |
| Banco | 1.00 | ↓ |
| Deutsche | 1.00 | ↓ |
| First Interstate | 1.00 | ↓ |

BANKS, RETAIL

| | | |
|------------------|------|---|
| Bank of Ireland | 1.00 | ↓ |
| Bank of Scotland | 1.00 | ↓ |
| Bank of West | 1.00 | ↓ |
| Bank of America | 1.00 | ↓ |
| Bank of Montreal | 1.00 | ↓ |

BREWERIES, PUBS & REST

| | | |
|------------------|------|---|
| Beck's | 1.00 | ↓ |
| Brewer's | 1.00 | ↓ |
| Pub & Restaurant | 1.00 | ↓ |

BUILDING & CONSTRUCTION

| | | |
|--------------|------|---|
| Building | 1.00 | ↓ |
| Construction | 1.00 | ↓ |

BUILDING MATS. & MERCHANTS

| | | |
|---------------|------|---|
| Building Mats | 1.00 | ↓ |
| Merchants | 1.00 | ↓ |

CHEMICALS

| | | |
|-----------|------|---|
| Chemicals | 1.00 | ↓ |
|-----------|------|---|

DISTRIBUTORS

| | | |
|--------------|------|---|
| Distributors | 1.00 | ↓ |
|--------------|------|---|

DIVERSIFIED INDUSTRIALS

| | | |
|-------------------------|------|---|
| Diversified Industrials | 1.00 | ↓ |
|-------------------------|------|---|

ELECTRICITY

| | | |
|-------------|------|---|
| Electricity | 1.00 | ↓ |
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ELECTRONIC & ELECTRICAL EQPT

| | | |
|------------------------------|------|---|
| Electronic & Electrical Eqpt | 1.00 | ↓ |
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ELECTRONIC & ELECTRICAL EQPT - Cont.

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| Electronic & Electrical Eqpt - Cont. | 1.00 | ↓ |
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ENGINEERING

| | | |
|-------------|------|---|
| Engineering | 1.00 | ↓ |
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ENGINEERING - Cont.

| | | |
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| Engineering - Cont. | 1.00 | ↓ |
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EXTRACTIVE INDUSTRIES - Cont.

| | | |
|-------------------------------|------|---|
| Extractive Industries - Cont. | 1.00 | ↓ |
|-------------------------------|------|---|

FOOD PRODUCERS

| | | |
|----------------|------|---|
| Food Producers | 1.00 | ↓ |
|----------------|------|---|

FOOD PRODUCERS - Cont.

| | | |
|------------------------|------|---|
| Food Producers - Cont. | 1.00 | ↓ |
|------------------------|------|---|

ENGINEERING, VEHICLES

| | | |
|-----------------------|------|---|
| Engineering, Vehicles | 1.00 | ↓ |
|-----------------------|------|---|

EXTRACTIVE INDUSTRIES

| | | |
|-----------------------|------|---|
| Extractive Industries | 1.00 | ↓ |
|-----------------------|------|---|

GAS DISTRIBUTION

| | | |
|------------------|------|---|
| Gas Distribution | 1.00 | ↓ |
|------------------|------|---|

HEALTH CARE

| | | |
|-------------|------|---|
| Health Care | 1.00 | ↓ |
|-------------|------|---|

HOUSEHOLD GOODS

| | | |
|-----------------|------|---|
| Household Goods | 1.00 | ↓ |
|-----------------|------|---|

INSURANCE

| | | |
|-----------|------|---|
| Insurance | 1.00 | ↓ |
|-----------|------|---|

INVESTMENT TRUSTS

| | | |
|-------------------|------|---|
| Investment Trusts | 1.00 | ↓ |
|-------------------|------|---|

INVESTMENT TRUSTS - Cont.

| | | |
|---------------------------|------|---|
| Investment Trusts - Cont. | 1.00 | ↓ |
|---------------------------|------|---|

INV TRUSTS SPLIT CAPITAL

| | | |
|--------------------------|------|---|
| Inv Trusts Split Capital | 1.00 | ↓ |
|--------------------------|------|---|

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Print leader, performance servers, managed desktops.

From the UK's leading provider of distributed IT systems and services.

Detailed share price listings for various companies, including their names, current prices, and percentage changes. Includes sections for Household Goods, Insurance, and Investment Trusts.

Handwritten note: 10.00

LONDON SHARE SERVICE

INV TRUSTS SPLIT CAPITAL - Cont.

Table listing investment trusts with columns for Name, Price, and % Change.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies with columns for Name, Price, and % Change.

OTHER FINANCIAL - Cont.

Table listing other financial companies with columns for Name, Price, and % Change.

PROPERTY - Cont.

Table listing property companies with columns for Name, Price, and % Change.

SUPPORT SERVICES - Cont.

Table listing support services companies with columns for Name, Price, and % Change.

AM - Cont.

Table listing American companies with columns for Name, Price, and % Change.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for Name, Price, and % Change.

INVESTMENT COMPANIES

Table listing investment companies with columns for Name, Price, and % Change.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for Name, Price, and % Change.

PHARMACEUTICALS - Cont.

Table listing pharmaceutical companies with columns for Name, Price, and % Change.

RETAILERS, GENERAL - Cont.

Table listing general retailers with columns for Name, Price, and % Change.

TRANSPORT

Table listing transport companies with columns for Name, Price, and % Change.

SOUTH AFRICANS

Table listing South African companies with columns for Name, Price, and % Change.

PROPERTY

Table listing property companies with columns for Name, Price, and % Change.

SUPPORT SERVICES

Table listing support services companies with columns for Name, Price, and % Change.

OTHER FINANCIAL

Table listing other financial companies with columns for Name, Price, and % Change.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for Name, Price, and % Change.

PAPER, PACKAGING & PRINTING

Table listing paper, packaging, and printing companies with columns for Name, Price, and % Change.

LIFE ASSURANCE

Table listing life assurance companies with columns for Name, Price, and % Change.

MEDIA

Table listing media companies with columns for Name, Price, and % Change.

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for Name, Price, and % Change.

RETAILERS, FOOD

Table listing food retailers with columns for Name, Price, and % Change.

RETAILERS, GENERAL

Table listing general retailers with columns for Name, Price, and % Change.

TELECOMMUNICATIONS

Table listing telecommunications companies with columns for Name, Price, and % Change.

TEXTILES & APPAREL

Table listing textiles and apparel companies with columns for Name, Price, and % Change.

TOBACCO

Table listing tobacco companies with columns for Name, Price, and % Change.

AMERICANS

Table listing American companies with columns for Name, Price, and % Change.

CANADIANS

Table listing Canadian companies with columns for Name, Price, and % Change.

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Prices for the London Share Service delivered by FT Stock, a member of the Financial Times Group. Company characteristics are based on those used for the FT-SE Actuaries Share Index. Closing bid-ask prices are shown in pence unless otherwise stated. Highs and lows are based on intra-day mid-prices over a rolling 52-week period. Where stocks are denominated in currencies other than sterling, this is indicated after the name. Symbols referring to dividend status appear in the notes column only as a guide to yields and PE ratios. Dividends and Dividend covers are published on Monday. Market quotations shown in brackets separately for each line of stock. Example used in calculations are based on IBM 'Healthy Earnings' formula. Price-earnings ratios are based on latest annual reports and accounts and, where possible, are adjusted at interim reports. Yields are based on mid-price, are gross, adjusted for a dividend for each of 20 pence and allow for value of declared dividends and rights. Estimated Net Asset Value (NAV) are shown for investment trusts. In pence per share, along with the percentage discount (D) or premium (P) to the current closing share price. The NAV has assumed a 10% discount to the current closing price. The NAV has assumed a 10% discount to the current closing price. The NAV has assumed a 10% discount to the current closing price.

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FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 679 4978 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing Bermuda (SIB RECOGNISED) funds with columns for Name, Price, and Change.

BERMUDA (REGULATED)**

Table listing Bermuda (REGULATED)** funds with columns for Name, Price, and Change.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey (SIB RECOGNISED) funds with columns for Name, Price, and Change.

IRELAND (SIB RECOGNISED)

Table listing Ireland (SIB RECOGNISED) funds with columns for Name, Price, and Change.

IRELAND (REGULATED)**

Table listing Ireland (REGULATED)** funds with columns for Name, Price, and Change.

ROYAL BANK OF CANADA O/S FUND MANAGERS LTD - Contd.

Table listing Royal Bank of Canada O/S Fund Managers Ltd funds.

GUERNSEY (REGULATED)**

Table listing Guernsey (REGULATED)** funds.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey (SIB RECOGNISED) funds.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey (SIB RECOGNISED) funds.

IRELAND (SIB RECOGNISED)

Table listing Ireland (SIB RECOGNISED) funds.

IRELAND (REGULATED)**

Table listing Ireland (REGULATED)** funds.

LET Asset Management Ltd

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LET Asset Management Ltd

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Dobson Europe Fund Mgrs Ireland Ltd - Contd.

Table listing Dobson Europe Fund Mgrs Ireland Ltd funds.

Dobson Europe Fund Mgrs Ireland Ltd - Contd.

Table listing Dobson Europe Fund Mgrs Ireland Ltd funds.

Dobson Europe Fund Mgrs Ireland Ltd - Contd.

Table listing Dobson Europe Fund Mgrs Ireland Ltd funds.

Dobson Europe Fund Mgrs Ireland Ltd - Contd.

Table listing Dobson Europe Fund Mgrs Ireland Ltd funds.

Dobson Europe Fund Mgrs Ireland Ltd - Contd.

Table listing Dobson Europe Fund Mgrs Ireland Ltd funds.

Bank of Ireland Asset Mgmt (OAM) Ltd

Table listing Bank of Ireland Asset Mgmt (OAM) Ltd funds.

ISLE OF MAN (REGULATED)**

Table listing Isle of Man (REGULATED)** funds.

ISLE OF MAN (REGULATED)**

Table listing Isle of Man (REGULATED)** funds.

ISLE OF MAN (REGULATED)**

Table listing Isle of Man (REGULATED)** funds.

ISLE OF MAN (REGULATED)**

Table listing Isle of Man (REGULATED)** funds.

DIVESCO International Limited - Contd.

Table listing DIVESCO International Limited funds.

DIVESCO International Limited - Contd.

Table listing DIVESCO International Limited funds.

DIVESCO International Limited - Contd.

Table listing DIVESCO International Limited funds.

DIVESCO International Limited - Contd.

Table listing DIVESCO International Limited funds.

DIVESCO International Limited - Contd.

Table listing DIVESCO International Limited funds.

Fidelity Funds - Contd.

Table listing Fidelity Funds.

Fidelity Funds - Contd.

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Fidelity Funds - Contd.

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Fidelity Funds - Contd.

Table listing Fidelity Funds.

Fidelity Funds - Contd.

Table listing Fidelity Funds.

Sarsin Investment SICAV (a)

Table listing Sarsin Investment SICAV (a) funds.

Sarsin Investment SICAV (a)

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Sarsin Investment SICAV (a)

Table listing Sarsin Investment SICAV (a) funds.

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USTS - Cont.

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FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

Main table containing various fund names, prices, and performance metrics. Includes sections for 'OTHER OFFSHORE FUNDS' and 'OFFSHORE INSURANCES'.

MANAGED FUNDS NOTES: Includes detailed information about fund management, risks, and contact details for FT Managed Funds Service.

LONDON STOCK EXCHANGE

MARKET REPORT

Footsie edges higher as bid battle develops

By Philip Coggan, Markets Editor

More bid activity in the utilities sector and a reasonably successful outcome to the £3bn gilt auction helped the UK stock market move ahead again yesterday. But trading continued to be subdued.

ers and three of the top six in the FT-SE 100 index. With British Gas and BT also performing well, the utilities area held the market up in the face of Tuesday's overnight weakness on Wall Street, where the Dow Jones Industrial Average dropped 53 points.

There was some modest weakness on Wall Street in the afternoon, where the Dow was 4 points lower by the close of London trading. But the Footsie held up well, backed by a strong futures market and finished the day around its high at 3,775.8, up 15.1. The Mid-250 gained 10.4 points to 4,514.8.

was just £1.3bn, despite the boost from the Southern Water bid. Few analysts are taking an aggressive line on the market's likely direction. Mr Tim Brown, market strategist at UBS, said: "The market feels very much like a holiday. There does not seem to be a vast amount of turnover. People are sitting on their hands and waiting to see what happens next. They have enough cash to feel apprehensive about selling equities and the political background is making them apprehensive about buying."

optimism among consumers which contrasts with continuing, but thankfully not worsening, gloom among manufacturers". Mr Paul Walton, Goldman's UK strategist, still thinks that political risk will cause the Footsie to fall to 3,400 by the year-end but, in the short term, he says: "An equity market stuck in the 3,650 to 3,850 range now seems the most likely outcome."

Rival bid buoys waters

Blood is thicker than water and the prospect of a bloody bid battle duly pumped the water sector higher yesterday. Southern Electric confounded the expectation of some analysts by topping Scottish Power's bid for Southern Water. The regional electricity group's counter-offer, worth £1.6bn, not only raises the heat in the bid war but lifts the sector throughout the country.

additional 19 to 707p in acknowledgment of the heavy price that it will have to pay. Meanwhile, Scottish Power bounced 6 to 325p and Southern Water added a further 46 to 367p. Among the other takeover candidates within the sector, Thames raised 35 to 589p, the highest rise in the Footsie. It was closely followed by Severn Trent, up 34 to 589p in turnover of 4.8m.

making a move," said Mr Zafar Khan, analyst at SGST. BT in demand The recovery in sentiment at telecoms giant BT gathered pace and the shares surged strongly for the second day running in solid volume. Two weeks ago, the stock was all about a tough-talking regulator and the shares slid to a 53-week low of 326p. But recent feed-back from the industry suggests that Ofcom is in a more conciliatory mood than was earlier suspected.

that the group had stepped into the thick of the cross-Channel price war. The Channel tunnel operator is drastically reducing its shuttle prices, and the stock put on 2 at 87p. Turnover in London was negligible, but reached 42.6m shares in Paris. The view among analysts is that the group is simply matching the sort of discounts offered by the ferry groups. P&O ended all square at 523p. A&M newcomer Prism Rail stormed to 205p on first day dealings. The stock was floated at 100p.

remaining 90 per cent. JJB Sports leapt 45 to 900p, a move which was attributed to a "buy" note from Charterhouse Tilney Securities, its broker. A profits warning lopped almost 8 per cent off electronics components distributor Abacus Polar. The stock ended off 19 at 230p. Kalamazoo Computers surged 28 to a new 52-week high of 143p following an acquisition and news of a placing to partly finance the deal. Software group Recognition Systems bounced to a strong first day premium. Floated at 70p, the shares closed at 110p.

Insiders say Southern Electric, which has had its expansionist dreams shattered so many times before, has to succeed and is prepared to pay up to £5 a share for Southern Water if the battle goes that far. Scottish Power is probably ready to go the distance as well, but all investors are aware that there is bound to be a loser somewhere along the line.

Lucas recovers Motor engineer Lucas Industries, a dull market lately on talk of "take profits" advice from a leading broker, recovered a penny after another energetic two-way pull for the stock. Friday's announcement that Lucas talks with Vartiy, of the US, were progressing well was said to have been interpreted by one City engineering team to be something of a sell signal, on the basis that Lucas was heading for an outright merger.

gain of more than 4 per cent. Mobile phones group Vodafone put on 5 at 258p ahead of next Tuesday's annual results. British Gas bounced 7 to 184p, with dealers pointing the finger at HSBC James Capel which, they said, had decided that the stock was overvalued. Capel was unavailable for comment. Oil majors dipped on the back of weaker oil prices, selling in New York, and caution ahead of the next Opec meeting, which begins on June 5. BP shed 5 to 582p and Shell Transport 8 to 830p.

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Consequently, although sector valuations have been lifted by the takeover war, there will be more to come. One argument being touted was that PowerGen, thwarted in its ambitions to take over another rec, could plausibly bid for Severn Trent. Elsewhere, Wessex is seen as a rational target, as is Anglian, the east of England water authority, which released top of the range figures and a big dividend increase. Southern Electric dipped an

Friday's announcement that Lucas talks with Vartiy, of the US, were progressing well was said to have been interpreted by one City engineering team to be something of a sell signal, on the basis that Lucas was heading for an outright merger. A merger, so the story went, could well be what Lucas has in mind to rule out the long vaunted hostile bid for the group. A deal with Vartiy would put Lucas "out of play". However, the stock clawed back a penny to 234p in 3.4m volume. "If anyone is keen to buy Lucas, they will simply be waiting to see what sort of deal is planned with Vartiy before

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FT-SE-A All-Share index

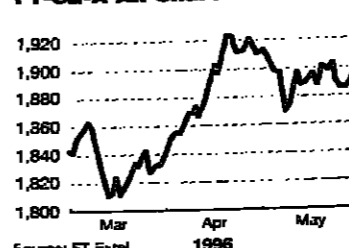


Table with 2 columns: Index Name and Value. Includes FT-SE 100 (3775.7), FT-SE Mid 250 (4514.8), FT-SE-A All-Share (3775.7), and FT-SE-A All-Share yield (3.77).

Equity shares traded

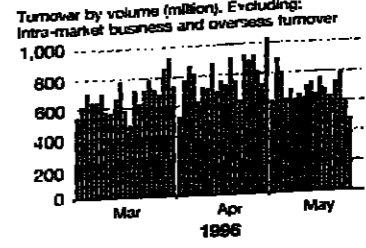


Table with 2 columns: Index Name and Value. Includes FT Ordinary Index (2905.9), FT-SE 100 Div Yld (16.94), FT-SE 100 Div Jun (3785.0), and Long gilt/equity yld ratio (2.22).

FUTURES AND OPTIONS

Table of futures and options prices for FT-SE 100 and FT-SE Mid 250. Columns include Open, Settle, Change, High, Low, and Volume.

Best performing sectors

Table listing best performing sectors: Water (+4.8), Gas Distribution (+3.7), Utilities (+1.8), Telecommunications (+1.2), and Alcoholic Beverages (+1.1).

TRADING VOLUME

Table of trading volume for major stocks. Columns include Stock Name, Volume, and Price Change.

FT GOLD MINES INDEX

Table of FT Gold Mines Index with columns for Gold Mines Index, Regional Indices, and various stock prices.

Tongyang Nylon Co., Ltd. Notice of Bondholders' Additional Option to Redeem Bonds on 10th July, 1998. Includes details on bond terms, interest rates, and redemption procedures.

WWF logo and text: 'To save all these trees we help chop down this one.' Includes WWF logo and 'World Wide Fund For Nature' text.

Large table of FT-SE Actuarial Share Indices. Columns include Index Name, Day's Change, and various performance metrics.

WORLD STOCK MARKETS

EUROPE
ASIA (May 29 / Yen)
Table listing stock prices for various Asian markets including Hong Kong, Singapore, and others.

EUROPE (continued)
Table listing stock prices for European markets including Germany, France, Italy, and the UK.

EUROPE (continued)
Table listing stock prices for European markets including Spain, Greece, and Ireland.

EUROPE (continued)
Table listing stock prices for European markets including Portugal, Switzerland, and Turkey.

EUROPE (continued)
Table listing stock prices for European markets including Belgium, Netherlands, and Luxembourg.

EUROPE (continued)
Table listing stock prices for European markets including Denmark, Finland, and Norway.

EUROPE (continued)
Table listing stock prices for European markets including Sweden, Austria, and Switzerland.

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Table listing stock prices for European markets including Greece, Ireland, and Portugal.

EUROPE (continued)
Table listing stock prices for European markets including Switzerland, Turkey, and Belgium.

EUROPE (continued)
Table listing stock prices for European markets including Netherlands, Luxembourg, and Denmark.

EUROPE (continued)
Table listing stock prices for European markets including Finland, Norway, and Sweden.

EUROPE (continued)
Table listing stock prices for European markets including Austria, Switzerland, and Greece.

EUROPE (continued)
Table listing stock prices for European markets including Ireland, Portugal, and Switzerland.

EUROPE (continued)
Table listing stock prices for European markets including Turkey, Belgium, and Netherlands.

EUROPE (continued)
Table listing stock prices for European markets including Luxembourg, Denmark, and Norway.

EUROPE (continued)
Table listing stock prices for European markets including Sweden, Austria, and Switzerland.

EUROPE (continued)
Table listing stock prices for European markets including Greece, Ireland, and Portugal.

EUROPE (continued)
Table listing stock prices for European markets including Switzerland, Turkey, and Belgium.

EUROPE (continued)
Table listing stock prices for European markets including Netherlands, Luxembourg, and Denmark.

EUROPE (continued)
Table listing stock prices for European markets including Norway, Sweden, and Austria.

INDICES
Table showing major stock indices for various regions including Europe, Asia, and Africa.

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Table showing major stock indices for various regions including Europe, Asia, and Africa.

Rockwell supplies virtually every European car manufacturer with automotive components and systems. Rockwell logo.

PACIFIC
Table listing stock prices for Pacific markets including Japan, Korea, and Taiwan.

PACIFIC (continued)
Table listing stock prices for Pacific markets including Korea, Taiwan, and Thailand.

PACIFIC (continued)
Table listing stock prices for Pacific markets including Thailand, Singapore, and Malaysia.

US INDICES
Table showing major US stock indices including Dow Jones, S&P 500, and NASDAQ.

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MARKET COMMENTARY
A section providing analysis and news for the global stock markets, including mentions of the FT 100 and other market movements.

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock name, price, change, and volume. Includes sections for 'NEW YORK STOCK EXCHANGE PRICES', 'NASDAQ LISTED STOCKS', and 'NASDAQ LISTED STOCKS'.

Advertisement for Hewlett-Packard with text: 'Time waits for no one. If the business decisions are yours, the computer system should be ours. http://www.hp.com/computing'

Continued on next page

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'T', 'U', and 'X-Y-Z'.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

AMEX PRICES

Table of AMEX stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

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WORLD STOCK MARKETS

AMERICA

Search for direction leaves Dow volatile

Wall Street

US stocks spent a volatile morning after Tuesday's fall, searching for direction, writes Maggie Urry in New York.

The Dow Jones Industrial Average, which had fallen by as much as 23 points by mid-morning, rallied then slipped back once again. By 1 pm the Dow was just below 5,700, off 9.98 at 5,699.69.

The Standard & Poor's 500 held on to a rise of 0.49 at 572.72 by midsession. However, the American Stock Exchange composite rallied less strongly and was still 0.69 lower at 610.08. Similarly, the Nasdaq composite was off its low, but still 3.45 weaker at 1,232.85.

Volume on the NYSE was relatively light at 187m shares. Dealers said that a number of programme trades hit blue chips in the morning, but the selling pressure had eased by lunchtime.

The sudden death of Mr Jerry Junkins, chairman and chief executive of Texas Instruments, did not affect the shares, which gained 3/4 to \$54, continuing the strength they had shown on Tuesday, when they had added 3/8.

Hewlett-Packard firm \$4

to \$102 1/2 after the computer group announced that it would start shipping a new line of pentium based net servers in July.

Meanwhile, shares of Sun Microsystems fell \$2 to \$82 in spite of a series of announcements for new uses for Sun's Java technology (Java is a language used for Internet applications).

Sun said that it had agreed an alliance with Taiwan to allow companies there to use Java. It also said that it would develop a new line of Java chips, and that four of the people responsible for developing Java were forming a new company which would extend the language's uses.

Also in the technology area, Dell Computer announced an increase to its share buyback programme from 12m to 16m shares, and said that it had already bought 3.5m shares through open market buy another 5.5m. The shares rose 3/4 to \$52 1/4.

General Nutrition, the health products retailer, plunged 4 1/2, or 24.3 per cent, to \$14, reacting to a profits warning made after the market had closed on Tuesday. The group said that second-quarter earnings would be around 19 cents, against fore-

casts of 21 cents, while third and fourth-quarter earnings would be slightly below estimates as well.

Canada

Toronto was steady as golds flattened out again, the TSE 300 composite index easing 0.79 to 5,218.53 at midday and volume coming back from \$3.94m shares to 41.15m.

Financials reflected good bank results, Bank of Nova Scotia gaining 80 cents at C\$53.10 after its record second quarter net profits.

Seagram, in contrast, fell 90 cents to C\$47.50 as earnings, adjusted to exclude its former stake in Du Pont, fell from 16 cents a share to 6 cents for the quarter to April 30.

SOUTH AFRICA

Equities in Johannesburg moved to their highest closing since the start of the year, as a combination of factors including a strong money supply and CPI data for April encouraged investors. The overall index rose 17.4 to 6,767.2, while the industrials index gained 44.9 to 7,912.3 and golds made 18.6 to 2,030.4. Among the main movers, SAB advanced \$1.60 to R128.

EUROPE

Interest rate worries hit Swiss financials

Most financials fell in ZURICH, brokers worrying that a drop in domestic bonds implied the prospect of higher interest rates. Rumours about a possible buyout of SBC and CS Holding by a rating agency also contributed to negative sentiment as the SMI index lost 25.4 to 3,558.4.

SBC lost SF4.50, or 2 per cent, at SF74.50, and Zurich Insurance shed SF4 to SF73.4 although it talked about double-digit growth in profits, until and including 1999.

Among second liners, Merkur registered leap SF12 to SF7288 as the retail and consumer goods conglomerate forecast recovery in 1996.

PARIS, unsettled by technical activity, was hit by profit-taking and the CAC-40 index fell 15.80 to 2,117.10. Since the beginning of the year the index had risen by more than 14 per cent. Turnover was FF74.2bn.

Bouygues, the construction company, was lifted after a number of brokers raised their recommendations on the stock, partly based on the company's launch of a new mobile telephone service, and partly on a feeling that the shares were now trading at a discount to the market. The stock ended FF9.1 higher at FF549.

Eurotunnel was also among the session's leaders, up 35 centimes or 5.2 per cent at FF77.10, after the cross-Channel operator made a number of announcements, including a revised pricing structure for Le Shuttle services.

The company added that it did not consider that it would be impossible to reach a draft agreement with its 225 creditor banks on a debt restructuring package by the end of June.

FRANKFURT daytraded about a repo rate cut, failed to get it and resorted to pushing vulnerable stocks around as the Dex index fell 10.82 to an fbi-indicated 2,543.53.

Turnover stayed low at DM6.5bn, against DM6.1bn, but it was positively tiny in Krupp Hoesch and Klockner Werke, which lost DM5 at DM245 and DM1 at DM54 respectively.

The two engineers had been weaker earlier in the afternoon, Klockner falling 9 per cent at one point; Ms Lynn Reinhardt at BZW in Frankfurt laid the foundation for double-digit growth over the full year.

Nutricia, which fell 3 per cent on Tuesday in reaction to fears that its baby milk products might be investigated as part of a UK government enquiry, lost 30 cents to F190.20, after a high of F192.

The company, which sells Cow & Gate and Milupa brands in the UK, confirmed yesterday that its infant formulae have been tested for traces of

FT-SE Actuaries Share Indices

| Index | THE EUROPEAN SERIES | | | | |
|-----------|---------------------|---------|---------|---------|---------|
| | 10.30 | 11.00 | 12.00 | 13.00 | 15.00 |
| FT-SE 100 | 1686.45 | 1684.45 | 1685.63 | 1685.53 | 1682.77 |
| FT-SE 250 | 1731.54 | 1732.04 | 1732.64 | 1732.50 | 1731.46 |
| FT-SE 100 | 1686.45 | 1684.45 | 1685.63 | 1685.53 | 1682.77 |
| FT-SE 250 | 1731.54 | 1732.04 | 1732.64 | 1732.50 | 1731.46 |

AMSTERDAM could not hold on to an early high as profits were taken following the market's strong recent run. The AEX index, which rallied to 570.09 at one stage, closed off 1.38 at 566.72.

ING finished 90 cents up at F136.70, after a session's high of F138.90, ahead of the bank's first-quarter figures due out today.

MILAN saw the return of overseas interest as institutional buyers became captivated by the healthy first-quarter group data which was released on Tuesday. ING, for instance, said that the 23 per cent increase in first-quarter profit laid the foundation for double-digit growth over the full year.

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21-month high on Tuesday, but many traders felt that the decline was temporary and that the underlying trend remained strong. The ATX index lost 3.14 to 1,139.37.

An exception to the day's fortunes was VA Stahl, the steel maker, which rose Sch6 to Sch387, a record peak.

HSBC James Capel in London, which has a buy recommendation on the stock, said the group was a beneficiary of having stable contract prices, compared with many other suppliers which were linked to fluctuations in the spot market. In addition, Stahl was able to obtain its raw materials relatively cheaply from sources in eastern Europe, thus cutting transport costs. Since its listing in October 1995, the stock had risen 18 per cent.

ISTANBUL climbed by 4 per cent as sentiment took an upward turn after Mr Mesut Yilmaz, the prime minister, said that he would not resign. The composite index gained 2,338.36 at 60,414.81.

WARSAW managed to claw its way forward, having fallen for the previous six sessions, but many analysts felt that the gain was only temporary.

The Wig index rose 20.2 to 11,875.9 as turnover increased by 4.3 per cent to 89m zlotys.

VIENNA encountered some profit-taking, having attained a

Written and edited by William Cochrane and John Pitt

Profits taken in Latin America

Profit-taking was much in evidence throughout the region early yesterday. In MEXICO CITY the IPC index was off 20.60 to 3,294.75 at midsession.

SAO PAULO, which on Tuesday had risen by 1.5 per cent, was another market in decline, and by midday the Bovespa index had lost 380.28 to 56,728. Most of the session's profit-taking was in Telebras, which had gained nearly 3 per cent on

Tuesday. Telebras was responsible for 57 per cent of the trading volume.

BUENOS AIRES was slightly weaker, with the Merval index down 0.57 at 610.50.

In CARACAS the IBC index had surrendered 53.27 to 1.1 per cent to 4,486.03 by early afternoon. The market slipped 0.3 per cent on Tuesday following nine successive record highs.

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ASIA PACIFIC

Property auction improves activity in Japan

Tokyo

A rally in the property sector lifted trading as the Nikkei average broke through the 22,000 level, writes Emiko Terazono in Tokyo.

The 225 index rose 76.97 to 22,021.50 after moving between 21,977.21 and 22,145.20. Technical buying supported equities in early trading and, while profit-taking later, bargain hunting by domestic institutions provided support.

Volume was 483m shares, against 534m. The Topix index of all first section stocks rose 5.63 to 1,689.86 and the Nikkei 300 firm ended 0.90 to 310.40. Advances led falls by 622 to 421, with 173 issues unchanged.

In London the ISE/Nikkei 50 index put on 4.08 at 1,467.32.

Trading centred on property issues ahead of the auction of the large plot of land in central Tokyo belonging to the former Japan National Railway, which was broken up in 1987.

Investors, hoping that the property sale could spur demand for new development projects and construction, bought real estate developers. Daijyo rose Y100 to Y981 and Tokyu Land Y34 to Y390. Contractors were also chased, with Taisei climbing Y15 to Y809 and Shimizu Y40 to Y1,240.

High-technology stocks lost ground on profit-taking, foreign brokers leading the selling: Hitachi fell Y30 to Y1,010 and Fujitsu Y10 to Y990. Consumer electronics companies were mixed. Matsushita Electric Industrial rising Y20 to Y1,860 and Sony dipping Y40 to Y6,870.

The yen's decline helped shipping: Nippon Yusen rose Y4 to Y628 and Mitsui OSK Lines gained Y8 to Y372.

In Osaka, the OSX average moved ahead 159.25 to 23,334.49 in volume of 52.7m shares.

Roundup

Strong speculative demand, selective foreign fund buying and the argument that equities

had been heavily oversold took BOMBAY up 2.9 per cent, the BSE 30-share index adding 104.44 to 3,740.45.

The shortlived, minority Hindu nationalist government resigned on Tuesday. Brokers said that the market attracted hectic short-covering ahead of the weekend swearing-in of the United Front government, a loose, centre-left coalition.

SEUL saw selling across the board, export-driven sectors falling steeply as the composite index relinquished 11.89 to 894.32 after the release of worse than expected industrial output and current account deficit data.

The chipmaker Samsung Electronics fell by its daily

limit again, closing Won4,200 lower at Won67,300, pressured by falling international prices of memory chips.

SINGAPORE and KUALA LUMPUR extended recent themes: Singapore Telecom topped the active list for the third consecutive day as it rose 2 cents to S\$2.92, although the Straits Times Industrial index declined 22.43 to 2,354.32, and Pacific Bank gained another 50 cents to S\$12.90 as the Rating Agency Malaysia put its short term rating on hold ahead of the bank's proposed merger with OCB's Malaysian unit.

The KLSE composite index ended 4.03 lower at 1,137.95. This market's star turn, however, was a newcomer, the

brick and tile maker Kia Lim, which finished at M\$9.25, compared with its offer price of M\$1.90.

WELLINGTON continued to lose support as the NZSE-50 capital index retreated 4.87 to 2,042.09, just ahead of the year's low of 2,041.21 which had been touched in late January. Turnover was light at NZ\$31m.

Rio Pacific appreciated 32 cents to NZ\$3.52 on rumours of a takeover bid.

BANGKOK slipped back as worries emerged about the future direction of the economy under the newly appointed finance minister. There were also rumours that the governor of the central

bank might resign and the SET index receded 6.00 to 1,302.20 in volume of 66.2m shares valued at Bt4.9bn.

There was little acclaim for good first-quarter profits from Siam Cement. The stock moved forward Bt12 to Bt1,204. Siam City Cement, which reported a 39 per cent decline in profits, was Bt12 weaker at Bt336.

MANILA, encouraged by expectations of strong economic growth data, recovered from Tuesday's profit-taking. The composite index finished 37.30 ahead at 3,285.06.

There were rumours that first-quarter GNP statistics, due to be released this morning, would show a rise greater than analysts' projections.

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

| Market | No. of stocks | Dollar terms | | Local currency terms | |
|---------------|---------------|--------------|--------------------|----------------------|--------------------|
| | | May 24 1996 | % Change over week | May 24 1996 | % Change over week |
| Latin America | (247) | 532.36 | -0.1 | +12.9 | |
| Argentina | (31) | 925.21 | -1.9 | +15.5 | 567,264.59 |
| Brazil | (23) | 349.13 | -0.3 | +14.4 | 1,201.66 |
| Chile | (43) | 715.39 | -1.9 | -4.4 | 1,188.35 |
| Colombia | (15) | 629.26 | -0.6 | +5.2 | 1,191.78 |
| Mexico | (68) | 569.93 | +1.6 | -23.3 | 1,784.03 |
| Peru | (20) | 208.13 | +1.6 | +6.9 | 307.03 |
| Venezuela | (5) | 541.24 | +7.6 | +61.9 | 5,832.33 |
| Asia | (691) | 282.82 | +1.6 | +14.8 | |
| China | (5) | 58.03 | -1.2 | +7.3 | 60.99 |
| South Korea | (145) | 123.53 | -3.8 | -1.9 | 129.90 |
| Philippines | (35) | 313.41 | +2.3 | +20.8 | 396.25 |
| Taiwan, China | (83) | 134.50 | -2.2 | +19.3 | 138.50 |
| India | (76) | 99.97 | -2.9 | +24.4 | 124.62 |
| Indonesia | (44) | 126.31 | -1.0 | +15.2 | 159.99 |
| Malaysia | (123) | 321.41 | +0.4 | +16.3 | 295.43 |
| Pakistan | (25) | 250.17 | +0.9 | +19.8 | 459.17 |
| Sri Lanka | (5) | 109.61 | -0.4 | +5.3 | 131.56 |
| Thailand | (72) | 370.31 | -0.8 | -1.5 | 372.45 |
| Euro/Mid East | (238) | 136.85 | -2.5 | -3.4 | |
| Czech Rep | (5) | 74.53 | -0.9 | +24.2 | 68.56 |
| Greece | (47) | 241.54 | -1.9 | +0.0 | 398.98 |
| Hungary | (8) | 162.80 | +0.4 | +64.9 | 292.50 |
| Jordan | (2) | 175.17 | -0.1 | -5.1 | 261.59 |
| Poland | (22) | 626.19 | -8.3 | +46.9 | 1,061.57 |
| Portugal | (26) | 124.43 | +1.3 | +7.5 | 136.47 |
| South Africa | (63) | 229.71 | -1.7 | -11.0 | 206.92 |
| Turkey | (54) | 122.78 | -8.9 | +17.5 | 4,530.72 |
| Zimbabwe | (5) | 387.52 | -2.0 | +41.1 | 560.99 |
| Composite | (1116) | 302.63 | -1.0 | +9.5 | |

Indices are calculated at end-week, and weekly changes are percentage movements from the previous Friday. Base date: Dec 1980 except those noted which are (1991: 1/1/91; 1992: 1/1/92; 1993: 1/1/93; 1994: 1/1/94; 1995: 1/1/95; 1996: 1/1/96; 1997: 1/1/97; 1998: 1/1/98; 1999: 1/1/99; 2000: 1/1/00; 2001: 1/1/01; 2002: 1/1/02; 2003: 1/1/03; 2004: 1/1/04; 2005: 1/1/05; 2006: 1/1/06; 2007: 1/1/07; 2008: 1/1/08; 2009: 1/1/09; 2010: 1/1/10; 2011: 1/1/11; 2012: 1/1/12; 2013: 1/1/13; 2014: 1/1/14; 2015: 1/1/15; 2016: 1/1/16; 2017: 1/1/17; 2018: 1/1/18; 2019: 1/1/19; 2020: 1/1/20; 2021: 1/1/21; 2022: 1/1/22; 2023: 1/1/23; 2024: 1/1/24; 2025: 1/1/25; 2026: 1/1/26; 2027: 1/1/27; 2028: 1/1/28; 2029: 1/1/29; 2030: 1/1/30).

Emerging markets have outperformed US Treasury bonds since the beginning of 1996 and, in spite of expectations that US interest rates will rise during the third quarter of the year, Paribas Capital Markets believes that strong economic fundamentals should see this investment sector continue to do well. In a strategy report out earlier this week, Paribas also notes that a key event this year has been the successful issue of a 30-year Mexican global bond which was swapped for Brady bonds. The deal signals the beginning of a fundamental change for emerging markets, says Paribas, "and its success and that of the 15-year D-Mark bond launched by Argentina in early May, proves there is demand for uncollateralised long term emerging market risk."

● Egypt has attracted a positive recommendation from Robert Fleming Securities this week. The broker suggests that on a price/earnings ratio of eight times 1995 earnings, Egyptian equities appear very inexpensive in comparison to other emerging markets. In addition, the market is about to undergo one of the largest privatisation programmes in the Middle East, and has the lowest level of foreign investment among emerging markets as a group. "The expected inclusion in the IFC index, privatisation, healthy corporate earnings growth, and attractive valuations, are already attracting foreign investment, which in turn will create upward pressure on prices," says Fleming.

● Brazil has been selected by Bear Stearns as its favourite market in Latin America for the rest of the year. The US investment bank said that it was raising its year-end target for the Bovespa index to 62,500, while the index could move through the 75,000 level during 1997. "The key short term risks are a further deterioration of the global financial market background, additional setbacks in the political reform process, and a disappointment over the pace of economic growth in 1996," notes Bear Stearns.

FT/S&P ACTUARIES WORLD INDICES

The FT/S&P Actuaries World Indices are owned by FT-SE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by FT-SE International and Goldman Sachs in conjunction with the Faculty of Actuaries and the Institute of Actuaries, NatWest Securities Ltd. was a co-founder of the indices.

| NATIONAL AND REGIONAL MARKETS | US Dollar Index | Day's Change % | TUESDAY MAY 29 1996 | | | | MONDAY MAY 27 1996 | | | | DOLLAR INDEX | Year ago approx | | | |
|-------------------------------|-----------------|----------------|---------------------|-----------|----------|----------------------|--------------------|-----------|----------|----------------------|--------------|-----------------|--------|--------|--------|
| | | | Index | Yen Index | DM Index | Local Currency Index | Index | Yen Index | DM Index | Local Currency Index | | | | | |
| Australia (20) | 206.98 | 0.5 | 202.78 | 142.04 | 186.51 | 173.15 | 0.0 | 4.24 | 205.94 | 201.82 | 140.17 | 186.03 | 212.18 | 182.68 | 167.75 |
| Austria (15) | 190.74 | 0.5 | 189.88 | 130.97 | 153.54 | 153.43 | 0.9 | 1.23 | 189.94 | 189.04 | 129.21 | 152.13 | 152.04 | 186.28 | 168.11 |
| Belgium (27) | 170.25 | -0.2 | 208.11 | 144.37 | 186.34 | 184.89 | 0.3 | 4.04 | 210.61 | 206.40 | 143.33 | 186.78 | 184.56 | 219.81 | 187.33 |
| Brazil (28) | 170.82 | 1.2 | 187.45 | 117.28 | 137.50 | 213.17 | 1.1 | 2.07 | 169.80 | 165.43 | 114.89 | 133.27 | 209.96 | 171.08 | 123.97 |
| Canada (68) | 163.38 | -0.5 | 182.16 | 112.13 | 131.51 | 182.77 | -0.4 | 2.34 | 184.14 | 180.26 | 111.72 | 131.54 | 183.38 | 184.64 | 134.14 |
| Denmark (2) | 256.18 | -0.3 | 288.37 | 202.69 | 237.61 | 240.03 | 0.2 | 1.87 | 296.04 | 290.11 | 207.49 | 297.23 | 289.63 | 335.17 | 276.86 |
| Finland (23) | 194.83 | -0.9 | 190.89 | 133.78 | 156.83 | 194.89 | -0.7 | 2.56 | 198.68 | 192.65 | 133.80 | 157.53 | 198.32 | 276.11 | 214.68 |
| France (67) | 185.19 | 0.2 | 181.35 | 134.00 | 157.12 | 180.34 | 0.6 | 2.99 | 194.78 | 190.88 | 132.57 | 186.09 | 189.39 | 199.39 | 167.70 |
| Germany (62) | 167.87 | 0.1 | 164.58 | 115.26 | 135.12 | 1 | | | | | | | | | |